



Multidisciplinary Academic Conference

Investment for Development

Shaping a Multidisciplinary Policy Research Agenda

ANNEX

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2. Academic abstracts

ARAVAMUTHAN Madhu, New York University School of Law

Project finance and sustainable private sector involvement in development under international mechanisms such as the Equator Principles

Project finance transactions, especially those in the extractive industries, are often under severe public criticism for their negative effects on the localized environment and population. It is not only the actual companies themselves, but also the financiers of these projects that are under scrutiny for their role in promoting unsustainable and deteriorative practices on the ground. International soft norms, such as the IFC-lead Equator Principles can help provide guidance to financing entities, though they cannot ensure (1) investment in projects in LDCs, (2) the compulsory of sustainable development norms by the project operators or (3) the engagement with local governments, stakeholders or relevant non-governmental organizations working in the field.

Future research potential:

This topic presents interesting challenges to create a more wholesome model of guidance and compliance for banking and financial institutions as major players in international investment through project finance. Inclusive practices at the transaction stage, involving legal advisers to the financing will be beneficial in promoting effective sustainable development within the project. The new motivating factors for financing institutions to invest in sustainable development practices could be based on concerns of reputational risk or the necessity for implementing business and human rights programs within the organization furthering the UN Global Compact.

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Do multinational business groups use their internal structures to adjust to environmental regulation?

Hypothesis

Multinational business groups (BG) can use their company structure to adjust to environmental regulation, both at the extensive and at the intensive margin. This does not have to manifest domestically, but should be visible in the investment behavior of a BGs foreign subsidiaries.

Motivation

Whenever any form of regulation hits a sector or an entire economy, firms have several ways of adjusting to this external shock. These are adaptation, evasion and in the unfortunate extreme case, exit. These reactions are essentially similar for domestic companies and firms belonging to multinational business groups, but the latter have an additional adjustment mechanism. Their geographic diversification allows for an internal adjustment to external non-global shocks.

This internal rebalancing can manifest entirely outside of the respective national borders of the impacted location. BGs might be constrained to move their activities physically away from the impacted location, but they do have the choice not to add future activity there and instead proceed elsewhere. Consequently, studies that evaluate only domestic data will not be able to capture this effect. Since the vast majority of policy analyses rely on domestic datasets the presumed effect is generally overlooked in existing impact evaluation studies. By using the ORBIS dataset of Bureau van Dijk we intend to validate our hypothesis and provide new insights for policy makers.

Added Value

Identifying the adjustment effects of BG would constitute a substantial contribution to the literature on policy evaluation in the field of environmental regulation. Not only would it provide a valuable complement to the results of existing policy evaluations that mostly have a domestic focus, it would also allow for important insights into the adaptive behavior of BGs. Furthermore, identifying the magnitude of this effect would be of considerable value for policy makers, especially in the field of sustainable development. A high magnitude of the effect would call for enhanced international cooperation while an insignificant effect would encourage policy makers to proceed unilaterally.

My research interest is in how knowledge, and with it technology, organisational practices and innovation, moves from more to less developed countries. I focus both on organisational mechanisms (notably emerging multinationals) and individual mechanisms, especially the diaspora and scientific collaborations.

My doctoral training was in management (international business and innovation) and my thesis on how multinational corporations from middle-income countries use direct investment into economically more developed countries as mechanism to increase their capability base and competitiveness. Subsequent work on Sasol, South Africa's biggest corporate R&D spender, provided evidence that for those multinationals, not only capabilities are needed, but also the ability to "play the game" globally. This insight led to a shift in my research, and I explore not only on actual capabilities, but also perceived capabilities and legitimacy. I am increasingly interested in how firms from middle income countries position themselves for global participation – often by seeking actual or perceived distance from a less developed home country.

A paper (with Cowan and Mueller) using South African National Research Foundation (NRF) data on research rankings of academics and co-author networks provides evidence that in underdeveloped contexts, individuals can often forge more effective cross-national connections than institutions. In the light of that insight, I expanded my unit of analysis to not only the firm but also the individual, and extended my work on migration to also look at individual diasporas. Two papers look at how the individual can serve as conduit for knowledge between more and less developed contexts, and identify important boundary conditions for the optimistic view about the benefits of diasporas.

I have found network analysis increasingly useful to understand how individuals are contributing to systemic upgrading. Using the NRF dataset, Cowan, Mueller and I demonstrate that world-leading scholars in a middle-income country are especially important conduits for global knowledge. Another paper on the role of foreign-trained PhDs in the South African science system is currently being finalized, and finds that foreign-trained PhDs are important connections to and sources of new connections to global knowledge for locally trained PhDs, suggesting that knowledge production takes place in a global social system.

Additional research projects in the pipeline investigate how firms in emerging markets rely on global firm networks to source capabilities not available to them locally. I'm also doing further work on issues around legitimacy in the emerging MNC, including papers on "push" rather than "pull" motives for internationalization as well as how firms seek to self-represent themselves in order to increase their perceived legitimacy.

An important project examines how the internet is shifting the dynamics of international business, with a specific focus on how online platforms are shaping business in low income African countries. In most international business research, the poorest countries hardly figure in the analysis, but internet-based business has the potential to change this. I am therefore interested in Track 3: Raising productive investment *in* and attractiveness *of* structurally weak, vulnerable and small economies.

The UNCTAD's Report on Assistance to the Palestinian People 2014 (posted on 3rd September 2014 on the UNCTAD website) details how the occupation of Palestinian territory jeopardizes economic viability of two-state solution and maintains the Palestinian territory in weak growth, precarious fiscal position, forced dependence on the Israeli economy, mass unemployment, wider and deeper poverty, greater food insecurity and lack of productive investment.

The same can be said about most structurally weak, vulnerable and small economies where armed conflicts and collaboration in illicit economic activities between organised crime and network are jeopardizing business climate and productive investment.

According to « Paragraph 33 of the Sao Paulo Consensus », UNCTAD should enhance its work on the special problems of LDCs, SIDS and landlocked developing countries and the related special problems and challenges faced by transit developing countries as well as structurally weak, vulnerable and small economies. Although the primary mandate of UNCTAD is not to make (or to impose) peace in conflict zones, I suggest that UNCTAD enhances its collaboration with appropriate UN or regional agencies so that once peace is made in a given conflict zone, programmes on strengthened private sector and youth employment be set up, including the reinforcement of institutions and governance.

One of the consequences of the youth bulge in Africa (for instance) is that young people do not have a lot of economic opportunities or limited access to education, so the tendency is to go for any economic opportunity that presents itself. Insurgency groups approach young people often by proposing these economic incentives. One example: all good intentions of the International Community aside, when UNDP Programme trained soldiers to support the Transitional Federal Government (TFG) in Somalia but that same government in turn did not pay its soldiers, those men went to work for the organisation that did pay them, which was Al-Shabaab.¹

Current trend in East Africa shows that somalian forces with the support of AMISOM will likely take control of main somalian ports (Mogadiscio, Eyl, Kismayo and Barawe) at the end of the present month (September 2014). UNCTAD can contribute to raising productive investment in by conceiving appropriate programmes and projects aiming at promoting private sector which in turn will provide jobs for young, women and local people. Otherwise those young and local people will return in piracy activities. The support of the Somalian government and the regional organisations will be crucial.

There are still other aspects that we will take up during the debate and I look forward to learning from others.

¹ Jean-Christophe Hoste & Julie Godin, Time for a new approach on terror in Africa ? Egmont Publication, July 2014, p.74

Treaty shopping by corporate structuring has become a practice in international investment arbitration as arbitral tribunals have been increasingly confronted with. Treaty shopping by corporate structuring can be understood as a strategic change of nationality by an investor that is aimed at accessing other investment treaties thought to be more favorable in substantive and/or procedural terms, for example by incorporating a new corporate entity in the target home State and interposing it in the corporate chain, by acquiring the shares of an existing corporate entity incorporated in the target home State, or by transferring a claim arising out of an alleged breach by the host State to another investor covered by a BIT existing with the host State, thus creating the (appearance) of diversity of nationality characteristic of the notion of treaty shopping.

Though investors may have “good” reasons to structure their operations in different domestic jurisdictions, treaty shopping raises a variety of policy concerns (in particular if corporate (re-)structuring is used to bring important public policy claims against the host State as is the case in the current arbitration pitting Philipp Morris against Australia). In legal terms, arbitral tribunals have been at pains to find coherent approaches to drawing the line between “legitimate nationality planning” and “abusive treaty shopping”. While it seems reasonably settled by now that in the absence of explicit treaty language, arbitral tribunals will refuse to read a “genuine link” or “piercing of the corporate veil” requirement into the terms of the treaty under interpretation, thus granting standing to so-called mailbox companies (even in cases where these are controlled by host State nationals), arbitral jurisprudence remains disparate with respect to the question of whether the notion of control has to be understood as requiring only legal or rather effective control. In a similar vein, in the case of a locally-incorporated claimants under foreign control, it is unclear whether arbitral tribunals must inquire into the ultimate control for purposes of Art. 25 (2)(b) of the ICSID Convention. There is also a lack of clarity in arbitral jurisprudence as to whether the exercise of a denial of benefits clause should have retrospective or prospective effect only. Arbitral tribunals, being asked by Respondents to infer bad faith from certain circumstances of the corporate (re-)structuring, have also come to differing findings as to what is needed for the investment to qualify as covered investment and whether good faith in the acquisition of the investment should be one of its constitutive element. Finally, arbitral jurisprudence is deeply unsettled with respect to the question of when a dispute can be found to exist respectively when a future dispute should be considered foreseeable, making the strategic change of nationality an abuse of rights.

After elaborating a working definition of the notion of treaty shopping, examining the reasons for its occurrence and discussing possible policy concerns, the research comprehensively analyses international jurisprudence and investment arbitral decisions with a view of identifying those legal approaches to treaty shopping that can be considered as settled and those that remain to date in need of further clarification. It then examines States’ treaty practice with the aim of assessing in how far States have in newer investment treaties incorporated treaty shopping-restrictive language. The research closes by considering whether a more principled invocation of public international law, in particular the doctrine of abuse of rights, could lead to higher consistency in treating cases of corporate structuring by arbitral jurisprudence, thus also contributing to reform attempts aimed at increasing the legitimacy of the investment law system.

BELLO Fatima, University of Dundee, Scotland

Under the supervision of Prof. Pieter Bekker and Dr. Abba Kolo. My research is in the field of Law-International Investment Law and Arbitration. My research is in the area of damages, with particular focus on valuation of damages. My research topic is ***“Towards an Optimal Legal Framework and Methodology for Valuation of Damages arising from the Breach of the Fair and Equitable Treatment (FET) Standard of Investment Protection under International Investment Law.”***

My idea of a forward looking agenda for research, especially for international investment law and arbitration is to explore ways of encouraging and improving interdisciplinary collaborations. This could help harness expertise from different disciplines to develop practical problem solving tools and skills which, when applied to real situations, may yield beneficial and enduring results.

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The Spillover Effect of International Trade and Investment Flows: Spotlight on Arab Unrest

The ongoing political upheaval in the Arab world has revived the calls for equitable and sustainable levels of economic and social development and inclusive growth. The purpose of this study is to investigate the spillover effect of international trade and investment flows on human development in the Arab region. The results indicate that trade openness and capital flows have significant impact on the Arab region and that economic globalization can be used as a generalized model to improve human development in other parts of the world.

The Arab Spring and subsequent unrest in several Arab countries have, indeed, exposed the region's political, social, and economic deficiencies and grievances despite high economic performance in recent years. While Arab countries have employed a number of market-driven and outward-oriented strategies to promote economic growth, raise living standards, and reduce joblessness, trade liberalization and the pursuit of foreign capital, particularly, foreign direct investment (FDI) has taken a more prominent role. The hope was that foreign capital and trade openness would reduce unemployment and stimulate economic growth. Indeed, FDI inflow to the Arab world has generally grown rapidly during 2000-2008 with increasing contribution to GDP. Similarly, economic liberalization in the Arab world has accelerated since the 1990s via trade and investment liberalization reform packages. These include WTO accession and bilateral and regional free trade agreements (FTAs). Conversely, both resource-rich and resource-poor Arab countries continue to suffer from high rate of unemployment, particularly among the educated youth- the face of dissent in the Arab Spring (2011-2012 Arab World Competitiveness Report, p.7). Thus, against this backdrop of the Arab Spring, the questions remain.

Future Research Questions:

- Whether actual trade and capital flows to the Arab world have been enough to make meaningful contribution in terms of human welfare
- Whether Arab countries' restrictions on trade and capital diminish human development
- Whether Arab countries' governance impede actual economic flows' development potential.

Amid growing discontent, rapid population growth, high unemployment rates, and political disarray, the Arab world faces serious challenges on how to spur human development. This research paper demonstrates both theoretically and empirically that economic globalization, particularly openness to trade and investment would help foster much needed human development in the Arab world. The Arab world stands at a crossroads and the Arab Spring was stern wake-up call. It is now facing greater challenges than ever before as young discontent has turned violent in several Arab countries. If the Arab world does not tackle the growing economic and social disparities, it will continue down the path of turmoil.

Objectives of Research

This paper discusses how this author's theory of trade equilibrium can help (a) America wipeout its trade deficit and improve its economy and (b) Help improve investments and economies world over.

America had a negative trade balance of \$397 billion in 2001, \$801 billion in 2006, and \$4.85 trillion on April 2, 2013. Since America loses about 3 jobs per \$1 million of net imports, it lost about 14.54 million jobs while accumulating the trade deficit of \$4.846 trillion, noted above, over the years. (Data sources: several)

American Efforts to Improve Its Economy

Several suggestions, such as follows, have been made to help improve American jobs, economy and investments: (a) Balance the budget, spur investments, reduce unnecessary regulations and their costs; (b) Contain social security and healthcare costs; and (c) Withdraw from international trade agreements such as, WTO, NAFTA, and CAFTA. American economy, however, continues to suffer with low investments, higher unemployment, and increasing number of people getting out of the work force.

Trade Equilibrium a Multigeneration Economic Policy

According to this author, the term trade-equilibrium, an otherwise widely used term with different interpretations, may be defined as follows: "Trade Equilibrium is a situation when trading among various countries is such that the trading partners remain generally deficit-free from one another over a cycle of every 2-3 years."

This theory of trade equilibrium has two major goals: (a) to stop exporting of additional American jobs and (b) to regain the American jobs already exported by "legally requiring" the dollar/trade surplus countries to eliminate their surplus over a ten year period by buying American products (goods and services). Further, according to this theory, it is the responsibility of America's trading partners with dollar surpluses to make sure to meet the requirements of the trade equilibrium as defined here.

Within these 2-3 years cycles, a foreign country can of course use its surplus dollars to buy products from countries other than America. In that case these other countries would have the surplus dollars and, therefore, must use them to buy products from America to enable America to maintain its trade equilibrium.

Theory of Trade Equilibrium vs Keynes' Theory

Keynes (1936) recommended that the government should borrow and pump money into the economy to create jobs- artificial or otherwise. The theory of trade equilibrium, however, would only need to use the billions of dollars that are already printed, but are currently sitting in banks, etc. in the names of the dollars surplus countries. When these countries use these dollars to buy American goods and services, it would create real American jobs; millions of them-as it spurs investments and creates additional jobs in those foreign countries too.

Trade Equilibrium: Jobs, Investments, Economy

Once the “trade equilibrium” is in place, there would be no new annual U.S. trade deficit-considering the world as a whole. There would be no additional net export of American jobs.

The American balance of trade would have a net trade surplus of about \$484.6 billion a year (through a 10% reduction of the existing \$4.85 trillion of foreign debt, excluding interest). This trade surplus would necessitate an equal amount of net new investments in the American economy.

The U.S., due to its annual incremental exports of \$484.6 billion, would create about

1.46 million net new jobs per year for ten years. As such, about 14.6 million jobs would return home in ten years.

These changes would increase workers' income, reduce poverty, strengthen free enterprise, enhance stockholders' wealth, increase executive bonuses, raise tax revenues, and trim tax rates. They would eliminate foreign debt and reduce public debt.

Where Would the Dollars Coming Home Go?

If foreigners spend dollars visiting America as tourists, jobs would be created in industries such as transportation, hospitality, entertainment, banking, and insurance. These in turn, would create jobs in industries such as agriculture, agricultural machinery, transportation equipment, and furniture.

If the foreigners use their surplus dollars to buy equipment to improve their own infrastructure, the jobs so created in industries manufacturing this equipment would, in turn, create jobs in industries such as retailing, transportation, and agriculture. Manufacturing and in service industries are interdependent; they feed each other.

Trade Equilibrium Would Benefit Foreign Countries

Using their surplus dollars to buy American products would help these countries to improve their own infrastructure and employment. The return on such investments would be much higher than what they currently earn by investing those dollars in the U.S. bonds. They would also not have to sit on the dollars declining in value.

Conclusion

Trade Equilibrium would protect and create millions of American jobs. With more jobs and higher incomes, Americans would spend more on American and foreign products. The consequential **multiplication of free and fair trade and investments between and within countries** will provide a multi-generational seamless solution to the problems of unemployment and poverty world over. **The ensuing global economic growth would promote creativity, innovations, peace and prosperity. It would be a win-win, positive-sum economic stimulus, not a zero-sum game.**

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BHAVANI T.A., Institute of Economic Growth, University of Delhi

Financial Access of unorganised Indian manufacturing enterprises: measurement and determinants

This paper attempts to study financial access of unorganized manufacturing enterprises in India given their importance to the economy and the fact that finance has been the main constraint on their growth. We approach financial access from the macroeconomic growth perspective and hence focus on the availability of financial resources for the purpose of productive investment. Financial access is analysed at two distinct levels: 1) enterprises availing loan from the formal financial system; and 2) adequacy of loan from the formal financial sources in taking care of productive investment undertaken. The latter is measured as financial resource gap i.e. the proportion of productive investment not financed by the formal financial sources. Firm-level characteristics such as scale of operation, technology, performance, owned assets, ownership, education of owner, enterprise type, maintenance of accounts records and registration with government agencies, are considered as possible factors influencing financial access of enterprises. For the purpose of analysis, we have made use of the NSS unit level data for the year 2005-06. Empirical evidence based on Probit and Tobit models indicate that the unorganized manufacturing enterprises have limited financial access and large financial resource gap. Scale of operation, proportion of owned assets, enterprise type and ownership type, maintenance of accounts and registration with the government agencies found to have significant impact on the financial access of enterprises. Regarding financial resource gap, scale of operation, capital intensity, proportion of owned assets, education, maintenance of accounts and registration with government agencies turned out to be statistically significant factors.

Key Words: Financial Access, Financial Resource Gap, Manufacturing, Unorganised segment

JEL Classification: E44, E51, G20.

This proposal addresses the issue of how developing economies acquire new capabilities and the role of industrial policy in facilitating the technology acquisition that underpins the new capabilities. We focus on the role of the firm as aggregator of production technologies, business methods, market intelligence and tacit human capital (“know-how”), and draw a link between the disappointing pace of diversification and technology upgrading in many developing economies to the low numbers of formal firms capable of operating at scale and entering global markets. We equate the acquisition of new capabilities with the establishment of new firms and consider the alternative modes of acquiring new firms – build, “borrow” (attract FDI), and buy. Given the self-evident difficulties many economies have in utilizing the “build” and “borrow” modes, we develop a case for considering the scarcely utilized “buy” mode.

As background, it is now well established that, to develop, an economy must acquire a vast array of new capabilities. This is evidenced by the massive diversification of production and exports as per capita income rises. This diversification is underpinned by technology upgrading. Indeed, the defining characteristic of the successful developing countries in Northeast Asia in terms of the rapidity of development was the singular focus on technology acquisition. Famous examples are Japan, South Korea, Taiwan and China: the former studied and reproduced technology developed in the industrialising West, and based on this, developed their own world class firms; the latter invited in foreign firms to invest and transfer technology.

Building firms de novo is clearly difficult, as is attested to by the very high rates of failure of start-ups. Indeed, developing new product lines is difficult even for established firms – hence the routine use of mergers and acquisitions to round out a firm’s line of products or to establish a presence in a new market segment.

Attracting FDI is also difficult – the competition amongst nations and regions is intense and the incentives that multinationals (MNEs) may demand can be expensive for fiscally strapped developing countries. Moreover, MNEs have every incentive to prevent knowledge spillovers to the domestic industry – this is the very purpose of the strong protection of intellectual property that MNEs demand. Further, capital flows disproportionately to major destinations reflecting the positive externalities of proximity to other forms of capital – smaller developing countries simply do not figure in most MNEs plans.

We develop in this proposed paper the option of developing countries acquiring firms to “transplant” development, elaborating a preliminary articulation in a forthcoming African Development Bank study “Eastern Africa’s Manufacturing Sector: Promoting Technology, Productivity and Linkages”. The incubator for the transplants we propose is the developed world, which generates tens of thousands of start-ups and failures every year. Applying the “buy vs. build” mode, developing countries can contemplate establishing industrial holding companies that acquire, at a fraction of the original investment cost, the assets (and management) of technologically interesting plants/firms which failed in their original environment but, transplanted to developing country environments, represent significant

technology upgrades for the developing country that help them climb the technology ladder. Rather than “picking winners” to drive development, we consider the efficacy of “buying losers”. We provide examples of the successful use of this mode and propose that it be considered as a strategic approach to accelerate technological upgrading and industrial diversification in the developing world.

Since the 2000s Sovereign Wealth Funds (SWFs) have deepened their investment exposure to frontier and developing economies. They are doing this increasingly in form of 'SWF partnerships'. Thus far, little attention has been devoted to the examination of SWF partnerships. This brief suggests the increasing importance of SWF partnerships in the financing of investments for sustainable development.

Background

In an international financial environment of 'low return and high risk' SWFs increasingly seeking to extend their investment portfolios, specifically with regard to frontier and developing economies.

As of 2014 global SWF assets under management are an estimated 6.5 trillion US \$.² In recent years SWFs have started deepening their investment exposure to frontier and developing economies.

Most visibly SWFs augment their presence in frontier and emerging economies by opening satellite offices and engaging in partnerships. For example, over the last years Singapore's SWF Temasek has opened offices in Brazil, India, Mexico and Vietnam. This facilitates direct access to investments in unlisted companies and it increases the ability to build relationships with local actors.³ With a presence in these countries SWFs can deal directly with local sovereign- or local private actors by teaming up in form partnerships, joint-projects or co-investments. Examples include the China African Development Fund, the Qatar Investment Authority Malaysian Fund,⁴ Qatar Sri Lanka Investment Fund,⁵ and Qatar's infrastructure as well as agricultural partnerships in Vietnam and Indonesia.⁶ SWFs from investing countries and SWFs from receiving countries also create joint investment vehicles or joint investment funds with specified mandates. For example, the Russia China Fund is a joint venture with a total capital of 2-4 billion US \$ between the Russian Direct Investment Fund and the China Investment Corporation with the purpose of making long term equity investments in Russia.⁷

Future research questions

The proposed research agenda addresses an emerging phenomenon in international investment financing; it recognises the importance of SWFs as providers of long term financing for development projects. SWF partnerships can create important synergy effects for SWFs and for receiving countries. While economic actors in frontier and developing markets looking for large institutional investors with long-term investment horizons for financing vital infrastructure projects, SWFs increasingly search for higher yields and diversification opportunities. SWFs are specifically interested in investing in infrastructure, agriculture and healthcare. This makes them to ideal financiers for investments in sustainable development. However the rise of SWF-partnerships also

² <http://www.swfinstitute.org/fund-rankings/>

³ <https://gpc.stanford.edu/publications/getting-closer-action-why-pension-and-sovereign-funds-are-expanding-geographically>

⁴ <http://www.thenational.ae/featured-content/channel-page/business/middle-article-list/qatar-and-malaysia-set-up>

⁵ <http://www.qatarconstructionguide.com/index/index.php?id=3&art=617&lang=en>

⁶ <http://uk.reuters.com/article/2008/09/03/qatar-vietnam-agriculture-idUKARO33162120080903>

⁷ http://rdif.ru/Eng_fullNews/99/

poses policy challenges to receiving country governments in terms of transparency and accountability to the public. Thus, more empirical research and a better understanding of the phenomenon would allow the identification of best practices for countries that engaging in SWF partnerships.

Focused on 'greenfield' and 'brownfield' inward FDI, our main research question is focused on which role will play Portugal, Spain, Italy and Greece in the Global Value Chain, taking into account the specialization of its economies. The value chain fragmentation and the liberalization of international trade – fewer constraints had an impact on FDI attraction, mainly on some local labor intensive industries (e.g. apparel and footwear, which were producing under private label contracts or arrangements), and a new challenge has been raised to the development of these economies. In order to understand which kind of local-specific resources are selected by international investors in these markets, we are developing a longitudinal case study approach, where variables are extracted in order to understand which kind of features/characteristics (tangible and intangible) are added in these territories. Our main conclusions, taking into account the Portuguese case, are: 1) skilled labor force at competitive costs; 2) logistics & location advantages in Trans-Atlantic flows and 3) near shore operations (not only in some services, but also in industries like apparel, footwear, machinery and tooling, among others). Regarding these main conclusions we are following three main research streams: 1) External Economies of Scale: Industrial Districts and Logistics; 2) Maritime Ports & Logistics: As Segments of the Global Value Chain; and, finally, 3) Global Value Chain Analysis (Value Fragmentation) and Coordination Tools.

Note: Our research project is working in progress. We are finishing part case studies focused on Part 1) and 2).

SMEs Internationalization Process: How Can SMEs Speed Up the Internationalization Process?

Our main research question in this topic is How Can SMEs Speed Up the Internationalization Process? Focused on Network Theory (Johanson and Valhne, 1990, 2003, 2009), and in the previous work of Johanson and Mattson (1998), and the concepts of 'liability of foreignness' and 'liability of outsidership', we are focusing our research on tools which can be levers for a more rapid internationalization (Kalinic and Forza, 2012). We have developed eight (8) different case studies, mainly focused on 1) SMEs Domestic Market Network and impact on the speed of the internationalization process and on 2) resources (tangible assets, intangible assets and capabilities) which were crucial to implement a successful international venture. Our conclusion are going to be published during 2014 and 2015.

Note: Our research project is working in progress. We have finished the first part, and we are finishing until the end of this year the second part.

Future research question

Trade & Investment Agencies (T&I) and SMEs: How do they Align Strategies & Resources?

Our study assesses the impact of the IMF's debt limits policy (DLP) on borrowing behavior in countries eligible to borrow from its concessional lending window, the Poverty Reduction and Growth Trust (PRGT). We find that the level of concessional borrowing is significantly higher in countries under the DLP, suggesting either a possible catalytic role of Fund program in attracting concessional flows, or, alternatively, that factors that determine the presence of a Fund program also influence donors' allocation of their concessional resources. We do not find evidence that the DLP significantly impacts either the level of non-concessional borrowing or the terms of such borrowing, suggesting LICs that are not subject to concessionality requirements do not accumulate non-concessional debt faster than comparable countries with a Fund program in place.

The long lasting debt crisis in highly indebted poor countries and the arrival of debt forgiveness –mainly through the Highly Indebt Poor Countries Initiative (HIPC) and Multilateral Debt Relief Initiative (MDRI) - reawaken the debate over the effectiveness of debt relief and its efficiency compared to other forms of developmental assistance to poor and indebted countries.

The literature has traditionally recognized two main channels under which debt relief spurs growth and investment. The first one is the reduction of debt service payment and the consequent increase in investment for countries that are resource constrained (Cohen, 1993). The second one is the debt overhang channel and the reduction of the stock of debt below the level that disincentive investment (Krugman 1988, Sachs 1989).

Evidence from the HIPC/MDRI Initiative suggests additional benefits and challenges. On the one hand, recent studies claim that one possible advantage of debt relief vis-à-vis other forms of assistance is to create market access to private capital market. (Bulow, 2002; Arslanalp and Henry, 2004). On the other hand, some International Financial Institutions have raised concern about possible disadvantages of debt relief, warning against the risk that some countries will use the fiscal space guaranteed by the Initiative to restart borrowing excessively or to borrow at non- concessional term (World Bank, 2006, IDA and IMF, 2006). In this regards, countries have adopted, on their own or through various international commitments (IMF conditionality, regional convergence criteria, engagement with other multilateral institutions), some rules to guide their borrowing behavior and ultimately to avoid the buildup of unsustainable debt.

Our study assesses the effectiveness of the IMF's debt limits policy (DLP)⁸ on borrowing behavior in countries eligible to its concessional lending window (Poverty Reduction and Growth Trust – or PRGT) in order to understand whether IMF's conditionality harms the ability of LICs to access growth enhancing lending.

⁸ The IMF's debt limits policy is a set of rules that guide borrowing policy in countries with an economic program supported by a Fund program. A key feature of the policy is that it distinguishes loans based on concessionality, i.e., the level of their grant element. Under the DLP, while access to nonconcessional borrowing is limited, access to highly concessional borrowing is unconstrained.

Future Research Questions:

As mentioned above, it is widely recognized that international capital flows can be growth enhancing and improve economic welfare. However it is almost equally demonstrated that capital flows volatility can have substantial economic costs, especially in emerging economies.

In order to better understand pros and cons of foreign investments, it is crucial to provide further evidence of the impact of gross capital inflows on financial vulnerabilities in Emerging Markets.

In the wake of the financial crisis many observers have singled out the role of capital flows and balance of payments imbalances as a key factors contributing to the global financial turmoil. Although, discussion on global imbalances traditionally focused on net capital flows, the dramatic increase in gross capital flows and its potential impact on financial stability have posed a challenge to the traditional approach where financial flows are seen only as the counterpart to the current account (i.e. Obsfeld, 2010; BIS, 2011; Borio and Disyatat, 2011; IMF, 2011; Forbes and Warnock, 2012; Broner et al., 2013). Notably, the importance of focusing on the whole balance sheet was already highlighted by Lane and Milesi-Ferretti (2002, 2007, and 2008) in their pioneering works on financial integration and net external position.

The early focus on net capital inflows was justified by the situation in the mid-1990s in which net capital inflows roughly mirrored gross inflows in EMs, so the capital outflows of domestic investors could often be ignored and changes in net inflows could be interpreted as being driven by changes in foreign flows (Forbes and Warnock, 2012). More recently, however, gross capital flows and its volatility have increased, surpassing the size and in most case the volatility of net capital flows (Broner et al., 2013), making the distinction between gross inflows and gross outflows more relevant⁹.

Besides their relative size, the choice whether to focus on net or gross inflows depends on the particular question at hand. Despite both type of flows can lead to macroeconomic and financial vulnerabilities, few recent studies argued that gross flows may be more relevant for financial stability (Johnson, 2009; BIS, 2011; IMF, 2011; Borio and Disyatat, 2011; Obsfeld, 2012), whereas net inflow may be more relevant for macroeconomic management prospective¹⁰.

⁹ The motivations for such huge two-way debt flows, many of which are international banking flows of short maturity, are only partially understood. There are several microeconomic rationales for a positive effect of debt contracts on incentives, and the availability of safe debt instruments is essential for market liquidity. Also, tax shifting and regulatory arbitrage are certainly important motivations for two-way debt transactions

¹⁰ As said, this does not exclude gross flows from being challenging for macroeconomic stability, in fact as stressed by Obsfeld (2010) given net flows, larger gross flows place greater absorption pressures on potentially fragile financial systems.

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Multi-dimensional Complementarities and the Growth Impact of Direct Investment from China on Host Developing Countries

This paper examines the growth impact of developing country outward foreign direct investment (OFDI) on economic growth in host developing countries using a cross country panel dataset of Chinese OFDI over the 2004-2010 period. Our results show that the net growth effect of Chinese OFDI is determined by the multi-dimensional complementarities between the particular FDI flow, which is home country-specific, and the host economies. Overall Chinese OFDI appears to have a positive and significant impact on the long-run economic growth of host economies despite a negative association with short-run growth. It appears to have contributed positively to economic growth in Africa and, less significantly, in Asia. However, its contribution in Latin America is insignificant. The effect of Chinese OFDI on long-run economic growth in developing economies is significantly stronger than that of the US FDI. It also has a stronger positive effect on employment growth. Finally, Chinese OFDI in resource-rich countries shows a stronger growth effect in the short-run but a weaker effect in the long run in relation to OFDI in non-resource-rich countries.

Key words: Outward direct investment, impact, growth, employment, China

Presently, the regulation of foreign investment is in the midst of an unprecedented level of scrutiny, with experts expressing concerns about the substantive principles of investment protection, as well as its procedural aspects (including investor-state dispute settlement or ISDS). Various proposals for reform of the law and the dispute settlement procedure have been advanced in the past. Ranging from the negotiation of a multilateral investment treaty, to the creation of a world investment court and the establishment of an appellate mechanism for the review of awards. This paper will suggest that the reforms that have been proposed thus far are not radical enough. The problems and challenges facing the law of foreign investment are so fundamental that these proposals for reform would barely scratch the surface. This paper will put forward a novel and relatively radical proposal for reform; the creation of a World Investment Organisation (WIO) and accompanying Court.

A WIO would necessarily operate under a multilateral treaty framework (thus eradicating the need for the network of differing BITs and IIAs). This would enable consistency and harmonisation in the substantive protections available to investors. Furthermore, greater predictability and fairness would be achieved, thus enhancing the operation of the rule of law in the investment sphere. The paper will consider how the newly established WIO would be structured and function (presumably in a manner similar to the WTO), before going on to examine the creation of a world investment Court. Such a Court was suggested by Van Harten¹¹ and Goldhaber¹² years ago, though it was never fully explored. This paper will examine the role of the proposed Court and how it would constitute a huge improvement on the current ISDS mechanism. Finally, the paper will conclude by reflecting on the enormity of the project. The creation of a WIO and accompanying Court is undoubtedly an ambitious proposal. There may be particular difficulties with the creation of a WIO because international institutions seem to have fallen out of political favour. With this in mind, it is interesting to consider Sornarajah's¹³ recent work. He has argued that co-ordination or the creation of an investment 'regime' (such as the one proposed herein) is now no longer possible because the system is so fragmented and moving away from neoliberalistic ideals. It could be argued that this is precisely the time to push for harmonisation and unification. It is in times of disillusionment and in the face of serious fragmentation that such collaboration is at its most valuable.

Forward-looking agenda for research:

The relationship between investors and host states; reconciling their respective interests in order to create a balance investment regime.

How states might attract investment (and its benefits) without compromising their regulatory powers and domestic policy space.

¹¹ G Van Harten, 'A case for an international investment court' (30 June 2008), *Society for International Economic Law Inaugural Conference* available at <<http://www.ssrn.com/link/SEIL-Inaugural-Conference.html>> accessed 6 August 2014.

¹² M Goldhaber, 'Wanted: a world investment court' (2004) 3 *Transnational Dispute Management*.

¹³ M Sornarajah, 'The case against a regime for international investment law' in L Trakman (ed), *Regionalism in International Investment Law* (Oxford University Press 2013).

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Re-examining the role of the state vis-à-vis investment arbitral tribunals and to determine the scope of the delegatory authority that should be given by states to investment arbitral tribunals.

My current research focuses on methods by which states can craft a larger role for themselves in the interpretation of international investment agreements. The premise of this research is twofold. First, it is based on the idea that states are much better placed than international investment tribunals to delineate the boundaries between protection of social policy issues which contribute to a state's sustainable development and their foreign investment goals. Second, it relies on the notion that international investment tribunals' interpretations of international investment agreements have contributed to the deterioration of states' sustainable development objectives when these objectives class with foreign investment issues.

Both of these premises are well documented. For example, in several investment treaty decisions, tribunals themselves have determined that states should be given a margin of appreciation within which they should be allowed to freely regulate. *Continental Casualty v. Argentina* (2008), *Frontier Petroleum v. Czech Republic* (2010); and *Electrabel v. Hungary* (2012) are just a few examples of instances when it was recognized that national authorities' regulatory powers should be given a degree of deference. Drawing from this jurisprudence, it is arguable that states are better placed than tribunals to make regulatory decisions in at least some instances. Relatedly, several decisions further demonstrate that failure to respect states' sovereign regulatory powers may contribute to a diminishment of a state's sustainable development objectives, particularly when this failure arises from treaty interpretations by investment arbitral tribunals. For instance, in a series of decisions by U.S. investors brought against Argentina, the tribunal's interpretations of the U.S.-Argentina BIT resulted in their failure to recognize the merits of Argentina's actions in circumventing the social hardships that befell the Argentina population arising from a financial crisis.

My research going forward is, accordingly, aimed at re-examining the role of the state vis-à-vis investment arbitral tribunals and to determine the scope of the delegatory authority that should be given by states to investment arbitral tribunals. My central thesis is that sustainable development as an objective of international investment agreements requires a redefinition of the delegatory role given by states to tribunals. Consequently, my research will focus on methods by which states can redefine their delegatory authority to tribunals including by clarifying standards, drafting new rules, prescribing interpretative methods for tribunals, inserting provisions on state authoritative interpretation, and using expert bodies. Tied to this research, my forward-looking agenda for research delves into how sustainable development can be integrated into the delegatory authority that is ultimately given to tribunals. That is, which standards of investment protection can be further drafted to promote sustainable development? Which treaty interpretative methods can be prescribed and used by tribunals to interpret international investment agreements with a view to sustainable development? Similarly, can a role be prescribed for states in interpreting these agreements which enables them to underscore sustainable development objectives? Finally, is there a role for sustainable development experts who can guide international investment tribunals in interpreting these treaties?

Current research programme/project, or a summary of a relevant research paper

The research focuses lies on investment arbitration and fundamental procedural aspects of this dispute settlement process. Specifically, the research has as its objective to clarify the respective jurisdiction of arbitration tribunals under various instruments in the investment arbitration legal framework. Surprisingly, the central notion of ‘investment’ is still a matter of contention, with widely diverging interpretations in arbitral awards. This is a particularly crucial subject at a time when it is argued that the investment protection instruments have expanded their impact through extensive interpretations into areas of economic life that were supposedly never intended to be covered. Based on this reasoning, the investment arbitration regime is experiencing something of a backlash at present.

By contributing to a less ambiguous understanding of the scope of the tribunals’ respective jurisdiction, the scope of existing treaties would be clarified and States would be able to negotiate future investment treaties with more legal certainty. A thorough understanding of this core notion is essential for States to negotiate treaties that reflect their intentions with regard to economic incentives, obligations undertaken, and potential financial consequences.

Future research questions

As a preliminary observation, it is important that any legal frameworks and solutions demonstrate a substantial amount of humility when it comes to their ability to affect economic change. They are essential, but will lose effectiveness if they are not in synch with the findings in a variety of economic, social, and other disciplines.

A current hallmark of investment treaty protection is the one-sided nature of the obligations they impose. Prior research has shown that the effect of investment treaties on the host States’ economic development is mixed. One of the important aspects further research should look into which aspects of investment treaties function best to obtain the desired economic result.

The rather blunt tools that most existing investment treaties are have an extensive unexplored potential to make the legal relation between the host State of the investment and the investor a two-way street. By drafting ‘smart’ investment treaties, States will be able to attract more precisely the kind of investment it covets most. Importantly, such more sophisticated ‘toolbox’ should take away the existing and growing fear amongst States to enter into investment treaties.

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Learning from the impact of trade policy change on trade and investment flows: How can policy impact more effectively on sustainable development?

Current research programme

We are currently involved in two research projects relevant to the theme of track 4- National and international policies for sustainable investment. Both seek to explore the impact of trade policy on the integration of developing countries into global production networks (GPNs). The first is on the impact of unilateral trade liberalisation on developing and least developed countries (LDCs). Here we have looked at how changes in preferential access in both the US (Jordan) and the EU (LDCs) have affected trade and investment flows. Although liberalization often fosters both trade and investment, the evolutions we observe also raise questions about the extent to which these changes really contribute to sustainable development in the countries they seek to benefit. We have found that the investment stimulated by such change is often footloose, bringing about little local economic spillovers (as in the case of the Asian FDI flows that have made Jordan a leading garment manufacturer), or that it may encourage uncontrolled growth in production capacity, which although it increases employment, may also lead to dangerous working conditions (as with the Bangladeshi garment industry).

The other relevant research project is on efforts to link trade policy on a bilateral level with sustainable development objectives. Here we are looking specifically at the EU India FTA. However the questions raised in that negotiation are very similar to other FTAs. In particular, in the case of North-South FTAs, actors tend to have quite different visions of the importance of combining trade liberalization with minimum standards, to enhance its long term contribution to development.

Future Research Questions

In the context of both of these research projects we note some common issues which raise important questions for policy makers:

- Trade liberalization almost always fosters trade, which fosters investment – domestic and foreign.
- Although looking at statistics on trade and investment flows gives the impression that the impacts on development should be favourable, more in depth analysis often indicates that these figures may mask, at best, shallow local effects and, at worst, negative social and environmental impacts.
- Efforts to orient trade and investment towards more sustainable trajectories through carrots (greater market access in exchange for implementing international conventions) and sticks (reneging access in case of non-compliance) appear to have had, at best mixed impacts on local policy outcomes.

The key question, which remains unresolved, is how governments in important international markets can leverage their market power more effectively to encourage truly sustainable integration of developing countries, especially LDCs into global production networks? It

seems to us that this question has not been adequately addressed in the academic literature, which has focused very much on governance in global networks, rather than on the policy context which frames them. At the same time, policy makers tend to content themselves with short term positive statistics, without seeking to establish whether growth in trade and investment is fostering deep, lasting and sustainable local development effects. Further analysis, in a broader range of cases, would enable us to provide such assessments and thus contribute to more effective policy making.

Aligned Airlines and Joint Sustainability

Air transport contributes to the global economy by bringing people and cultures together. Airlines are thus at the frontline of modern corporate social responsibility issues and continually respond to the evolving challenges faced by this industry in terms of strict regulations for safety, security and consumer protection, whilst always striving to act in a socially responsible manner by ensuring a sustainable business model. In this context, airline alliances drive joint policies and hence set the standards in this field for their industry as a whole. This involves the pillars of sustainability including equitable economic prosperity and environmental protection. In achieving these targets, the combined responsiveness of aligned airlines derives from being creative in innovation, passionate for people and sustainable in the marketplace.

Long-term agenda for research project

Sustainable Investment led by Airline Alliances

Airline alliances combine several airlines with their own identities and brands, thereby presenting unique managerial challenges. Their inter-organisational nature transcends the usual administrative boundaries of traditional corporate brands and involves airport operators and aircraft manufacturers, as well as supra-governmental agencies whose links play a pivotal role in their development strategies. Moreover, the interplay of customer experience, reputation, recruitment and training present complex cross-cultural challenges for which their managers shall adopt a multi-disciplinary perspective because their network brands are increasingly being viewed as strategic rather than marketing tools. As a result, airline alliances would tend to integrate sustainability within their organisational fabrics by stimulating worldwide investment at industrial level in all relevant areas, to include safety, security as well as initiatives to protect the environment, their workforce and the wider community. In particular, airline alliances are expected to play a central role in fostering controlled carbon emissions and sustainable investments in the financial markets.

This paper aims to shed light on the role of financial development on the growth dynamics of transition countries considering the case within the context of trade openness. Particularly, the impacts of several financial development indicators (in terms of size and efficiency) on the income level in 25 transition economies and two subgroups with varying intensities of socio-economic development are empirically examined. The countries of interest tend to have weaker financial system in comparison with the advanced markets. Subgroups are formed for 16 Central and Eastern Europe (CEE) transition economies and 9 former Soviet Union (CIS) members in order to conduct panel data estimations with a time period of 1990 - 2012. Findings, clearly suggest that, improvements in the financial system (size measurements) and trade openness are highly associated with rising income levels for all country groups. Increase in liberalization of interest rates, private credit and banking lending affect the income level in the CEE lower than in the CIS. According to results, high interest rate spreads (efficiency indicator) negatively affect economic growth and remains statistically significant even if size measurements are included in the regression for both group of countries, indicating that an unsubstantial increase in the size of financial intermediation does not affect growth unless it is also followed by banking efficiency developments and rising competition in the banking sector.

Recommendations

1. The European Union (EU) must adjust to the changing global balance in terms of a different set of competitive forces ('Shifting Wealth'), especially to challenges from emerging market multinationals.
2. In the context of indebtedness of member state economies and given the will to promote re- industrialization of these economies, investments from emerging market multinationals are key.
3. Given the fundamental importance of the home country state for emerging market multinationals, it is unrealistic to demand a hands off-approach, but there are legitimate concerns with regard to the protection of intellectual property rights and market access that have to be addressed in investment agreements.
4. Based on the changed distribution of power after the Lisbon Treaty, the European Parliament should become more active in the field of investment policies, in particular to safeguard core pillars of the European social model.
5. EU member states should have more leeway in developing specific promotional policies at the sector level to attract innovative Foreign Direct Investment (FDI) from emerging market multinationals. So, EU competition and state aid policies need modification.
6. The EU should engage in training programmes (similar to ERASMUS) for managers from emerging markets to ensure that positive impact of investments in the EU are realized.
7. Eurostat should collect more comprehensive data on FDI from emerging market multinationals and its effects, based on cooperation with the OECD, UNCTAD and statistical offices in emerging markets.

Objectives

Traditionally FDI flowed from advanced developed economies into developed and developing countries. More recently FDI patterns exhibit new trends. Outward bound FDI from emerging markets has begun to increase significantly and has grown at a faster pace than FDI from the advanced developed world. This Action developed an international research network to study the impact of this new phenomenon for Europe and its stakeholders. Researchers from 24 European countries contributed to the COST Action from 2010 to 2014.

The main objectives of this COST Action were: 1. To develop an enhanced capacity for scholarly analysis of the emergence of emerging market multinationals to establish and test empirically their impact on Europe and its stakeholders; 2. To assess existing EU-wide and country policies in relation to this phenomenon and; 3. To make policy recommendations for Europe.

Organizational overview

The COST Action was chaired by Louis Brennan (Trinity College, Dublin, Ireland). Marjan Svetlicic (Slovenia) served as vice-chair. The core of its research was organized around four working groups:

1. Integrated Data (coordinated by Francoise Hay and Christian Milleli, France)
2. Drivers and Motivators (coordinated by Jagjit Singh Srai, United Kingdom)
3. Impacts on Europe (coordinated by Lucia Piscitello, Stefano Elia (both Italy) Per Heum and Armando José Garcia Pires (both Norway))

The Data Deficit

Report by Working Group 1

Country-level statistics within national statistical offices lag behind business intelligence. There is a rising gap between business intelligence in terms of quality of data and speed of updating, which is used in corporate strategies, and the quality of data supporting economic policies either at country or EU levels.

The current solution to overcome this difficulty in accessing financial and other information at the company level is to turn to private data providers such as Bureau Van Dijk, Reuters or Financial Times. Data access was originally designed for companies making access expensive.

The quality of private provider data is variable and requires a systematic screening when one wants to draw robust conclusions. Furthermore, the situation is deteriorating as numerous European universities are undergoing deep cuts to their research budgets. Scholars are unable to afford such access.

In light of our individual and collective experience, along with an exchange of views with experts from EUROSTAT, UNCTAD and OECD, we can advance some practical recommendations.

Computer division.

More recently it acquired Medion AG, a German consumer electronics company, IBM's low-end server business and Google Inc's Motorola Mobility handset business. As of 2014, the Chinese company is the world's largest PC producer.

Policy Implications (coordinated by Daniel Diaz Fuentes (Spain) and Andreas Nölke (Germany))

The working groups were complemented by short-term scientific missions (coordination: Andreas Nölke), training schools (Daniel van den Bulcke and Filip Debeule, Belgium), dissemination activities (Ruth Rios-Morales, Switzerland) and bi-annual management committee meetings (secretary: Carlos Cunha, Portugal).

First, data related to multinational firms (from emerging markets) operating in Europe should be opened to scholars at the central level (Eurostat, Luxembourg). By considering the supra-national dimension, scholars may bypass the tricky aspects of different privacy requirements still in force at the national level. By so doing, the EU could align with the US Bureau of Economic Analysis (BEA).

Moreover, scholars involved in EU-financed research programmes should benefit from extended access to Eurostat data and from collaborating with Eurostat staff on technical and scientific aspects.

Second, it is important to make EU level policy- makers aware of the importance of issues related to emerging markets and their investments (activities, number of jobs created, exports etc.); so as to enjoy better data as a prerequisite for informed analysis and policy making.

Third, EUROSTAT should systematically include in the surveys or questionnaires it implements items related to firms from emerging markets and their investments. Disaggregated data according to country origin are of major interest insofar as companies from emerging economies are still very diverse. (See Appendix1).

Recent EU acquisitions by Southern Multinationals

Brazilian Vale today ranks among the three largest mining companies in the world.

Acquirer	Target	Host Country	Sector	Value
India				
Tata	Corus	Netherlands	Steel	€9.5bn
Tata	Lotus/Range Rover	UK	Auto	€1.3bn
China				
Cheung Kong	UK Power Networks	UK	Utilities	€9.1bn
Cheung Kong	Northumbrian Water	UK	Utilities	€3.5bn
Mexico				
Carso	Austria Telekom	Austria	Telecom	€4.0bn
Pemex	Repsol	Spain	Energy	€3.1bn

Drivers of emerging market multinational entry into the EU

Report by Working Group 2

Regarding the drivers and motivations of emerging market multinational (EMNCs) entry into the EU, the following developments should inform EU policy considerations;

1. EMNCs integration into global value chains through EU acquisitions and alliances

Case study data suggests EMNCs are acquiring EU firms to enhance their R&D capability, production technologies and capacity in Europe to more effectively serve regional demand. Their assessment of value contrasts the traditional value chain model with manufacturing based investments seen as providing additional product functionality and quality, including access to EU customers, often through brand acquisition.

However, tactical investments can be short term with manufacturing ultimately moving out of the EU. Policy-makers should differentiate between those long term investments that enrich the EU's supply base, from predatory moves that seek to transfer out activities.

2. Changing patterns in Innovation and Technology developments

EMNCs often exhibit different innovation patterns with more incremental product innovations, an appetite to invest in production processes, and business models that exploit home-country low cost labour. Policy makers should recognize that the competitive innovation environment will challenge established firms whilst enriching

See Drivers on page 4

Page 4 Emerging Markets Multinationals

Strategies of EMNCs: Focus or Diversity?

While several European firms after the global economic crisis focused their operation, product and market portfolio, emerging market multinationals (EMNCs) remained or became even more diversified. Even first time internationalizing enterprises start their international operation by rapid market and product portfolio diversification, in contrast to dominant sequential European internationalization patterns. EMNCs face more demanding home country environments (such as instability of institutions, resource limitations or weaker intellectual property and branding) that may translate into their advantage resulting in greater flexibility, more complex strategies, motivation to work with strategic partners, changing business models and organizational structures. European firms should be aware of these features when cooperating with EMNCs competitors and strategic partners.

3. EMNCs response to current re-shoring activities of Developed Country MNCs

EU re-shoring trends in manufacturing production and services will provide entry points for EMNCs in Europe. However, this may result in the decline of EMNCs in their home countries as MNCs re-shore in favour of EU-located suppliers. Policies that support re-shoring will have greatest impact where proximity to markets and technology encourage localisation strategies.

4. Product and Sectoral considerations

The massive growth in EMNCs contract manufacturing activity in the supply of intermediate goods, (in electronics for example), has driven high-levels of interdependency within global supply chains.

Although this has driven production costs down, it has also resulted in new supply risks and vulnerabilities in global supply chains. Policy-makers should consider carefully the supply security issues in these more globalised supply chains and consider whether economic and societal impacts of supply disruption require policy interventions, such as dual or local EMNCs' competitive advantages vary significantly according to sector, being most favorable where low cost labour and scale enable economic supply. Policy-makers should consider where national strategic assets, such as infrastructure, defence, or supply security considerations require European safeguards.

5. Financial and Political drivers

EMNCs that are considered national flagships in their home country, particularly state-owned enterprises may, by their very scale and nature, possess competitive capabilities that promise global reach. However, their favorable home market conditions may provide EMNCs with advantages that might fall outside traditional EU competition norms.

6. EMNCs impact on changing industry structures

KOC

Turkish multinationals typically are diversified industrial groups.

The Koc holding is among the 200 largest global companies.

Impact on EU economies

Report by Working Group 3

Our research has highlighted the need to redefine the concept of “Competitive advantages of EMNCs”: EMNCs possess advantages, but these differ from those of advanced MNCs and are mostly connected to the home country. Policy-makers would benefit from understanding that the original competitive advantages driving EMNCs investments are based mainly on their country-specific advantages (e.g. natural resources for Brazil and Russia and human capital for China and India). As a result, policies can take into account the differences both within EMNCs and between EMNCs and advanced MNCs in order to be effective.

Moreover, the fast internationalization of EMNCs, based on Mergers and Acquisitions (M&A) and vertical integration (especially in advanced countries), is driven by a strategy of reverse technology transfer aimed at climbing the value chain and developing new competitive advantages. This is important for EU policy. EMNCs are thereby climbing the value chain by acquiring high-tech firms, potentially becoming future competitors of European companies. Policy-makers can monitor these acquisitions through an investment agency and ensure the knowledge embedded in the target company is kept also locally through legal instruments (e.g. through patenting activity in the European Patent Office).

WG3 demonstrated that target firms in advanced countries benefit from EMNCs’ tangible rather intangible assets, since while EMNCs rely on weak intangible assets, target firms gain access to low- cost production facilities and to the capillary distribution channels of EMNCs. However, this positive effect arises only when EMNCs are experienced, i.e. when given the competitive implications of emerging market multinationals for established European firms and their significance for Europe’s growth, employment and innovation, it is surprising that, so far, Horizon 2020 has not included any calls on this topic. The implications of emerging market multinationals for Europe and its firms deserves attention in future H2020 research calls.

They have already undertaken previous M&A in advanced countries. Hence, host-country governments should set up policies that attract not just experienced EMNCs (as generic experience is not always useful), but EMNCs with the type of experience that is

linked to the current investment priorities. Alternatively, they can assist less experienced EMNCs to gain local knowledge before completing the takeover in the host country. Long-run policies could also be set up to decrease the cultural distance between advanced and emerging markets and to allow future EMNCs' managers to become acquainted with the EU's mode of business operation (e.g. extension of the "Erasmus Plus" program to emerging countries).

WG3 showed that EMNCs' can both create/save employment (e.g. through greenfield investment or acquisitions of companies that are close to bankrupt) but also destroy jobs (e.g. through delocalization of labor intensive activities in home countries). Furthermore, some EMNCs-like developed MNCs - are involved in capital evasion through offshore banks and the use of subsidiaries located in low tax states. Policy-makers should be aware of possible employment and displacement effects arising from EMNCs by minimizing these risks through an intensive monitoring activity of the investment agency.

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Policy Options: A Common EU Investment Policy?

Pros

The EU is a stronger block to negotiate with Russia, India, China or Brazil.

The EU can open services, procurements and business opportunities for European multinationals abroad.

Cons

Member states lose power to block or shape inward FID. Current EU industrial policy is out of step with global trends. EU liberal policy makes EU firms over vulnerable.

For more information see: <https://www.tcd.ie/iis/emerging-multinationals/> and brennaml@tcd.ie

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Football Focus: Major Acquisitions and Stakes in European Teams by Southern Investors

Investor	Home	European target	Host	Share	Amount	Year
Carlos Slim (Carso Group)	México	Real Oviedo	Spain	32%	€3M	2012
Qatar Sports Investments	Qatar	Paris Saint-Germain	France	70% 4	€595.5M	2011
Royal Emirates Group	UAE	Getafe SP, Madrid	Spain	100%	€90M	2011
Hasan Abdullah Mohamed	UAE	TSV Munich von 1860	Germany	49%	€18M	2011
Dmitry Rybolovlev	Russia	AS Monaco	France	66%	€146M	2011
Sheikh Abdullah bin Nassser	Qatar	Malaga CF	Spain	100%	€36M	2010
Sheikh Mansour Bin Zayed Al Nahyan	UAE	Manchester City Football Club	UK	100%	€700M	2008
Roman Abramovitch	Russia	FC Chelsea	UK	100%	€2B	2003

Sources: from Thomson Reuters and economic news

Appendix 1: Summary of EM Multinationals in Europe

	Entry mode	Target EU	Key sectors	Motivation	Location	Ownership
	Brownfield	TMNCs in advanced markets such as Germany, France, Italy	Household electronics, banking, intermediate goods, ceramics and glass, shipping	Strategic asset seeking	Economies of scale and scope in home and host markets;	Cash, exploiting managerial knowhow and technology in developing country

TURKEY		TMNCs in Emerging European and CIS markets	Food and beverages, banking, intermediate goods, household electronics, telecommunications, Ceramics and glass	Market-seeking and efficiency seeking	geographical proximity, low psychic distance	markets
	Greenfield	TMNCs in transition markets such as Bulgaria and Romania	Construction, real estate, financial services, ceramics and glass	Mostly market-seeking and efficiency-seeking, to a lesser extent natural resource seeking	Privatization activities and access to EU funds allocated for infrastructure investments in host economies; cheap and	Managerial knowhow and expertise, technology, flexibility to do business in the institutional environment of emerging markets
RUSSIA	Greenfield	Germany, and Austria	Gas supply	Mostly market-seeking	Country specific advantages such as political support	Scale advantages
	Brownfield	Germany and Netherlands	Pipeline, refinery, steel plants	Market-seeking strategic-asset seeking, and efficiency seeking	Country specific advantages such as political support	Scale advantages
CHINA	Greenfield and brownfield	Industrialized countries: UK France Germany	Shipping (up to 2008) Equipment Automobile	Strategic assets seeking (technologies, brands, niches) Market seeking (new consumers & sale networks)	Technologies, expertise Demanding consumers Good infrastructures Opportunities of purchase (good value for money)	Cash Support of the state Technology transfers from IFDI Large market Strong growth Capacity to innovate & re-innovate
INDIA	Greenfield	Largest European economies (UK, Germany, France, Italy) Central and	IT-enabled services	Market seeking	Geographical proximity to customers	Managerial expertise, particular in offshoring and outsourcing tasks

	Acquisition s	Largest European economies	Automotive, Equipment, Banking	Strategic assets-seeking, Efficiency-seeking	Economies of scale and scope	Cash
UAE	Acquisition sand portfolio investment s	Industrialized countries United Kingdom Germany	Transport Leisure (football) Real estate Finance Energy	Efficiency seeking Profitability Expertise	Opportunities of acquisitions, especially since the euro debt crisis	Cash in hands
QATAR	Acquisition sand portfolio investment s	UK France	Finance Hotels Real estate	Efficiency seeking Profitability in short term Expertise	Opportunities of acquisitions, especially since the euro debt crisis	Cash in hands
BRAZIL	Acquisition s	Latin America; Europe, Spain, Portugal,	Natural resources, Food,	Market-seeking Be positioned in the long run	Technologies, expertise Demanding consumers Good	Cash in hands Support of the state Trained in unstable markets
	Greenfields	Portugal, Spain, United Kingdom	Food, aircraft, metals	Market-seeking and efficiency-seeking	Logistics, provide cheap & to European Common Market Supply Chains High Standard	Capacity to innovate & re-innovate Cultural proximity Support of family & State
MEXICO	Acquisition s	USA; Europe: Spain, France, United Kingdom	Building, Food & beverages,	Market seeking (new consumers & sale networks)	Technologies, expertise Demanding consumers Institutional and	Cultural proximity Family property and direct management Own resources
	Greenfields	USA; Europe: Spain, Poland, France	Beverages, building, automotive	Market-seeking and efficiency-seeking Strategic	Cheap and skilled labor in home countries Institutional and law stability	Low loan/debt ratios Large market Strong growth Capacity to innovate &
	Portfolio investment s	Spain, Italy	Real State, Banking, Natural Resources	Profitability in short term	Especially since the euro debt crisis	Low prices of the assets. Trained in unstable markets

A. This is a summary of my recently defended doctoral thesis “The Legal Impact of Sustainable Development Objective on Indirect Expropriation Standard and its Legitimate Expectations Sub-element” at the European University Institute.

Thesis aims to prove that the sustainable development paradigm (mentioned in the World Investment Report 2013) and its consequent extension of protected interests in investment law, is already applicable in the currently existing investment protection regime and in the application of the indirect expropriation standard requiring a reconsideration of the methodologies used for the establishment of indirect expropriation.

An investor’s protection against indirect expropriation is a basic component of international investment law, and often investors challenge as expropriatory general legislative acts, administrative measures and compliance measures with non-economic international obligations of host States dealing with the protection of non-economic public interests. Investment agreements do not contain a precise definition of indirect expropriation leaving considerable discretion in the hands of adjudicators for deciding what measures do amount to indirect takings in specific cases.

Consequently, arbitrators have developed distinct methodologies for the assessment of the existence of indirect expropriation. These methodologies differ regarding their responsiveness to legitimate public welfare objectives that have motivated a State’s interference in a foreign investment raising concerns about the capacity left for host States to exercise their regulatory responsibilities.

Therefore, the thesis proves that sustainable development has reached a capacity to guide the contextual and effective interpretation of the indirect expropriation standard. It is claimed that sustainable development forms part of the object and purpose of the investment protection regime within which the indirect expropriation standard must be applied. Consequently, it requires altering perceptions of applicable law and the methodologies used for the establishment of indirect expropriation requiring focus on wider interests than the ones of foreign investors.

B. TTIP and its ability to achieve sustainable development agenda of EU.

In the last decades, the increase of preferential trade agreements (PTAs), which include broader provisions on investment regulation integrated with relevant trade, environmental and human rights law provisions, signalise an important on-going evolution in the regulation of foreign capital movement in comparison to the traditional bilateral investment treaty-based approach to this matter. Furthermore, the current negotiations of trade and investment mega-agreements such as the Transatlantic Trade and Investment Partnership (TTIP) and the Trans-Pacific Partnership (TPP) may be considered a milestone in the shift of investment regulation paradigm.

The aim of the research is to evaluate to which extent PTAs and other new international investment agreements (IIAs) differentiate from the traditional models adopted during the second half of the 20th century. Even assuming that the provisions in these new legal instruments are still heavily influenced by older texts and have thus a very similar wording, one can argue that PTAs and other new IIAs integrate investment regulation with trade, environment, human rights and labour standard chapters, which could serve as a basis for contracting States to bring claims against foreign investors, under for instance article 36(1) of the ICSID Convention.

The future agenda of investment for sustainable development must rely upon the rebalancing of the investor-State dispute settlement (ISDS) mechanisms, in such a way to accord States the factual possibility of bringing claims against investors, whenever damage to development goals occurs.

The establishment of different investment dispute resolution mechanisms such as mediation procedures and ombudsman bodies in order to adjust expectations of parties involved in an investment operation regarding development goals is a second priority to the future agenda.

A third focus is the south-south cooperation in investment regulation, which involves two main questions. The first is related to the degree of influence that traditional IIAs as well as TTIP and TTP may have over the south-south agreements. The second issue relates to the approach that developing countries will adopt when negotiating such agreements. Brazil has for instance commenced negotiations of international investment agreements with African and Middle Eastern countries. This might be a unique opportunity to design an international investment agreement that substantially contains provisions to assure the fulfilment of mutual and global sustainable development goals.

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Enhancing the sustainable development impact of international investment (Multidisciplinary Academic Conference on “Shaping a Future Research Agenda for Investment for Development”)

Relevant courses taught: “Investment Law and Sustainable Development,” “Business Legislation and Policy”

Research activity: S.J.D. Candidate at the Legal Studies Department, Central European University, Budapest, Hungary

Topic of doctoral dissertation: “The Legal Governance of Foreign Direct Investment in Kyrgyzstan’s Mining Sector: Towards Balancing the Protection of Investors’ Rights and Sustainable Development”

Summary of doctoral research: The purpose of my doctoral research project is to analyze the legal governance of foreign direct investment (FDI) in Kyrgyzstan’s mining sector and come forward with concrete recommendations for balancing the protection of investors’ rights and sustainable development of the country. My dissertation focuses on maximizing the sustainable environmental, social, and economic development impact of foreign direct investment in the Kyrgyz Republic so that investors, government, and people are all to benefit from FDI. This is especially important in mining, since mineral resources are finite. As such, the work focuses on what law and legal institutions can do, including their limits, by providing a comprehensive analysis of international law as well as legal governance experiences (positive and negative) of key mining jurisdictions via offerings of comparative law, legal innovation, and cognitive progress.

Future Research Questions: It is important to conduct an in-depth analysis on ways for enhancing the sustainable development impact of investments by looking both at what can be done at the present time (given a big number of existing bilateral investment treaties and investment agreements) and what can be done in the future at the international and national levels. The most important areas are the revision of the language of bilateral investment treaties and investment contracts to ensure that these agreements can promote the sustainable development of host states, local communities, not deter it. Another important area is concentration on the interpretation of these agreements in a way that can promote sustainable development. One more interesting aspect to focus upon is the area of financing and greater inclusion of sustainable development concerns in the conditions for investor financing. The research on investment arbitration and sustainable development of host states is yet another significant issue, especially in light of the increasing number of disputes. Last but not least, it is essential to promote research on social impact assessment in addition to the more traditional environmental impact assessment of investment projects (esp. in such fields as mining).

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Avoiding Clashes and Encouraging Coherence: A Holistic Approach to Trade and Investment

Globalization has resulted in a greater economic integration and Multinational Companies (MNCs) are increasingly trading and producing through Global Value Chains (GVCs). This means that the old model predicated on the origin of goods and the disciplines aimed at reducing trade barriers at the border is outdated. Today, global trade and investment are intricately linked and behind the border measures matter as much if not more than tariff barriers. Yet, the disciplines governing trade and investment (with the exception of certain new model Free Trade Agreements (FTAs) which incorporate an investment chapter) are often found in separate legal texts and the rules are adjudicated in separate fora. The experts mostly operate in their specific disciplines – either as trade or investment experts. This is of course natural as the adoption of the GVC strategy was rapid and business has always adapted faster than regulatory structures. Nonetheless, this creates a pathology that could result in two problems:

1. A clash or conflict between the trade and investment regime; and
2. The failure by the regimes to adequately regulate both MNCs and host governments.

A Clash

The first case which highlighted the potential for a conflict between the regimes was the Mexico Sugar Wars. This involved six cases (adjudicated in three different fora) arising from measures imposed by Mexico on high fructose corn-syrup from the United States.¹⁴ The WTO correctly refused jurisdiction over the North American Free Trade Agreement (NAFTA) claims and therefore the legitimacy of countermeasures. The investor-state arbitration tribunals in their reasoning evidenced a more limited appreciation of the potential for a clash by stating that countermeasures for trade issues could not be legitimate if they affected private investor rights. This creates a potential for WTO approved retaliation to be considered illegitimate by future investor-state arbitral tribunals.¹⁵

Currently, the Australian tobacco plain-packaging legislation has attracted litigation in two international dispute settlement fora and five cases.¹⁶ A similar situation could also occur in relation to Indonesia's export ban of raw minerals. A case has been submitted to investor-state arbitration¹⁷ with a possibility of another case being brought to the WTO DSB. If the different adjudicatory bodies interpreting different texts provide clashing decisions, this could result in confusion for both investors and states about how to proceed. Uncertainty is often the greatest enemy of both business and governance. Extra-judicative procedures should

¹⁴ **World Trade Organization (WTO) Dispute Settlement Body (DSB):** *Mexico – Anti-Dumping Investigation of High Fructose Corn Syrup from the United States*, WT/DS132/R, Report of the Panel, 2000; *Mexico – Tax Measures on Soft Drinks and Other Beverages*, WT/DS308/AB/R, Report of the Appellate Body, 2006. **NAFTA Chapter 19 Tribunal:** *Review of the Final Determination of the Antidumping Investigation on Imports of High Fructose Corn Syrup, Originating from the United States of America* [2001] MEX-USA-98-1904-01.

Investor-State Arbitration Tribunals: *Archer Daniels Midland Company and Tate & Lyle Ingredients Americas, Inc. v. Mexico*, ICSID ARB(AF)/04/5, Award, 21 November 2007; *Corn Products International, Inc. v. Mexico*, ICSID ARB(AF)/04/1, Decision on Responsibility, 15 January 2008; *Cargill, Inc. v. Mexico*, ICSID ARB(AF)/05/2, Award, 18 September 2009.

¹⁵ See Junianto James Losari and Michael Ewing-Chow, "A Clash of Treaties: The Legality of Countermeasures in International Trade Law and International Investment Law", http://papers.ssrn.com/sol3/papers.cfm?abstract_id=2457213.

¹⁶ WTO DSB: *Australia – Tobacco Plain Packaging*, DSU 434 (Ukraine), DSU 441 (Dominican Republic), DSU 458 (Cuba), and DSU 467 (Indonesia) (all cases are ongoing). Investor-State Arbitration Tribunal: *Philip Morris v. Australia*, UNCITRAL, PCA Case No. 2012-12 (ongoing).

¹⁷ *Nusa Tenggara Partnership B.V. and PT Newmont Nusa Tenggara v. Republic of Indonesia*, ICSID Case No. ARB/14/15, registered on 15 July 2014.

be introduced to prevent such clashes. Leaving the issues to the good judgment of multiple diverse fora which are only mandated to deal with the conflicts on an episodic and binary basis is just not good global governance.

Good Governance

Some FTAs have attempted to nominate prevailing chapters to limit the potential for clashes. For example, NAFTA in the Investment Chapter Article 1112(1) provides: “In the event of any inconsistency between this Chapter and another Chapter, the other Chapter shall prevail to the extent of the inconsistency.” While this is a good start, the creation of an architecture that is systemically coherent only provides policy space. It does not tell us how to fill that space. What is needed is a holistic understanding of how create good Trade AND investment policies. If GVCs are the way in which MNCs operate today, how should trade and investment rules be drafted to facilitate this? At the same time, how should the rules be refined to ensure that legitimate measures to address public concerns such as environmental and health are not circumscribed by these rules? We need to better understand how both these regimes contribute to the Rule of Law.¹⁸ We need to develop a Trade AND Investment discipline that appreciates all the relevant rules, policy concerns and business needs. We need a regime that coherently balances all these different concerns. Only then will we be able to ensure that development is truly sustainable.

¹⁸ Michael Ewing-Chow, J. James Losari, and Melania V. Slade, “The facilitation of trade by the rule of law: the cases of Singapore and ASEAN”, in Marion Jansen, M.S. Jailab, and Maarten Smeets (eds), *Connecting to Global Market* (Geneva: WTO Publications, 2014), available at http://www.wto.org/english/res_e/booksp_e/cmark_chap9_e.pdf

The Role of the Diaspora in Facilitating North-South Collaborations in bioinformatics

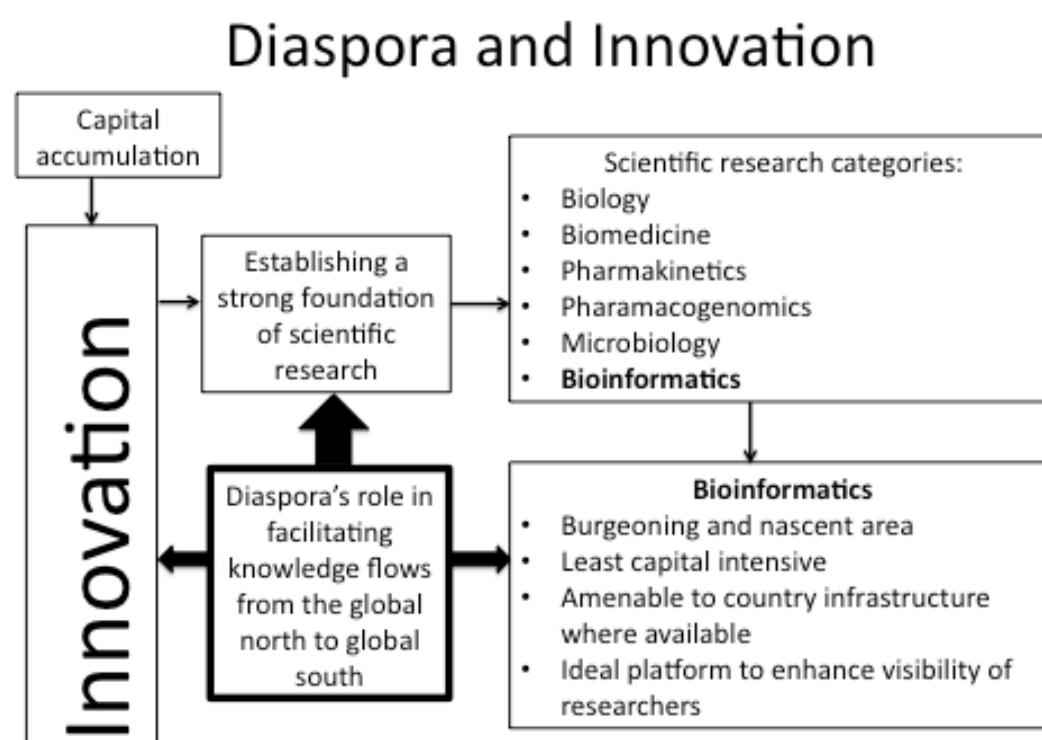
We propose that increasing the involvement of the global south in scientific research collaborations in the life sciences, especially in the area of bioinformatics, should be a priority area for research directed at sustainable development. Particular attention should be paid to the role that diasporas trained in the sciences can play in this regard.

A country's capacity in innovation and investment in Science and Technology is critical for its own economic and societal development as well as global development. The global south have, however, been largely excluded from involvement in research and development (R&D). This exclusion dampens innovation and, therefore, development in these countries. In addition, an equally significant effect of this exclusion is that major scientific research conducted by industry and academia fails to take advantage of the potential benefits that could come from the inclusion of developing countries into the global scientific knowledge production supply chain. These include access to biodiversity, traditional knowledge, young work forces, lower wage rates and motivated scientists both locally and in these countries' diasporas. In this regard, investment strategies that link developing countries into collaborative relationships can be an effective means of narrowing the scientific gap through knowledge transfer and knowledge circulation. Importantly, collaborations involving biotech firms as well as major research initiatives in the life sciences, can also greatly benefit from the inclusion of developing country partners. Investments in areas that take advantage of the potential competitive advantages that developing countries afford could increase efficiency, effectiveness and provide for potential breakthroughs in a number of fields. For example, in the life sciences, it is now well accepted that our ability to solve major global problems such as neglected diseases, certain infectious diseases and cancer will come from collaborative efforts. In fact, including developing countries as equal partners in this sector is particularly compelling given that poor health, particularly in infectious diseases, disproportionately afflicts countries in the global south as highlighted by the ongoing Ebola scourge. Nonetheless, the burden of diseases on human health is borne by all communities in the world and global health remains the focus of various research groups, governments and non-profit organizations and the target of biotechnology firms.

In the private sector, biotechnology is particularly well suited for investments in collaboration between developed and developing countries. Firms in this sector operate in rapidly changing knowledge environments. Keeping up with these changes as well as mastering large areas of knowledge are imperative for success. Hence, the traditional approach used by firms to acquire proprietary knowledge from internal R&D is proving to be too time consuming, costly, risky and uncertain. In light of these hurdles, there is general consensus that firms need to pursue different innovation strategies in order to increase their R&D output and reduce transaction costs. While most R&D collaborations are still primarily performed in developed countries, developing countries are increasingly being seen as potential sites for collaboration.

A survey of South-North entrepreneurial collaboration in the biotechnology sector in Brazil, China, Cuba, Egypt, India and South Africa ¹⁹ found that over half have collaborations with developed countries. For the global south, collaboration provides a platform for the creation of networks and opportunities to augment intellectual capacity. One area that warrants particular research attention is the role that the global south can play in bioinformatics, given the portability of resources required, the codified area of knowledge, the improving capacity of information systems and ability to provide training in an efficient manner. The resounding success in the development of the information technology sector in India is instructive. That experience suggests that collaboration in high knowledge intensive areas with developing countries can be an effective means of integrating them into the global supply chain of scientific research and development. It also suggests a model of the role that diasporas can play in development.

Proposed Model of The Innovation/Diaspora Relationship



¹⁹ Melon, C. C., Ray, M., Chakkalackal, S., Li, M., Cooper, J. E., Chadder, J., et al. (2009). A survey of South-North health biotech collaboration. *Nature Biotechnology*, 229-232.

Institutional theory argues that institutional contexts in both host and home countries impact the internationalization decisions on firm and national levels. A stream of research also demonstrates that domestic contexts exert a much greater influence on outward investment policies of emerging economies (EE) than those belonging to developed economies (DE). Based on the current international expansion of Brazil, Russia, India and China (BRIC), this study emphasizes that both institutional forces and institutional weaknesses in home countries push BRIC countries to invest overseas: this implies that pursuing efficient institutions in advanced contexts responds to government priorities belonging to BRIC countries. Moreover, this study highlights that the domestic contexts of BRIC are not at the same stage which cause divergence in their internationalization policies to occur. Therefore, in addition to further promote the catch-up strategy and strategic-asset seeking FDI, the policy-makers need to devote more effort in order to narrow the institutional gaps in their national markets and thereby enhance a substantial international development.

Research Background: Traditional theories in international business (IB) mainly arise from the Western firms' experience and argue that the internationalization is a process of transforming national advantages into international ones. In contrast, due to the lack of well-developed institutions in home countries, EE firms invest overseas without establishing ownership advantages. Moreover, with an aim to catch-up with incumbent Western firms, EE governments encourage their national firms to enter developed countries at an early stage of their internationalization process and learn from DE companies by competing with them. Therefore, the acceleration policy of EE governments has challenged the prevailing belief in IB.

Research Aims: (1) To clarify how domestic contexts differ among BRIC countries and the consequent impact on their internationalization policies; (2) To study the benefits and risks associated with the acceleration policy and determine whether it is a substantial policy which is worth promoting in the future; (3) To investigate the institutional differences that exist between BRIC and destination countries and thereby assess their capability to gain superior profits over the DE firms in the less developed contexts. By doing this, this study can enable us to understand whether expanding into other EE countries can help BRIC firms to compensate the costs created by "catch-up" strategy in DE countries.

Research Design: This study outlines a schema of the internationalization process belonging to BRIC firms with the following aspects: (1) The common difficulties that they have experienced alongside their current international expansion (for example, the lack of ownership advantages and latecomer status); (2) The BRIC governments' measures which are designed to help their national firms to overcome disadvantages in the global competition (for instance, financial aid and national prestige treatment for internationalized companies, strategic asset-seeking FDI orientation and catch-up strategy); (3) The capitalization of institutional voids: this implies that the prior experience in dealing with institutional imperfections in domestic markets consists of the most valuable asset for EE firms, when facing DE firms in other emerging or undeveloped economies. Additionally, to further strength the concluding remarks, this study will be completed with an empirical

investigation. The data collection is in progress. The main resource is collected from the Global Competitiveness Report to demonstrate the BRIC countries' development stages and the Infinancial database to obtain the information in terms of financial performance and geographic segment on the firm level.

Substantial controversy exists in the literature surrounding the impact of Foreign Direct Investment (FDI) on development. The relationship between inequality and FDI is of particular importance for sustainable social development. This is because FDI inflows can affect multiple inequality dimensions at the same time, such as income inequality, as well as gender, human capital, and regional inequality. However, no unified view emerges from the literature on the impact that FDI has on these dimensions. This paper discusses the impact of FDI on inequalities along the lines of skills, gender and regional dimension based on a brief review of the literature.

On the one hand, it is argued that Multination Corporations (MNCs) provide capital and technology, enhance corporate governance, and diffuse improved management practices. All this eventually leads to increased productivity and development (see Markusen and Venables, 1999). Therefore, following a Kuznets curve pattern, a reduction in income inequality levels should follow.

On the other hand, however, higher overall levels of development do not necessarily imply a reduction in the underlying inequality gap. Indeed, the opposite may be true. For example, it has been argued that FDI raises income inequality as a result of the pressure MNCs can impose on developing country host governments to reduce welfare expenditure and on unions to reduce wages (see Reuveny and Li, 2003). In addition, if MNCs use capital-intensive technologies, a skewed wage distribution may arise. It is often thought that MNCs concentrate in low-skill labour-intensive sectors. This may indeed be the case from a developed country perspective. However, Feenstra and Hanson (1997) explain that the activities outsourced by developed countries only have a lower skill content in comparison to the technological attainment of the outsourcing country. Conversely, such activities are relatively skill-intensive from the perspective of the developing country host (see also Lall, 2001).²⁰ Higher demand for skilled labour translates into higher skilled wages and, at the same time, rising unemployment among the unskilled, which are also usually the poorest. This results in a dual economy pattern, with a small detached advanced sector and a large backward sector. A tool available to developing country hosts to counteract such dynamic is the creation of a sufficiently wide pool of educated workforce. If human capital is not scarce, the gap between unskilled and skilled wages will reduce.

Similarly, the debate surrounding the impact of FDI inflows on gender inequality is divided between those arguing that, when MNCs are from developed countries, they will usually apply their home country regulations and standards, such as equal-pay schemes and

²⁰ Te Velde and Morrissey (2004) provide evidence for five south-east Asian economies to show that MNCs concentrated in skill-intensive and capital-intensive sectors, such as chemicals, manufacturing, and finance. While Feenstra and Hanson (1997) show that US-funded FDI in Mexico accounts for over 50% of the increase in skilled labour wages which occurred in the late 1980s. Similar evidence emerges from Aitken, Karrison, and Lipsey (1996) for the cases of Venezuela and Mexico, and Dipak and Mazaheri (2000) for Africa.

appropriate working conditions (see Bahgwati, 2004). This is also the result of brand and image marketing policies, as well as of increased corporate responsibility pressure. MNCs may as well offer greater job security relative to locally-owned firms, as their resilience better insulates employees from economic cycles. Also, despite poor working conditions and long hours, earning a salary gives women independence. Finally, workers in larger enterprises tend to be better protected by labour legislation and are more likely to be unionized and receive benefits (Braunstein, 2006). At the same time, however, MNCs tend to prefer to employ women as they are perceived to be more reliable, obedient, and less prone to worker unrest. But Seguino (2000) argues that developing country governments may use the repression of women's rights as a strategy to attract MNCs looking to reduce labour costs. In addition, as another way of cutting costs and maximising profits, MNCs are increasingly adopting the practice of sub-contracting to locally-owned firms. The latter employ women working from their homes, which, essentially, amounts to shifting all infrastructural costs on them. At the same time, it also implies that the isolated workers cannot organise and unite to improve their working conditions (Richards and Gelleny, 2007).

Finally, yet another dimension of the relationship linking FDI to inequality is that of regional inequality, which cannot be separated from the skill and income inequality dimensions. For example, in the case of China, Fu (2007) explains that the labour intensive processing-based FDI increased the disparities between coastal and inland regions, due to a number of factors. Firstly, no backward or forward linkages with the domestic sector were created. Moreover, the relatively mobile and efficient human capital resources moved from inland to coastal regions. Finally, the recently commercialised banking sector concentrated in the coastal region where a favourable financial environment was created, thus widening the regional disparity gap further. The potential of redistributive fiscal policies stands out in this case. The latter could reduce the disparity among FDI-receiving regions and the others, and at the same time enhance the R&D and human resources capability building, in order to encourage the flow of future FDI to more backward regions.

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Foreign investment in Africa: gaining development momentum

The 3-year research project is financed by the Swiss National Research Foundation (FNS) and based at the Universities of Geneva and Lausanne under the supervision of Professors Boisson de Chazournes and Andreas Ziegler.

The aim of the project is twofold. On the one hand, it will provide a systematic and comprehensive treatment of the network of international investment agreements in Africa and its evolution. Particular attention will be paid to the remarkable process of political and economic regional and sub-regional integration, which has already led to the adoption of increasingly sophisticated investment agreements and several initiatives for the settlement of the related disputes. On the other hand, it will examine the standards related to the treatment of foreign investment in Africa and compare them with similar experiences in other continents.

For the purpose of the Multidisciplinary Academic Conference and track 2 in particular, the project examines the normative devices developed by States and regional organizations to enhance the sustainable development impact of international investment. Amongst the most promising developments one must mention the provisions (a) imposing upon potential investors the obligation to conduct an environmental and social impact assessment of the project (i.e. Article 12(1) ECOWAS Supplementary Act); (b) safeguarding the police space of the host State or introducing specific or general exceptions (i.e. Article 14 SADC Protocol on Finance and Investment); (c) allowing the host State to offer preferential treatment to qualifying investments and investors (i.e. Article 7 SADC) or to least developed countries (Article 20 SADC); and (d) committing foreign investor to principles of corporate responsibility.

From this perspective, the research project will further contribute to the discussion by discussing the implications and consequences of these developments as well as by exploring the possibility of bringing the obligations and commitments of foreign investors related to sustainable development within the scope of arbitration clauses, which will represent a true normative breakthrough.

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A Programme for Interdisciplinary International Investment Research

Designing successful strategies to attract foreign investment and maximize its benefits requires the integration of insights from law, economics, political science and management. Most prior research, however, has not adopted an interdisciplinary approach. While there is a deep literature addressing the foreign investment in each discipline, very little of this work integrates knowledge across disciplines. For example, leading works on international investment economics contain only cursory references to the role of international investment agreements (IIAs). International investment law works typically devote only a few pages to the economics of international investment.

Over the past 15 years, these disciplinary silos have begun to break down. Notable in this regard is the empirical work testing the relationship between signing an IIA and attracting investment – one of the main objectives of developing countries who sign IIAs. This body of work has failed to clearly and consistently demonstrate a strong positive relationship, leading to significant rethinking regarding the goals of IIAs as well as increasingly sophisticated and nuanced enquiries regarding their effects. This dynamic dialectic involving lawyers and economists has also prompted academic discussion regarding how treaties can be made more effective as instruments to attract investment. At the same time, increasing discussion of sustainable investment, led by UNCTAD and its Investment Policy Framework for Sustainable Development, focuses new attention on the policy process in host countries and its interaction with economics and law and the need for coherence and complementarity between domestic and international policy on investment, as well as on policy responses that will enable governments to enhance positive investment impact and limit negative effects.

These developments represent the beginning of an interdisciplinary study of foreign investment that promises to deliver fresh insights regarding how countries can use domestic policy measures, institutional reform and international and domestic legal instruments more effectively to attract foreign investment and maximize its benefits. Such interdisciplinary research cuts across all four of the tracks identified for the multidisciplinary academic conference at the World Investment Forum. We are seeking to pursue and further develop an agenda for interdisciplinary research on investment at a workshop next year that will bring together leading experts in law, economics, political science and management from the Faculty of Law at the University of Ottawa and the World Trade Institute of the University of Bern (WTI), as well as other academic institutions and international organizations. The workshop will identify best practices in investment policy and promotion and the circumstances in which they will succeed.

Future research questions

What are the implications of global value chains for the effectiveness of domestic trade and investment policies and laws designed to attract investment? For the effectiveness of trade and investment treaty commitments?

- To what extent can domestic law and institutions substitute for IIAs and investor-state dispute settlement?
- What is the political economy of investment policy reform and how is it informed by the economics of international investment activity?

International investment law today faces a great challenge: the need to find a balance between investors' need for protection and host states' need to safeguard their development interests. Several commentators have argued that if this is not done, the whole system of international investment law - outspread as it is – will fall down. As it is difficult to picture a return to the previous situation where the protection of international investments largely relied on customary international law only, the restive position is that there is a need to reinvent the current investor-State arbitral system "from within". That despite the intense criticism directed towards the loose and fragmented system of investor-State arbitration, the system has the potential to improve its governance and development impacts. This position, however, do not need to be apologetic as there are existing techniques within the international law to deal with the system's challenges. This is possible through identifying a set of general principles of international law that can guide the way. One of them is strengthening the sustainable development perspective of international investment law.

There is a need take an innovative approach to international investment law through the lense of international law principles on sustainable development. These principle can provide a support pillar for investor-State tribunals in their adjudication processes if legal bases can be provided for: 1) taking the principle of sustainable development, and its supporting principles, as a starting point in the tribunals' general approach in framing of issues in disputes; 2) and espousing the sustainable development principles through the role of general principles of international law and injecting them into international investment law. This can produce key principles that can guide tribunals' jurisprudence with the status of primary sources of international law in line with the Art. 38 of the Statute of the International Court of Justice. The basic terms of reference for the future research should be: 1) Sustainable development is a general principle of international law as understood within the meaning of Art. 38 (1) (c) of the Statute of the International Court of Justice; 2) It provides a legally binding principle for investor-State tribunals in both procedural and substantive terms (for example, requiring environmental impact assessment of measures).

However, the more basic level question needs to be addressed is: What should be considered as development impacts of foreign direct investment (FDI) and how is it measured? There is a need to fill this gap through linking the general principles of sustainable development with empirical evidence on various development effects, including economic and sociological, of FDI. This empirical component is important to provide clearer guidelines for both investment tribunals adjudicating on individual cases, and for policy-makers negotiating new BITs or a possible multilateral framework for foreign investment.

The European Commission (EC) in 2011 has renewed its commitment towards the development of a new Corporate Social Responsibility (CSR) strategy. Since the 2001 pioneering Green Paper on CSR, the EC has made significant advancements in its CSR agenda – e.g. by supporting the European Alliance on CSR as well as by increasing EU firms' adherence to a set of global standard and codes of conducts (e.g. UN Global Compact, EMAS, Global Reporting Initiative, etc.) Yet, there are still a number of areas where the EU CSR agenda is lagging behind. One of these is the full implementation at the EU level of the UN Guiding Principles on Business and Human Rights (UNGPs) (European Commission, 2011, p. 14) – i.e. the “Protect, Respect, Remedy” Framework (Ruggie, 2010; Cragg et al., 2012), which, among other things, state that business firms do have a responsibility to avoid infringing the rights of others and, thereby, reaffirms the duty of firms not to do harm while conducting business operations, both directly and indirectly. Integration of the UNGPs into the EU CSR strategy should be part of the Europe 2020 strategy (Augenstein, 2010) and it became all the more important as Europe faces a moment of transformation, and the crisis has wiped out years of economic and social progress (European Commission, 2010). In that context, the EU economy grew its global outreach and EU firms became progressively more intertwined with global production networks – a condition that creates two types of concerns and/or challenges for the EU CSR agenda.

Europe is facing an unprecedented wave of foreign direct investments (FDI) from emerging/developing countries' multinational corporations (EMNCs) (UNCTAD, 2013), which are either taking over existing EU firms in need of capitals or undertaking greenfield investments in strategic areas. From the perspective of the EU CSR policy these investments pose a number of challenges that need specific policy attention. As these firms come from countries with legal regimes that may provide lower levels of human rights protection, as compared to the EU standards (Augenstein, 2010; Ruggie, 2010), a question arises about their CSR and human rights impacts on the EU context. While we know that, to gain international legitimacy and overcome their significant liability of foreignness, EMNCs do formally adhere with a set of international CSR policies (e.g. UN Global Compact, Global Reporting Initiative, etc.) (Fiaschi et al., 2014), no research has so far analyzed the de facto human rights conduct of these firms across Europe, nor it has explored whether EMNEs conduct changes across Member States. Finally, research has not yet investigated the relationship existing between different kinds of EMNEs' characteristics and their human rights conduct.

Future Research Questions:

What is the human rights conduct of EMNCs investing in Europe?

Do these firms adjust their human rights conduct to EU standards or do they contribute to downgrade such standards?

Are there differences in the conduct of EMNEs across EU Member States? If so, what explains such differences?

What are the kinds of investments (in terms of e.g. sectors, entry modes, motivations for investing, levels of innovativeness of the subsidiaries, etc.) that are more likely associated with a greater respect of the negative duty not to harm while doing business in the EU?

Methodology

We will answer the proposed research questions by way of quantitative analyses. We count on a large-scale dataset, which we have created by merging multiple data-sources over the past 5 years, containing information on a large sample of EMNEs about their investment activities in the EU, CSR and human rights conducts, financial performance and other firm-level characteristics. An output of our research is forthcoming in UNCTAD Transnational Corporations and available as Repec Working paper here:

<http://ideas.repec.org/p/pie/dsedps/2014-183.html>

My current research focuses in identifying internationalisation patterns of Latin American companies. I am looking at different dimension:

- The relationship between speed of internationalisation and survival of firms
- The emergence of mini-multinationals in Latin America
- The link between sustainable management and internationalisation

Using mixed research methods, we have found empirical evidences in the textile and clothing industry that internationalization (measured by exports speed and intensity) has a positive impact in the survival of small and medium enterprises from emerging markets.

In a different research project, we have found that changes in the domestic and international dynamics and economic environments, and the intensification of trade and diplomatic relations between the countries, have largely promoted firm managers to participate in foreign markets.

Recent publications:

1. Gonzalez-Perez, Maria Alejandra; Rios-Molina, Carolina & Vasquez-Melo, Maria Teresa .2015. International expansion and contexts of a global player from an emerging market: the case of SAB Miller 1993-2013. *Global Business Review*. Vol. 16(4). [In Press].
2. Gonzalez-Perez, Maria Alejandra & Velez-Ocampo, Juan Fernando. 2014. Targeting their own region: Internationalisation trends of Colombian multinational companies. *European Business Review*. Vol. 26(6), [In Press]
3. Gonzalez-Perez, Maria Alejandra; Velez-Calle, Andres; Cathro, Virginia; Caprar, Dan V. & Taras, Vasyl. 2014. Virtual Teams and International Business Teaching and Learning: The Case of the Global Enterprise Experience (GEE). *Journal of Teaching in International Business*. Vol. 25(3), pp. 200-213.
4. Gonzalez-Perez, Maria Alejandra (2014) Foreword: Technological Change and Economic Growth in Latin America. In: Christainsen, Bryan. *Handbook of Research on Economic Growth and Technological Change in Latin America*. pp. xxi-xxii.
5. Gonzalez-Perez, Maria Alejandra. 2013. Corporate Social Responsibility and International Business: A Conceptual Overview. *Advances in Sustainability and Environment*. 11, pp. 1-35.
6. Gonzalez-Perez, Maria Alejandra. 2013. Global Civil Society and International Business: A Review. *Advances in Sustainability and Environment*. 11, pp. 37-63.
7. Gonzalez-Perez, Maria Alejandra. 2013. An eclectic review of critical perspectives on globalization and International Business: Setting the context for corporate social responsibility and sustainability. *Advances in Sustainability and Environment*. 12, pp. 1-21.
8. Leonard, Liam & Gonzalez-Perez, Maria Alejandra. 2013. The corporate paradox: Marketing, innovation, corruption and pollution: an overview of corporate success and failures. *Advances in Sustainability and Environment*. 12, pp. 1-21.
9. Gonzalez-Perez, Maria Alejandra & Gutierrez-Viana, Santiago. 2012. Cooperation in coffee markets: the case of Vietnam and Colombia. *Journal of Agribusiness in Developing and Emerging Economies*. 2 (1), 57-73.

3. Ideas for future research

- Commercial diplomacy as enabler of firms internationalisation

GORYNIA Marian, Poznan University of Economics, Poland

TRAPCZYNSKI Piotr, Poznan University of Economics, Poland

Application for participation in the Multidisciplinary Academic Conference "Shaping A Future Research Agenda for Investment for Development"

Overview of the Department's extant research on FDI

The primary mission of the Department of International Competitiveness is to carry out research and teaching activities on the determinants of international competitiveness at several levels of analysis: macroeconomic (with focus of sustainable economic policy of nations and groupings of states), mesoeconomic (with reference to industrial and regional policies) and microeconomic (related to firm strategies). The interactions between these levels, particularly expressed in the role of economic policy on driving the internationalisation and globalisation of firms, industries, regions and national economies, has been one of the key tenets of our research. Foreign direct investment has been one of the fundamental topics addressed by empirical projects recurring to primary data (both quantitative and qualitative) and secondary data. At the macroeconomic level, research of the Department carried out within a series of research grants and statutory research funds of the Ministry of Science and Higher Education has looked into the investment development path evolution of Poland and its CEE peers. At the mesoeconomic level, industrial and regional policies including the development of clusters and its effect on firm internationalisation and competitiveness have stood at the forefront. Not least, at the microeconomic level, the consequences of inward FDI (IFDI) for the strategies and competitiveness of local firms across several industries have been investigated in an empirical study.

The authors of this application are active, respectively, as Member of the Board of the European Academy of International Business (EIBA) and Vice-Chair for Communication of the chapter for Central Eastern Europe of the Academy of International Business (AIB-CEE). It is also through these major international business platforms that research findings have been disseminated and new cross-border research projects have been initiated.

Ongoing and planned investment-related projects

A part of our ongoing research projects revolves around the institutional determinants and the impacts of FDI outflows at several analytical layers. Firstly, the macroeconomic strand of our research examines the system of support measures of outward FDI (OFDI) from Poland. Despite the clear relevance of OFDI for home countries and indigenous firms, there is no common classification of home-country measures supporting OFDI. Thus, we analyse the currently dispersed, weakly coordinated and inefficient institutional OFDI regime of Poland by applying a broad classification of OFDI support measures which takes into account both their financial and non-financial character. On the other hand, governments can support FDI outflows both through dedicated OFDI measures and, more implicitly, through wider policies supporting a host economy's internationalisation, which also do affect OFDI, or policies aimed at increasing a country's international competitiveness, thus indirectly stimulating OFDI in the long run. Our argument is that in the context of emerging markets, the latter category of developmental actions are crucial before any dedicated, narrower support instruments can become effective. The present conceptual and diagnostic

part based on secondary data is to be soon supplemented by a large-scale survey of firms and administrative units, addressing tangible outcomes and expectations of support measures. Since a crucial determinant of effectiveness of an OFDI support system at the level of implementation is its availability to and awareness by its potential recipients, the envisaged research is to address the determinants of and barriers to the use of OFDI support measures.

In another research project financed by the Ministry of Science and Higher Education of Poland, we address the institutional and resource-based determinants of FDI performance of firms originating from Poland as an advanced emerging market of the CEE. Moreover, we bridge the gap between research on foreign affiliate performance and research on the internationalisation degree - firm performance relationship by quantitatively addressing the impact of FDI undertaken by firms in different locations on their overall performance and more broadly - competitiveness. As one of the few investment-related studies in the region, we look into both objective and perceived formal and informal institutional differences as a determinant of investment outcomes.

Future research questions

The aforementioned examples of research projects leave certain essential questions open for further investigation. The rationale for promoting outward FDI from the perspective of an emerging market should further be reinforced by empirical evidence of the effects of outward FDI on the home economy. While attention of international business research has been devoted to the role of IFDI on modernising and restructuring economies undergoing transformation, the effects of expansion by indigenous firms on a number of development aspects of the home economy remain unclear, thus leading to controversies in policy making. Accordingly, more focused analyses of the said relationship are required, with attention paid to such variables as the investment motives, which can be expected to affect both host- and home-countries in different manners, as well as the international configuration of the value chain, with distinction between different value-adding activities. This latter aspect deserves dedicated research efforts in itself, as it raises the question as to the appropriate policies which can induce shifts in the international competitiveness of economies, such as those of the CEE region.

By taking part in the Multidisciplinary Academic Conference, we would like to contribute to the envisaged debates by representing the perspective of an emerging market of the CEE region which has been both a recipient of international investment along its transformation process, and recently a rising source of FDI outflows. The emerging markets of the CEE are yet to develop effective policies and institutional frameworks for both inward and outward FDI, hence the question of sustainable development of national economies, industries and firms has continuously maintained its topicality and relevance, with economic concerns and political tensions in Europe in the background.

Summary of research

It is telling that the most drastic crisis or resistance met by international investment regime is to renounce the BITs and ICSID Convention once for all, some South American states such as Bolivia, Ecuador, and Venezuela took this kind of action in the past, and Argentina also declared to withdraw from ICSID Convention on 24 January 2013. The South Africa has terminated 5 BITs until now and will continue this practice. Australia and India have decided not to include investor-state dispute clause in its future FTAs any longer. However, does it mean that the IIAs are useless or cannot lead to more foreign direct investment (FDI) inflows or outflows to promote economic development? Is there any direct logical relation between the IIAs and the flows of FDI? What stance should be taken to the said Legitimacy Crisis?

After conducting a deep survey of these phenomena, it is submitted that these drastic measures are caused directly by the flood of cases and continuous loses. It seems that the renunciations have no direct relationship with the FDI flows, but disputes arising from economic crisis and nationalization or expropriation. Maybe just on the contrary, the number of cases before the ICSID and some cases before other *ad hoc* arbitral tribunal just proves that the opt-out South American countries had concluded many BITs and also attracted many FDI inflows. However, the FDI growth in South America dropped 6 per cent in 2013 and will continue this trend in the future three years due to lacking requisite of attracting FDI predicted by the UNCTAD.²¹

As for the developed countries, in fact, after reflection and reconsideration, they just want to improve IIAs. EU, most of whose members are developed countries, will adopt uniform investment policy by exercising exclusive contracting competence of the EU under the Treaty of Lisbon. In fact, the Regulation on Financial Responsibility under Future Investor-to-State Disputes, which confirms that the future IIAs includes Investor-to-State Disputes clause, the most controversial issue on IIAs, will enter into force on 17 September 2014. Both the U.S. Model BIT 2012 and Canada Model FIPA 2012 strive to balance have an appropriate balance between the protection of investment and the right of governments to regulate which is admittedly believed to be vital to the vitality of BITs.

The number of newly negotiated IIAs, especially BITs, has declined in recent years compared with the past. The reasons maybe exist in two aspects: There are close to 3240 IIAs at the end of 2013, as brings bottleneck to its continuous growth. Generally, the duration of a BIT is 10 years and can be renewed if the contracting parties will, and other most common types of IIAs, such as a Free Trade Agreement (FTA) or a Preferential Trade and Investment Agreement (PTIA) with investment chapters has no duration. Therefore, it is impossible for the number of IIAs can increase over and over again. In fact, FTAs or PTIAs as the instruments of Regional Economic Integration are increasing, and most in the process of negotiation, but the increasing number cannot be expected so fast because such an IIA

²¹ 2014 World Investment Report, p. ix.

may include many members. The possible IIAs, such as TTIP, TPP and RCEP are typical cases. Therefore, the decline of the number of IIAs cannot prove that countries think IIAs are useless to attract FDI. In my opinion, most countries are puzzling over how to make the IIAs more appropriate or more consistent with their practical need and interest, not denial of IIAs.

China's practices may prove my opinion, China still has concluded IIAs actively recent years, and no any Chinese scholar, even the most conservative people, declares against IIAs, and Chinese government never doubts the role of IIAs, thus, China also becomes the second largest recipient of FDI inflows and the third largest exporter of FDI outflows, and 'the country's outflows are expected to surpass its inflows within two to three years'.²² In view of the shorter period practice of Chinese outward investment, the conclusion that China's BITs 'do not seem to have increased FDI flows into China's developing country treaty partners' and 'China's BITs with other developing countries may serve primarily political, rather than economic, purposes' is too early.²³

There are conflicting conclusions on whether the IIAs can help to promote or increase FDI by economists,²⁴ as may prove that econometric analysis approach is unreliable or unpersuasive. In addition, some factors may not be quantified, after all, a series of factors can affect the inflow or outflow of the investment. To different countries, the major factors that affect the inflow or outflow of the investment may be different. For example, China has huge market, rapid economic development and stable political situation, but African countries have rich nature resource and energy. According to China's practices, it seems that in most cases the IIAs can promote the economic interests of the contracting parties, and also can show friend political will to promote economic relation and enhance friend political relation between the contracting parties. Otherwise, it cannot be explained that there are currently about 3000 BITs in force globally and more IIAs are negotiated. It is difficult to examine the quantitative relationship between the IIAs and flows of FDI, but at least, for China, the purpose of concluding IIAs are to attract FDI from the very beginning and are also listed as an important aspects in the 'Guideline of Outward Investment Cooperation Country (Region)' made by the Ministry of Commerce of the People's Republic of China Department of Outward Investment and Economic Cooperation.

I use empirical analysis methodology and statistics to explore the way forward of China when facing the legitimacy crisis of international investment regime, and attempt to understand the crisis from her unique perspective.

Future research questions

One of my future research is On the Social Responsibility of Chinese Outward Investors under the Context of Rising Power, supported by Fundamental Research Funds for the Central Universities (Grant No. 20720140010) .

²² 2014 World Investment Report, p.xix.

²³ About this premature conclusion, please see Kate Hadley, Note, Do China's BITs Matter? Assessing the Effect of China's Investment Agreements on Foreign Direct Investment Flows, Investors' Rights, and the Rule of Law, *Georgetown Journal of International Law*, vol. 45, 2013, pp.255-321, at 255.

²⁴ As for the detailed summary on the studies of the relationship between BITs and investment, please see Kate Hadley, Note, Do China's BITs Matter? Assessing the Effect of China's Investment Agreements on Foreign Direct Investment Flows, Investors' Rights, and the Rule of Law, *Georgetown Journal of International Law*, vol. 45, 2013, pp.255-321, at 262-265.

Under this project, I want to explore the policy that Chinese outward investors should take on the social responsibility in their African investments.

HEGARTY Aoife, International Federation of University Women

Raising productive investment in and attractiveness of structurally weak, vulnerable and small economies.”

Creating and investing in a skilled and educated workforce is critical for the development of emerging economies, as this depends on the cross-sector diffusion of academic knowledge, technological expertise and business acumen. Contemporary research on entering the workforce highlights that many recent graduates do not have vital attributes required for employment, such as capacity for team work, communication skills, punctuality and the ability to cope under pressure. Lack of these skills can be a major barrier for recent graduates entering the workforce, where girls and women are particularly vulnerable due to gender gaps in education and employment. On average, women earn less than men, have fewer and more difficult promotions and more often leave the workforce in mid-career, particularly in science, technology, engineering and mathematics (STEM) fields. While the number of women entering university has grown and many developed countries have succeeded in closing the gender gap in education, few have succeeded in maximising the returns from this investment.

To address the gender gap in the workforce, IFUW has developed a “Ready for Work” Programme through which female students in their final year of university, at both undergraduate and postgraduate levels, as well as recent graduates, will be taught the skills and competencies they require to enter the workplace. Working in partnership with IFUW national associations and branches, as well as local universities, IFUW’s Ready for Work Programme will run in-country, initially in three pilot sites in Ireland, Germany, and Turkey, with thirty participants in each country in the first year. Once the Programme is established in these countries, the number of participants will be increased and it will be rolled out in other regions and countries, in partnerships with the relevant IFUW national member and universities.

The Programme has three main components:

1. Professional presentation: training and guidance in interview techniques, information technology and communications.
2. Knowledge transfer: acquiring practical skills in a chosen profession.
3. Mentoring: guidance and support in mapping out goals to begin a career path.

Programme Objectives:

1. Equip undergraduate, postgraduate and recent graduate women with skills to enter the workplace, including skills in interview techniques and personal presentation.
2. Facilitate recent graduate women’s entry into the workplace.
3. Address gender gaps in employment, particularly in STEM industries.
4. Build partnerships between universities, businesses and non-governmental organisations.

Future research questions

Having identified the under-representation of work-ready women in the economy, particularly within STEM industries, the Programme seeks to prepare women for the professional world and in so doing to close the gender gap. In terms of forward-looking research, the

Programme will aim to identify the causes of this lack of preparedness amongst university women for transitioning into the job market, including socio-cultural and economic barriers, as well as shortcomings in current work preparedness programmes. Having strong female participation in all sectors of the workforce boosts production capacity and enables countries to expand and grow, and to become more competitive and self-reliant. By closing the gender gap, vulnerable economies become more attractive to investment as the pool of knowledge is larger and production capacity is increased. Economies with a strong participation of skilled and educated women are critical to the goal of long-term global sustainable development and investment.

Current Research Project/Work

I have been researching and publishing on matters of trade and investment law, international trade and investment treaties, negotiating issues, and their interfaces with public health regulation. I am currently writing a book to be published by Cambridge University Press on such treaties and their relationship with access to medicines. The nature of the access to medicines debate calls for multidisciplinary research, discussion and collaboration. Even the WHO, WIPO and WTO have found it necessary to issue a trilateral collaborative study for the first time in 2013 on this area, demonstrating the increasing need to bring different expertise areas together for a more robust debate and a more comprehensive resource product.

Proposal

The proposal is for a research project and platform to study the access to medicines issue from a cross-regional, cross-institutional and cross-disciplinary perspective (what I would tentatively call the "Three Cs" Project).

The **cross-regional aspect** is to draw researchers from different continents, especially those from countries/regions that have free trade agreements and IIAs affecting health and pharmaceutical regulation commitments (particularly investment-related commitments), to share experiences, and to contribute research on the impact of such commitments as well as on implementation issues. The **cross-institutional aspect** is to allow for drawing on the institutional expertise in various institutions (e.g. WHO, WIPO, WTO, UNCTAD, regulatory agencies, civil society organizations, innovation and pharmaceutical industry organizations) to provide input and field experiences to the research. The **cross-disciplinary aspect** is to draw researchers from beyond the field of international economic law, to include those in other related fields (e.g. public health policy and economics), for a more complete study of the access to medicines issue with its many facets. The Project can be organized with various forms of activities and output that maximize its usefulness and impact.

At the moment, I am not aware that a project of this nature and scale is being done. This is a project that would help fulfill the multidisciplinary objectives of this Academic Conference and could create a research platform that will enable better research, more targeted recommendations on national and international policy-making and on treaty negotiations, in relation to increasing access to medicines. The work flowing from these three aspects could provide a research and recommendations facility to help fulfill the goal of sustainable development in the area of health. This relates closely to **Goal 3** of the UN Sustainable Development Goals.

I would be happy to elaborate on this idea at the Conference if required.

Summary of relevant research

I have seven publications in the area of inclusive growth (all peer-reviewed) and I have also published an edited volume on “financial inclusion and inclusive growth”. i have organised a three day national seminar on “financial inclusion and inclusive growth: prospect and retrospect” in 2010. i have also presented six papers and delivered two key note addresses on this topic in india.

My firm belief and the substance of my publications and other academic effort all the time was that in order to sustain development in india we need a holistic approach by addressing five pillars of inclusion: 1. infrastructural inclusion 2. educational inclusion, 3. financial inclusion; 4. social inclusion and 5. good governance

This needs not only political intervention, but also, business and societal interface, which calls forth for sustainable investment in these high impact areas.

Future research questions

Inclusive growth through provision of infrastructure, education, finance capital and societal acceptance is a social agenda. It builds sustainable communities who do not have to depend on public largesse, but are able to build themselves with self-respect and dignity while contribution to their own economy as well as the Nation's.

Infrastructure As Chris Boone said “Sustainability is improving human well being and ensuring social equity for present and future generations while safeguarding the planet's life-supporting ecosystems”, connecting communities through transport and communication enables economic activity that not only enables better livelihoods but also reduces over-exploitation of local resources.

Education opens vistas of not only knowledge but also vistas of opportunities and also knowledge about opportunities. Educational inclusion should aim at providing basic education for all, providing skill to enable earning a livelihood in terms of employability or through self employment measures. Provisional of vocational education is of paramount Importance given the severe shortage of masons, tile-layers, electricians, plumbers, drivers, waiters, engineers, doctors, accountants and the list goes on. Education also has to potency to impact social inclusion.

Financial inclusion can be first achieved through providing gainful employment, secondly access to financial services and thereafter probably financial education. Innovation presents a fertile ground for financial inclusion. There are umpteem number of knowledge and artisan products and processes which have profound ability to create livelihoods and enhance productivity. There is therefore a great need for ethical, financially viable business idea incubators, which will not only help out with the feasibility studies, patenting and commercializing, but also pay themselves out of the proceeds of such innovation. Measures should also be taken to preserve knowledge about ancestral best practices and pass them on to future generations

Micro financing, Mobile ATMs, Biometric ATMs, are good examples for innovations in the financial sector aimed at Financial Inclusion. The measure of inclusion would also reflect in the size of loans, type of loans, processes adopted, how enabling or how inhibiting they are.

Social inclusion to my mind should ensure that balanced growth, development, opportunities across regions, social groups dismantling the regional, gender, social, barriers etc. It should result in overall well being of the community and ensure generally better standards of living. Gender empowerment through special structures for women, children, and socially underprivileged groups has seen many beneficial effects on inclusion. ***The self-help group is a good example.***

Good Governance: In India, poverty alleviation and inclusive measures have always been floated by the Governments. These measures, had they been effective, the country would already have built considerably sustainable inclusive societies. However, implementation has not been as effective as the intention.

This calls for businesses, not/for/profit organisations, individuals and society to team up and partner with the Government. Therefore, socially responsible investments or sustainable investments for infrastructure, education, micro-finance, self-help group financing, funding micro-livelihood ventures, and micro-entrepreneurship will have a double bottom line.

Avenues for sustainable investment as well as sources for such investment are available in plenty. There is a need to bring together these entities.

Further research should focus on the models and modalities of such investments. The linkages, the policy and regulatory interventions to foster such investments should be explored.

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NAVARE Jyoti, Middlesex University Business School

PAPANASTASSIOU Marina, Middlesex University Business School

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Promoting sustainable growth through entrepreneurship and innovation: The role of SMEs in emerging economies and economies in crisis

It is common knowledge that Small Medium Size Enterprises (SMEs) are considered to be the back bone of contemporary economic growth for all global economies²⁵ irrespective of their economic status²⁶. They are considered as main engines of entrepreneurship and innovation as well as generators of employment²⁷.

Looking globally, we notice a very diversified scenarios; for instance the case of Greece, since the start of the financial crisis in 2009, makes it a distinctive example among the EU countries who seek to find real and sustainable solutions to exit the crisis and where SMEs can play a pivotal role in promoting growth. In Africa, we observe huge differences in the economic models pursued by countries. Regardless of the models of growth pursued there is a common denominator that of the importance of SMEs²⁸. The same stands for Latin America as well as other regions and countries such as India and China²⁹. Thus, it is becoming a global imperative to define new models of growth for SMEs and to design new policy measures that will stimulate national and regional growth³⁰.

The aim of this research is to explore how companies, particularly SMEs, pursue growth and international reach through the generation and implementation of innovation related strategies. Our focus is on a diverse and contrasting range of countries and circumstances that face the challenge to create an entrepreneurial culture necessary to promote sustainable growth. For this purpose partners in this research include: South Africa, Kenya, Egypt in Africa; India in Asia; and Greece in the EU.

The intention is to expand the project to other countries in order to have a more global perspective. The research is carried out through a questionnaire survey. The purpose of this survey is collect information about innovation and sustainability strategies, activities and values of companies, particularly SMEs, mainly in recent years in both manufacturing and services. In developing our questionnaire we have adopted the UK Innovation Survey, the New Product Development Best Practices Survey of 2011 and a series of international innovation surveys developed by the team of co-authors at the University of Reading, UK since 1996. These adaptations have enabled us to develop a consistent and coherent framework for enabling data analysis for innovation and sustainability practices by firms internationally accommodating for local and regional idiosyncrasies. One of the key outputs

²⁵ See, <http://www.ifc.org/wps/wcm/connect/9ae1dd80495860d6a482b519583b6d16/MSME-CI-AnalysisNote.pdf?MOD=AJPERES>

²⁶ Ardic, O. P., Mylenko, N., & Saltane, V. (2012). Access to Finance by Small and Medium Enterprises: a Cross-Country Analysis with A New Data Set. *Pacific Economic Review*, 17(4), 491-513.

²⁷ Ayyagari, M., Beck, T., & Demirguc-Kunt, A. (2007). Small and medium enterprises across the globe. *Small Business Economics*, 29(4), 415-434.

²⁸ Ayyagari, M., Beck, T., & Demirguc-Kunt, A. (2007). Small and medium enterprises across the globe. *Small Business Economics*, 29(4), 415-434.

²⁹ See, <http://www.theafricareport.com/North-Africa/smes-perform-better-in-foreign-markets-study.html>

³⁰ McMillan, M. S., & Rodrik, D. (2011). Globalization, structural change and productivity growth (No. w17143). National Bureau of Economic Research.

of this project is to make recommendations for the advancement of innovation strategies for SMEs located in emerging economies and economies in crisis and make recommendations for the appropriate policy framework respecting the local and regional context.

Introduction

Outward foreign direct investment (FDI) from India is concentrated in knowledge-intensive industries such as information technology, pharmaceuticals, and automotive. Indian firms in these industries are geographically clustered in specific locations, but face knowledge bottlenecks such as scarcity of skilled human capital, low research and development (R&D) intensity, and limited university-industry linkages, which constrain their ownership advantages and thereby competitiveness (Narula and Kodiyat, 2013). However, firms can utilize the knowledge diffusion between actors in a cluster to remain innovative and competitive. Innovation is considered to be concentrated in space, which implies that knowledge spillovers often stay within the geographical region in which knowledge was originally created. The tacit nature of knowledge required for innovation and the local nature of knowledge flows underline the significance of proximity in knowledge intensive industries, and thereby of collocation. Collocation advantages are those location advantages that derive from the presence of other actors in the same industry that are collocated, and include the core of other collocated firms' ownership advantages, which contribute to the competitiveness of the location (Narula and Santangelo, 2012).

Country versus location debate

Research on the interplay between location and competitiveness of firms has been dominated by country-level studies primarily due to FDI and multinational enterprise (MNE) activity taking place across national borders, and also because country-level data used in empirical studies is readily available. Scholars have emphasized the importance of location advantages for the firm and its operations: how location advantages of the home country create ownership advantages of its firms and supports internationalization, and how the location advantages of the host country attract inward FDI (Dunning, 1988). However, the concept of location advantage is often understood or misunderstood to be a country-level construct when there exists much variation in the type of location assets that attract and create different types of firms and MNEs within a country. Therefore, it is more apt to consider the advantages arising out of the characteristics of a specific location rather than the country as a whole, i.e. the cruciality of location-specific advantages over country-specific advantages.

Country specific advantages are not uniform across a country; therefore they cannot provide the same advantages for a firm in different locations within a country. Neither economic activity nor firms are located evenly across a country. Firms are attracted to specific location-bound assets in a particular location, which may not be available in a different location in the same country. This calls for policies that promote the creation and development of a specific location or region within a country based on its salient advantages, rather than policies aimed at a country as a whole.

Future research questions

This research will use technology clusters in India to understand how firms in a specific geographic location create and maintain competitiveness through the symbiotic relationship with their location as well as other actors in the same

location. The primary contribution of this research will be in the domain of collocation advantages. The study is expected to highlight the importance of collocation in developing countries for technology upgrading of firms through R&D and innovation. Moreover, existing research highlight clusters as attractive locations for inward FDI while their capability to facilitate creation of ownership advantages and thereby internationalization needs further exploration. Therefore, this research is also expected to show that collocation advantages can act as a launching pad for internationalization.

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This paper proposes theoretical arguments for the direct and indirect (via technological spillovers) effects of institutional quality on productivity of countries. These hypotheses are tested using a battery of institutional proxies (governance, economic freedom, intellectual property rights and ease of doing business) and two potential channels for technological spillovers (trade and FDI) in a panel of 47 developed and transition economies. The results confirm that institutions have a positive effect on productivity, although their impact varies across institutional variables and development levels. Moreover, the results suggest that, in general, institutional quality negatively moderates the relationship between spillovers and productivity, especially in the case of transition economies. The only exception is the easiness of doing business, which moderates positively this relationship for both groups of countries. These results suggest a trade-off for transition countries between institutional upgrades and benefits from technological spillovers.

Keywords: Total factor productivity; R&D spillovers; trade; investment; institutions; transition economies

I am presently engaged in this individual research project under the research subsidy of my university. The study wants to find the spillover impacts of any tapering of the easy money the Bank of Japan (BoJ) on the foreign institutional investments in the Indonesian financial markets. The project draws heavy lessons from the Indian mini financial crisis happened in the mid-2013. That was directly linked to the quantitative easing (QE) measure by the US. In fact, in the aftermath of the US QE policy, India received an estimated \$83 billion foreign institutional investment during 2009-12, a major part of that money came from the US financial intuitions. It was going fine until the US announced tapering of QE in 2013. That led to a sudden outflow of massive institutional investment creating a mayhem in the Indian financial market. This spiraled into a mini financial crisis as Indian foreign reserve went down, national currency depreciated, market confidence plunged, and economic growth suffered.

To elaborate the research program a bit more, the researcher apprehends a similar kind of run on the Indonesian financial market if and when the Japanese QE policy is reverted. As we know, to reinvigorate Japan's sluggish economy the BOJ has announced a massive fiscal stimulus package and under the QE initiative, the BoJ injected ¥135 trillion (US\$1.4 trillion) in the economy in April 2013, with a target of doubling Japan's monetary base to ¥270 trillion within two years. The infusion of huge money has helped increase capital, liquidity and lending ability of the financial institutions. Expectedly, the initial effect of this easy money has been felt in the domestic economic activities that stimulated growth.

But the lure of higher returns from external financial markets by investing this easy money becomes important when domestic options for investment squeezes. In the Japanese case, statistics is available to indicate a part of the easy money is making way into the Indonesian financial market. In fact, a survey on the Japanese investors raked Indonesia as the most preferred investment destination. However, the QE policy of Japan might be tapered in a limited way in 2015, leading to big outflow of institutional investments from Indonesia. Such a development will put pressure on its currency value, market confidence and economic growth as a whole, as has happened in India in 2013. The main objective of the research is to forecast any of such happening in the future in Indonesian financial market, an emerging market of importance in the world right now.

Ideas for a Forward Looking agenda for research

"BRICS New Development Bank and the Development Financing in Developing Countries"

In July 2014, the 6th Summit of the BRICS leaders in Fortaleza, Brazil announced the establishment of the New Development Bank (NDB) with the headquarter in Shanghai. The bank is slated to reach the equivalent of 100 billion USD in capital, to be used for BRICS development and infrastructure projects. While the membership remains open, the NDB initiative raises the question whether or not this is a move away from the West and toward economic independence for emerging economies. That also raises the possibility of NDB working as a complementary or competitive force mainly to the IMF, WB and ADB as their institutional mechanisms are perceived to have failed to address adequately the development financing requirements of the developing economies. However, research may

indicate that the NDB as a complementary financial body will bode well to financing investment for the development of developing countries.

KUNDU Sumit, Florida International University
NARAYANAN Santhosh, Florida International University
PAUL Karen, Florida International University

How Can Multinational Corporations Contribute To Sustainable Development?

The Impact of Orientation And Institutional Distance On Carbon Emissions

The most effective mechanism for achieving sustainability goals and environmental objectives in the global economy is for the headquarters of multinational corporations to set performance standards and have subsidiaries implement them. However, there is considerable variance in the extent to which subsidiaries actually follow environmental objectives. This line of research considers the impact of global vs. regional orientation, and the impact of institutional distance, on the achievement of carbon emissions reductions among multinational corporations. These findings should be of particular interest to corporate decision-makers, government policy-makers, environmental activists, and investors.

Climate strategy is a dynamic and rapidly evolving topic in management. Previously, international business research on the environment largely focused on issues such as the toxic releases of companies. However, interest has recently broadened and deepened. Indeed, Howard- Greenville et al. (2014) have written in the *Academy of Management Journal* that climate change and related issues are the new frontier in management research.

Various control mechanisms can be used to influence companies in mining, manufacturing, construction, and other environmentally charged industries to improve performance in environmental goals, e.g., reduction of carbon emissions. Government regulations, investor preferences, and activist pressures can all be mobilized. However, the simplest and potentially most efficient and effective control mechanism comes from corporate strategy adopted at the highest levels of company decision-makers (often in developed economies), then transmitted to subsidiaries located either in other developed economies or in less developed economies. However, the transmission and implementation of corporate environmental goals is often incomplete. This line of research examines the effect of type of multinational (global vs. regional), and the effect of institutional distance (as well as other related variables) on performance in reducing carbon emissions, critical for sustainable development.

If globally oriented corporations are more effective than regionally oriented corporations (or vice versa) at communicating and implementing reductions of carbon emissions, consequences for policy-makers and investors follow. Investment should be encouraged more for the type of corporate investment that is more effective at achieving desired environmental objectives. In addition, understanding why one type of corporation might be more effective than another at achieving environmental goals will enable less effective companies to adopt practices to improve their performance. Our research has significant findings indicating that global corporations are more effective than regional corporations in this area. Institutional distance is another variable that can significantly affect carbon emission reduction, with greater distance associated with lower performance. Examination of these relationships will enable us to understand how economic investment and business practices can be effective forces for the achievement of sustainable developmental goals.

LARYEA Emmanuel, Faculty of Law, Monash University, Australia

The Imperatives of International Investment Law and Governance in Africa for the Continent's Development

There have been interests in studying the seeming paradox of poverty and debt in Africa amidst heavy resource endowments. There have also been programs, projects and partnerships over past decades aimed at spurring economic development on the African continent. The Economic Partnership with the European Union, the US Africa Growth and Opportunity Act and the recent momentum given to Sino-Africa relations are examples. There also seem to be renewed aspirations of Africans for development, freedoms and rights. Recent events in the continent's North and developments in government systems across the continent are examples.

I am working on articulating and documenting the contributing factors to the current state of the continent and visions for its betterment in a comprehensive work that approaches the discourse from legal, economic and governance perspectives. That is the aim of the proposed book.

Economic activities that engender development occur within the framework of international and domestic laws. Domestic policies and laws align with, and effectively use international paradigms, and derive from the visions of the leaders of an economy. The project is, notionally, looking at three book aspects.

The first aspect is the development of international investment law and principles and their implications for Africa. It is looking at the evolution of the law from earliest times to its current state, examining factors (economic and geo-politic) that have shaped the law through its contours. It will look at the parts played by foreign investors, governments, and international institutions and organisations in developing the law. It is also examining trends for the future.

The second aspect will examine the economic factors influencing the law and stakeholder actions. Stakeholders include investors and parties in whom resources are vested, mainly the governments of host African countries. It will investigate the possibilities of attaining optimal returns by all, if all parties were to act in a rational economic manner. That is, whether investment in, and exploitation of resources, is capable of yielding more equitable results for both foreign investors and host African States. It will discuss the single most important driving force for all sides, which is 'self-interest', and how it works and manifests from the perspective of the various actors.

The third part will discuss how the self-interested acts, among other things, of African leaders amount to a failure of requisite leadership for nation building. It would also discuss self-interested acts of non-African leaders, particularly the international community, and the interrelation of the two aspects. This part will discuss factors and causes for the failures, and propose possible solutions, examining the prospects for amelioration.

This paper concentrates on firm-level decision-making processes in international investment disputes. Firms can usually choose from a range of options to resolve investment disputes with states. These include mediation procedures and using domestic courts. A large number of disputes are also brought to international investment arbitration institutions such as ICSID. These institutions, as well as the technique of investment arbitration in general, have faced sustained criticism in recent years. It is, for instance, often argued that investment arbitration allows globally acting firms to interfere with states' sovereignty in law-making. Moreover, from the firms' side, arbitration is generally regarded as more expensive and time-consuming than alternative dispute resolution mechanisms. Yet, a large number of arbitration cases are filed each year. To shed light on this discrepancy, this paper looks at why firms choose arbitration as a means to resolve disputes with states by focusing on the question of what the sufficient and necessary conditions are that have the highest probability of leading a firm to choose arbitration proceedings.

Future research questions

Future research in the field of international investment policy should address several fields. Firstly, economic governance in general requires more research. In particular, the potential for centralizing and streamlining the investment policy regime provides ample opportunities for future research. More research is also required with regards to the relationship and options for cooperation between the investment and trade policy regimes, including the field of dispute resolution.

Secondly, the relationship between value chain connections between countries and the signing of investment treaties as well as the likelihood of investment disputes is an area that calls for more investigation.

Thirdly, the field of dispute resolution research in general and alternative dispute mechanisms in particular is an area that provides room for more research. As alternative methods become more important with the continuous opposition to the current system, future research should gather data on alternative dispute resolution usage and focus on why some firms choose these methods. Also with regards to dispute resolution, the question of how to ensure a level playing field between foreign and domestic investors is a topic that demands more research.

Summary of a relevant research paper

Xia, J., Ma, X., Lu, J., & Yiu, D. 2014. The outward FDI of emerging market firms: A resource dependence logic. *Strategic Management Journal*, 35(9): 1343-1363.

It is among the first published in a leading management journal to address Chinese firms' outward foreign direct investment (OFDI). It examines and extends the resource dependence logic of diversification for a better understanding of OFDI activities by emerging market firms. We contend that the diversification logic is bounded by state ownership, an important but less considered component of interdependence. Our empirical results suggest that the level of interdependence between Chinese and foreign firms in China in multiple forms, including symbiotic, competitive, and partner interdependencies, is positively associated with the level of the Chinese firms' OFDI activities. However, Chinese firms with higher levels of state ownership are less susceptible to the pressures imposed by foreign firms to invest abroad.

This paper has generated great impact in both academic and practical fields since it's published online in 2013. In particular, it advances theory on firm internationalization. As most FDI theories were developed based on the internationalization of developed country firms, they are unable to fully capture the trajectory of Chinese firms' internationalization, given that the institutional and competitive conditions of Chinese firms are quite different from those of firms in developed countries. This study takes a significant step toward eliminating this gap by highlighting the influence of the triadic relationships among Chinese firms, foreign firms, and the Chinese government as the drivers of Chinese firms' outward FDI.

Future research questions

We will propose two possible shifts in international business in the context of large emerging economies such as BRIC countries for future research on FDI and sustainable development.

On the one hand, the past two decades have seen the diffusion of strong foreign multinational enterprises' (MNEs) host country headquarters, the emphasis by foreign MNEs on their within- host country strategy and structure, and the attention paid by MNEs to the heterogeneity of host country's subnational institutions. Therefore, we propose that future research can examine the role of host country HQ on MNEs' corporate social responsibility strategy in the host country and the impact of foreign FDI on subnational-level sustainable development in the host country.

On the other hand, many emerging economy firms have evolved from heavily engaging in inward FDI by observing, partnering with and competing against foreign MNEs in their home country to aggressively going abroad by conducting outward FDI in other countries. Therefore, we propose that future research may examine the linkage between emerging economy firms' sustainable advantages and these firms' subsidiary-level sustainable advantages in foreign countries. Moreover, as BRIC country firms have aggressively entered less developed countries such as African countries, future research may also

examine the difference between the impacts of BRIC country firms' FDI on host country sustainability development that of more developed country firms such as U.S. and Japan.

**MADICHIE Nnamdi, Laureate Online Education and School of Graduate Studies,
Canadian University of Dubai**

Raising productive investment in structural and innovation transformation of ukrainian and other post-socialist countries with transition economy

My area of contribution is on Theme 4: Strengthening policy capacity at various levels, where I intend to provide some insights on how to ensure that the higher educational infrastructure in Sub-Saharan Africa is not further diminished. My research highlights are as follows (i) the nature of the problem; (ii) the current practices and policy at various levels; and (iii) tentative avenues for re-balancing the skew across levels.

1. Nature of the problem

There is an urgent need for sustainable development in Sub-Saharan African Higher Education Institutions (SSA HEIs) in order to stem the ever-rising brain drain from the continent. There is evidence that many students from SSA have now embraced the allure of overseas education moving from traditional destinations such as Western Europe, North America and Australasia to the new world of the Middle East – notably the Arabian Gulf (Qatar and the UAE especially).

Does this provide opportunities for investment? For who?

2. Current practices and policies

There are some lapses in SSA HEIs besides South African HEIs who have proved their mettle in the international community especially the University of Pretoria which plays the role that Babson College plays in developing the Global Entrepreneurship Monitor (GEM) Reports for SSA. There are also elements of Quality Assurance in HE, which has been embraced by most of these HEIs. However, the same cannot be said for most of SSA especially those in countries such as Nigeria - the most populous in SSA and one with the highest concentration of HEIs. Countries like Ghana are also making a mark, but this is not consistent with the demand in the market.

Future research questions

Exploring the migratory pipelines on international admission of SSA students and their study destination choices within the framework of emerging destinations such as the Middle East and Asia. There are obvious challenges stemming from the HE value chain - from primary through secondary, to HE. The HE value chain analysis is a useful tool for identifying and consequently redressing the growing decline of quality education in SSA HEIs. This article provides this as a framework and possible template for the dissemination of best practices in order to stem the decline in the HE sector across SSA.

From the aforementioned, this article clearly aligns with Track 4 on the need for National and international policies for sustainable investment in SSA HEIs.

The famous puzzle in economics is the trends and patterns of inequality in the developing countries at the various levels. For instance, the cherished goal of Five Year Plans in India has been to reduce regional in-equality at the state level and district levels. However, several steps by government including the major economic reform policies, liberalisation and globalisation measures since 1990s have not been successful in reducing income inequality in Indian states. The income inequality is explained by the private investment, public investment and human capital. These are the central findings of research by Jagannath Mallick, published in the May 2014 issue of the Singapore Economic Review.

One of the most important and controversial issues in economic development is the recent worldwide increase in income inequality, particularly in the developing countries that have experienced a drastic and successful liberalization. This fact has called into question the objectives or notions behind the process of globalization and liberalization.

The study suggests that, the inequality in per capita income across Indian states has been increased, particularly since economic liberalisation measures were initiated. The reform measures have reduced the degree of control exercised by the Centre in many areas leaving much greater scope for state-level initiatives and facilitate states to compete with each other in order to attract the market-determined flow of investment or industrial units. The stiff competition to attract investment is due to variety of reasons, such as to push up economic growth, create employment and enhance tax generation base etc.

This research shows that there are several factors that increase the income inequality, such as human capital, public and private investment. Additionally, apart from accounting for the puzzling coexistence of growing inequality within India, this study explains the evolution of income inequality due to the category of investment as well. Though, both the private investment and public investment have significant influence on the income inequality, moreover, the role of private investment is more influential than the public investment. The author highlighted that, the inflow of investment is based on physical infrastructure, human development, economic factors, labour factor and fiscal factors along with the promotional policies, incentives and strategies to convince the investors.

The distribution of public investment and resources is the most debatable and controversial matter in the Indian political economy. The public resources are distributed by the central government based on various economic, demographic and political characters. Instead, the policy makers should target the potential factors of economic growth and development, such as human capital and infrastructure. The higher share of resources should be allocated to the states having lower quality of human capital and physical infrastructure. Even, the advanced countries are focusing on the innovation based growth path for the sustainability of development, which is linked to developed human capital and infrastructure.

Hence, the government at various levels should co-ordinate with each other and design practical measures and policies for equal allocation of private investment and distribution of public investment. An interesting policy implication is that the emphasis should be given to the policies and strategies, which would equalize physical investment, human capital and infrastructure to reduce the regional disparities.

The study highlights the limitations and challenges in doing research at the sub-national levels in the developing countries like India. The limitations to research at the sub-national levels or regional levels are due to un-availability of data or the poor quality of data on various important indicators such as private investment, public investment, private income, public income, export and import etc. Hence, the international organisation should initiate efforts with the co-ordination of national and local level agencies to establish reliable data on the major socioeconomic, political and demographic indicators at the sub-national levels.

MANRIQUE CARPIO Claudia, Barcelona University

Services and Investment provisions for sustainable development in the Trans-Pacific Partnership Agreement and the Transatlantic Trade and Investment Partnership

The Trans-Pacific Partnership Agreement (TPP), under negotiation by Australia, Brunei, Chile, Canada, Japan, Malaysia, Mexico, New Zealand, Peru, Singapore, the United States and Vietnam, intends to enhance trade and investment among the partner countries, promote innovation, economic growth and development, and support the creation and retention of jobs. The twelve negotiating states, which together account for 40% of the global economy, have a diverse level of development and belong to different regional areas. The Transatlantic Trade and Investment Partnership (TTIP) that is presently being negotiated between the European Union and the United States, when completed, would be the largest bilateral trade agreement ever signed. Together, the US and the EU account for more than half of the world's GDP. The TTIP aims at the elimination of trade barriers in a range of economic sectors between significant world trade and investment partners, with the objective to create jobs and growth.

Sustainable development issues have been identified in both cases as cross-cutting objectives of the agreements; the provisions of the agreements should protect, respect and improve labour, consumer and environmental standards. This research project argues that the sustainable development ideals should impregnate both agreements and be reflected in the diverse specific substantial provisions such as the ones on services and investment. It is necessary to reduce the areas of friction in order to balance services and investment protection and sustainable development. Therefore, the TPP and TTIP should adopt the best public policy options in relation to the sustainable development goals.

The objective of this research is the evaluation of policy options in the areas of trade in services and investment in the TPP and TTIP negotiations, in order to identify those that could be friendlier to sustainable development. A framework will be devised to analyse the different options to design these disciplines from a sustainable development perspective and to provide legal guidance for the negotiators, taking into account, particularly, the UNCTAD-Investment Policy Framework for Sustainable Development of 2012, the new investment BIT models both of Canada and the USA, and the objectives of the EU external policies to foster sustainable economic, social and environmental development.

In trade in services, the objective of both agreements is liberalizing market access going beyond GATS, finding the balance between services trade liberalization and domestic regulations in services. The analysis will focus on the following main aspects: the limitation of benefits for third countries of the agreements according to the rule of origin, the liberalization approach adopted (i.e. "positive list" or "negative list"), the degree of liberalization of commercial presence and temporary entry of personnel, and general exceptions.

Investment provisions in TPP and TTIP could lead to an increase of inward investment, which can provide benefits but can also impose costs in terms of restrictions on regulation or the ability to protect certain public interests. The selection of the best policy options for sustainable development in investment provisions will be made regarding the following elements: definition of investor, the investor's rights (standards for non-discriminatory treatment and fair and equitable treatment, protection and security, and transparency), the

scope of prohibition of expropriation, the ability of a member state to impose capital controls, exception provisions, and Investor-State dispute settlement.

The evaluation in this research project will be carried out by analysing the implications of TPP and TTIP for countries with different trade interests and development levels and needs who are parties of these agreements. Disciplines and lessons learned from previous bilateral agreements of negotiating parties of the agreements with other countries will be taken into account. This study will also consider related overarching themes such as regulatory coherence, development and cooperation issues, and provisions on labour and environment.

Future research questions

- Should study existing investment treaties and analyse what their impact on development has been.
- Both positive and negative lessons learnt should be widely publicised, in order to avoid repeating errors committed in the past, and to implement well-working approaches in future investment treaties.
- Country-specific legal, political, social and economic constraints must be taken into account. A one-size-fits-all approach does not work.

The World Bank (2013) argues that social cohesion shapes the context in which entrepreneurs make investment decisions and therefore job creation. In this paper, we focus on FDI as one link of primary importance in this argument, and empirically examine the relationship between social cohesion and FDI flows.

Using panel data on 52 middle income countries for the period 1984-2012, we first identify social cohesion-related institutions using principal component analysis and then examine the influence of those institutions individually and as a principal component on FDI flows. PCA identifies religion in politics, internal and external conflicts, and ethnic tensions as institutions with highest loadings. Adopting dynamic panel estimation methodologies - FE, IV and system GMM, the paper finds that religion in politics stands out with its positive influence on FDI inflows. A one percentage point improvement in religion in politics increases FDI flows by about 0.5 percentage point. The positive influence is robust to the estimation methodology adopted and to the sample size.

The novelty of the paper lies first in identifying social cohesion-related institutions and principal component and second in discovering the positive influence of less religion in politics on FDI flows to middle income countries.

Future research questions

The empirical evidence of the above research sheds lights on the importance of one aspect of social cohesion, which is religion in politics, for FDI flows. This specific point takes us to an additional question: **Does the cost of manipulating religion in politics extend to domestic private investment as well?**

My recent research work focuses on the indirect impact of foreign direct investment on export and productivity growth of Indian manufacturing firms. This is generally known as the spillover effects of FDI on export performance and productivity. For the study purpose, the firm level annual financial data is collected from the PROWESS database provided by CMIE, India. Further we measured the important variables for example, output, capital, labour etc. by using standard methods available. In India, firm level FDI data is not available and therefore, we used the IMF measure of foreign firm (10% foreign equity participation). To measure the foreign presence in the industry, I have followed the previous literature on export and productivity spillovers. Till now, I have measured the impact of FDI on export performance of the Indian domestic firms through different channels, like, competition from foreign firms, skill spillover, information spillover and R&D spillover. In the case of India, my study did not find any positive impact of information spillover on domestic firms' export performance, whether; it is decision of the firms to export or the firms' export propensity. More interestingly, in the study it is found out that since 2002, the export performance is significantly adversely affected from foreign presence in the domestic. The main estimation process is carried out by Heckman Selection procedure.

In the productivity spillovers, I have measured productivity by using the semi-parametric "Levinsohn-Petrin" methodology due to the unobserved impacts of inputs on productivity shocks. The FDI spillover channels are separated as horizontal and vertical spillover channels. It is seen that foreign presence in the industry have significant negative impact on the productivity growth of the domestic firms within the same industry although the effects change when we consider the firms' inclusion within the technology intensive sector or low technology gap sector. In contrast to the export performance, productivity growth of the domestic firms is highly positively influenced by foreign presence in the industry during 2002-2010 periods.

Future Research Questions:

My future research plan is to investigate the spillover effects of FDI on export performance of the Indian firms in different FDI intensive sectors and technology intensive sectors. Moreover, I intend to investigate the intermediate effects of firm specific and industry specific capabilities on the productivity growth of the Indian manufacturing firms.

Water is not only a vital resource for development, but the access to clean drinking water and sanitation have been recognised as essential to the realisation of all human rights. This declaration accompanied the explicit recognition of water as a human right in UN General Assembly Resolution 64/292. The scarcity of water, the exploitation of water resources and the consequent lack of quality water supply in developing countries are barriers to the realisation of this human right. With governments lacking the capacity to provide water services of a high quality, private players (mostly foreign investors) are playing an increasingly large role in the provision of such services. A concurrent narrative is of the increasing number of investment disputes filed against developing countries over the last decade. This study³¹ will document a subset of these disputes- based on water services agreements between developing countries and foreign investors.

Developing countries which cannot afford to provide quality services for the access of clean water, engage private investors to do so. But given the differing and often contrasting interests of private actors, the State and citizen groups, the relationship between these actors is not always harmonious. In many cases, States cancel such concession contracts leading to Investor-State disputes.³² Investment disputes, which arise out of International Investment Agreements (IIAs) between States or other ad-hoc agreements between States and Investors allow investors to sue Host States before an international arbitral tribunal. The original purpose of such agreements was to protect foreign investors against arbitrary actions of a State, but their role evolved over the last two decades of the 20th century as a signalling device to attract foreign investment.

But this function of IIAs has been questioned in academic literature over the last decade with an exponential increase in the number of disputes filed against States.³³ There is also a growing backlash against investment disputes³⁴ from States who are either exiting systems³⁵ which provide for the settlement of investor disputes or are renegotiating their existing IIAs to exclude dispute settlement clauses.³⁶ This study is limited to the analysing this effect in the case of water services disputes, but does so in the context of their effect on the realization of the human right to water.

There have been ten investment disputes so far related to water services, and all of them have been against developing countries (See Appendix). Most of these cases have been filed against Latin American countries (about 9, with some more pending disputes). In the context of the globalization of water services, this study will seek to understand the

³¹ This paper is part of a larger volume on the effect of Globalization on Water Services being compiled by Prof. Julien Chaisse from the Chinese University of Hong Kong. For further details, see <https://www.wun.ac.uk/wun/researchgroups/view/managing-the-globalization-of-water-services-in-a-world-affected-by-climate-change-regulatory-and-economic-challenges>.

³² See for instance, *Aguas del Tunari SA v. Republic of Bolivia*, ICSID Case No. ARB/02/3.

³³ See for a discussion, Karl P Sauvart and Lisa E Sachs (2009), 'The Effect of Treaties on Foreign Direct Investment: Bilateral Investment Treaties, Double Taxation Treaties, and Investment Flows', Oxford University Press; Mary Hallward-Driemeier (2003), 'Do Bilateral Investment Treaties Attract FDI? Only a bit... and they could bite', World Bank, (accessed at <http://elibrary.worldbank.org/doi/pdf/10.1596/1813-9450-3121>); Jennifer Toobin and Susan Rose-Ackerman (2011), 'When BITs have some bite: The political-economic environment for bilateral investment treaties', 6 *The Review of International Organizations* (1) pp. 1-32.

³⁴ See for a discussion, Michael Waibel et al (eds), 'The Backlash Against Investment Arbitration: Perceptions And Reality', Kluwer Law International (March 2010).

³⁵ Ecuador and Bolivia announced that they would withdraw from the ICSID system which allows for the settlement of investor state disputes.

³⁶ Australia, South Africa and India are re-examining their commitments under their existing Bilateral Investment Treaties with a specific interest in dispute resolution clauses that provide for arbitration.

geography of these disputes i.e. if some countries are more prone to or if the domestic structures of these countries lead to their being subject to investment disputes based on water services.

This will be done on three levels. First, the trend of investment disputes based on water services over the last decade will be mapped. Second, the political economy of these countries will be studied to see if the factors that lead to investment disputes could be replicated in similarly circumstanced countries elsewhere. Finally, the impact of these disputes on the realization of the human right to water will be studied briefly.

This study will have two major contributions to existing research in the field. First, it will contribute to the existing literature on the reasons why investment disputes occur. Second, it will throw light on regulatory actions/ policies that States could adopt to prevent investment disputes.

Abstract

The reforms process in the post 1990 period has resulted in the adoption of different growth and expansion strategies by the Indian corporate enterprises. In this backdrop, Indian enterprises have undertaken restructuring exercises primarily through M&As to create a formidable presence and crossing borders. This new trend of cross-border mergers and acquisitions (CBMAs) activity occurred with the advancement of liberalisation and globalisation process which is an unexplored area of study. This paper aims at exploring and documenting the evolution of CBMAs to analyse the emerging trends, patterns and implications of cross-border engagement of Indian companies from 1990-2011. Further, it seeks to analyze the emerging patterns of cross-border engagement of Indian companies with a comparative view to unearth the reasons and implications for sustainable development. This has contributed to the literature by constructing a data bank of Indian CBMAs for the period of study. The trends and patterns of both inbound and outbound CBMAs have revealed some very important findings. In the case of outbound deals, it is the developed capital markets where Indian companies are scouting for their targets. Even in the Asian continent, they are looking for companies in the developed part of Asia. Singapore has emerged as an active destination for both inbound and outbound deals.

Future research questions

The analysis of Indian M&A data (1990-2011) gives a lead about the geographic distribution of the Indian outbound deals. The analysis of the data reveals that maximum deals go to the developed capital markets. It is pertinent to note that, there is a huge difference between CBMA flows from developing countries to developed countries and those from developed countries to developing countries. For example, CBMA activities involving firms from a developed country are likely to possess monopolistic and internalization advantages compared with the firms from a developing country. While firms from developed countries may be motivated to engage in CBMAs to exploit their own resources abroad, firms from developing countries may cross border to invest in order to explore or seek another country's resources or ability to expand. It follows that, the M&As involving firms from emerging economy to developed countries may be motivated to obtain intangible assets and resources which they do not have themselves. International diversification comes when it allows firms to increase the scale on which intangible assets can be used and to exploit technology currently used only in the home market. These assets include superior marketing skills, product differentiation, patent-protected technology, superior managerial know-how and economies of scale. It is thus argued that companies attempt to improve their core competences and fill in the strategic gap by CBMA activities. Thus, it needs to be explored for the emerging economies that M&As are an important vehicle to build capacity for sustainable development and improve organizational performance of the firms in the long run.

At the micro level, the strategy by which many Indian companies are expanding globally is also distinctive. As Indian companies are relatively small by the standards of global

multinationals, their border-crossing activity also tend to be smaller. These deals are, therefore, often carried out as part of a broader globalisation drive involving a string of strategically targeted acquisitions. This is particularly the case for India's larger corporate groups, for example, Tatas that look to strengthen specific parts of their value chain and develop integrated offerings globally. The locational dimensions of targets also reflect the strategies of India's acquirers. Attracted by the markets and higher value offerings of developed economies, Indian companies are making the vast majority of their transactions in North America, Europe and the more developed economies in Asia. The large foreign exchange surpluses accumulated by the two countries over the years require appropriate investment channels. This causes the enterprises of the two countries to aim at the European and American enterprises with certain technologies, resources and advanced marketing systems for M&A, for instance, Lenovo acquired the PC department of IBM and Tata Group acquired Rover and Jaguar under Ford. Acquisition of the European and American enterprises, on one hand, is a shortcut for rapid development of the enterprises of China and India; on the other hand, is an inevitable choice for many industries of the two countries to transform themselves and participate in a wider international competition. Future research agenda needs to examine this paradox for all the emerging countries.

In the inbound acquisition front, a study by Mamoru Nagano & Yuan (2007) found evidence that cash- rich firms were targeted more frequently in India and China as similarly observed in the industrialized countries. With the rapid development of the two economies and relying on their innately endowed advantages in resources and population, many industries of the two countries have registered rapid growth in the cross-border acquisition market with the M&A amount hitting new highs constantly in recent years. However, research studies are needed to explore the sustainability of these industries in the long run. Singapore has emerged as an active destination for both inbound and outbound deals. Further research on this sphere may contribute to unearth the factorial impetus leading to the complex web of financial networks.

Integration aspects in a CBMA are much more complex and often lands in problems. It is probably not an exaggeration to assert that most CBMA deals run into trouble because of failures in the integration process. This is based on the fact that target company employees and managers tend to be unfamiliar with the language, managerial behaviour and corporate custom of the acquirer. This calls for separate studies to explore this area.

Key words: Mergers, Acquisitions, Investments

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La notion d'investissement n'a pas de tout temps figuré dans l'opinion et l'analyse du juriste. Elle serait une notion d'emprunt du domaine économique. En tant que phénomène économique, la notion d'investissement dans une perspective internationale n'aurait intégré les approches juridiques que dans les années 1950 pour répondre aux soucis attachés à la protection juridique ou à la stabilisation des investissements qui franchissaient les frontières territoriales d'un ou plusieurs États. Devenu un concept juridique, la notion d'investissement peine encore de s'octroyer une définition juridique scientifique universelle malgré les tentatives effectuées par les États au sein des certains traités aussi bien bilatéraux que multilatéraux. Bien que le débat a le mérite d'être nourri et la piste déblayée sur la distinction entre les caractères international et domestique de l'investissement.

Plusieurs auteurs s'accordent que l'internationalité de l'investissement constitue un élément d'extranéité qui le distingue des capitaux des opérateurs économiques locaux ou fonds propres. Cette extranéité est celle consacrée traditionnellement sous l'expression «investissement étranger» pour désigner une activité économique réalisée dans le pays hôte avec le financement des investisseurs internationaux qui peuvent être les compagnies étrangères, les États ou encore des Institutions financières internationales.

Le terme développement durable quant à lui, a regret, ne sera pas analysé dans toute l'étendue des propositions doctrinales et historiques. Notre étude est bornée à établir une relation fructueuse entre cette notion et l'investissement international. Autrement dit, un investissement international contribue au développement durable du pays hôte, lorsqu'il génère non seulement des profits pour les opérateurs économiques étrangers investissant, mais également entretient une incidence positive dans la transformation de l'économie locale, la valorisation de l'environnement pour des générations futures et concoure au progrès social à long terme. Cela se traduit dans le domaine du droit, par l'engagement des investisseurs internationaux à agir en respectant à la fois des règles éthiques, les normes du droit international et l'ordonnancement du pays hôte. Loin de prétendre simplifier à outrance, une thématique qui s'avère complexe, au cours du Forum Mondial de l'investissement, nous évoquerons deux solutions possibles au renforcement de la contribution des investisseurs internationaux au développement durable du pays hôte :

La responsabilité sociale (1) invite les investisseurs internationaux à promouvoir le développement durable du pays d'accueil de leurs investissements sur une base volontaire, humanitaire voire éthique.

La responsabilité juridique (2) qui eut égard des textes pertinents, nous montrera que la définition juridique de la notion d'investissement comporte un critère de portée générale qui définit l'action des investisseurs en termes d'obligation. Il reste alors à déterminer la nature et le domaine de l'engagement du fournisseur de développement durable qui tienne compte de la recherche de l'équilibre entre l'attractivité des investissements internationaux et leur aspect contributif à long terme au développement du pays hôte.

CIES initiated in April 2013 a research project on the role of private R&D investments by multinational firms in the international diffusion of climate change related technologies. Green technologies, such as electric and hybrid cars or renewable electricity generation, are still highly concentrated in the hands of firms in the developed world. The 700 largest multinationals account for more than 70% of world private R&D expenditures (UNCTAD, 2005) and three countries, Japan, Germany and the United States, own more than 60% of all green innovation worldwide (World Bank, 2012). Thus, encouraging firms in the developed world to invest in green R&D into developing countries is of prime importance.

In a recent article, we provide some first empirical systematic evidence on the globalization of green R&D, illustrating the fact that MNCs increasingly invest in green R&D outside their home countries. The current analysis use patents data matched with financial data at the firm level for about 2,000 multinationals and their 4,500 subsidiaries patenting in green technologies over the 1990-2009 period. We find that about 15% of green patents have inventors located outside the home country of the multinationals, mainly into other OECD countries but also increasingly in China and India. We provide a discussion of MNCs main motives for conducting green R&D abroad, namely the need to tailor R&D to local markets ('adaptive' R&D) and the need to source new technology globally by tapping into the knowledge of other countries. We discuss the factors such as a rising demand for environmental goods, a good supply of scientists and engineers, specific know-how, IPRs that make specific countries attractive to MNCs. The main policy implications from our analysis emphasizes the pivotal role of environmental policy in the host countries to attract MNCs green R&D investments.

In future work, we aim to empirically estimate the factors that matter the most to attract green R&D patenting activities by multinationals and to identify how firms' heterogeneity matters in choosing specific location for green R&D investments. How do the firms that invest in developing countries - where green markets are not yet fully developed - differ from firms that invest in OECD markets?

In another subproject, we aim to explore how foreign activity and technology transfers by multinationals yields to improved environmental performance in the receiving countries, as measured by energy productivity.

Economic growth requires investment and investment needs to be financed by savings. Developing countries are characterized by relatively low savings and thus need to benefit from the savings of other countries in order to accelerate capital accumulation and growth. This necessitates developing countries to devise policies aiming at attracting foreign capital in order to increase domestic investment and per capita income.

It is thus no surprise that developing countries relaxed their capital controls and implemented policies to attract international investment during the last few decades. This process has led to a substantial increase in foreign capital flows to developing countries since then. UNCTAD statistics show that in 2012, developing countries have, for the first time, received more foreign capital than developed economies.

Foreign capital inflows take three forms differing markedly in terms of volatility and their effects: international portfolio equity investments, foreign direct investments (FDI), and external debt. International portfolio equity investments and external debt are substantially more volatile than foreign direct investments (Prasad et al., 2003). They have the potential to deepen domestic financial markets and improve corporate governance among domestic firms (Levine, 2001; Obstfeld, 2008; Kose, Prasad and Terrones 2009; Bekaert, Harvey and Lundblad, 2010). External debt flows may not be as effective as equity investments as they may lead to inefficient capital allocation under poorly supervised banking systems and generate moral hazard problems in the case that debt is guaranteed by the government and/or international financial institutions (Kose, Prasad and Terrones, 2009). FDI can provide short and long run external finance to the country while generating technology spillovers and provide better management practices (Borensztein et al., 1998; Javorcik, 2004).

Some economists argue that foreign capital inflows are essential for prosperity and stability (Fischer, 1998; Summer, 2000; Mishkin, 2006). By contrast, other economists claim that foreign capital is associated with instability, and therefore it exacerbates economic fluctuations (Stiglitz, 2002; Bhagwati, 2004; Rodrik, 2011). Nevertheless, even skeptical economists feel that FDI is an important type of foreign capital inflows. For example, Stiglitz (2000: 1076) says: *“The argument for foreign direct investment, for instance, is compelling. Such investment brings with it not only resources, but technology, access to markets, and (hopefully) valuable training, an improvement in human capital.”*

From an economist's point of view, FDI has costs as well as benefits to the host country. A calculated ('smart') FDI policy may lead to positive and higher net benefit to the host countries than a plain vanilla FDI policies, however, in today's world, in almost every developing and developed economy, FDI policy takes the form of a 'plain vanilla' framework based on attracting inward investment without any specific preference over features such as sector (services, agriculture, industry as well as subsectors within these categories), R&D intensity and technological spillover potentials, level of skills required to man the investment, net-exports potential.

This paper sets out a framework of analysis of costs and benefits of FDI to host the country and argue that FDI policies should be designed carefully based on the various characteristics of the host country in order to maximize net benefits to its society.

The sustainability of FDI decisions by MNEs has gained attention due to their greater focus on emerging and developing economies as potential blue ocean markets. MNEs tend to play central role in the management of global supply chains through inter-firm linkages. Sustainable supply chain strategy of MNEs aims at developing cluster linkages with the micro and small enterprises (MSEs) through inter-firm horizontal and vertical (backward and forward) linkages (Gold, Hahn & Seuring, 2013). Inter-firm forward and backward linkages between MNEs and indigenous firms have been proposed to have impact on various sustainable business and development outcomes within market based economy (Gold, Hahn & Seuring, 2013; Cook & Pandit, 2012; Huang & Xue, 2012; Barrios, Görg & Strobl, 2011; Irawati, 2007; Thompson, 2004). Emerging and developing economies are facing challenges to ensure sustainable development outcomes such as competitiveness, poverty alleviation and natural resource preservation. Shareholders and managers of MNEs are interested in sustainable business outcomes of their FDI decision along three tiers of sustainability i.e. economic, social and environmental. Emerging studies in the area of base of pyramid (BoP) 2.0 strategy also suggest supply chain partnerships with the micro and small enterprises (MSEs) for sustainable outreach of MNE activity in developing and emerging economies (Follman, 2012; Burki & Khan, 2011; Habib & Zurawicki, 2010; London, 2007; Arnould & Mohr, 2005). Yet there is much little conceptual and empirical evidence of the differential impact of vertical and horizontal linkages on shared competitiveness of MNEs and various sustainable development outcomes in host markets. This necessitates theoretically grounded and empirically informed models that align FDI decisions of MNEs in ways to simultaneously achieve sustainable business and development outcomes. This study conceptualizes the model linking sustainable outcomes such as shared competitiveness and inclusive entrepreneurship with supply chain cluster linkages of MNEs with MSEs. Empirical evidence from supply chain cluster linkages at BoP market of MNEs operating in automobile (motorcycle) industry in Pakistan is used to substantiate the propositions. The results highlight the differential impact of horizontal and vertical linkages on sustainable outcomes to better guide the supply chain and FDI strategy of MNEs in developing host markets.

Future research questions

- To analyze impact of information flows in supply chain linkages at BoP market on shared innovation capability in MSE and MNEs.
- To analyze varying impact of supply chain linkages (horizontal, backward and forward) on inclusive entrepreneurship at BoP market.
- To analyze impact of supply chain linkages at BoP market on degree of internationalization of MNEs into developing and emerging markets.

Achieving food security, that is, the challenge of feeding nine billion people before the year 2050 is taking a predominant role in both national and international agendas. The challenge to ensure food supply is not only a future concern for a growing population, but even today people are still suffering from hunger and malnutrition, even though there is said to be enough food for the population as it is now. Despite the fact that a sufficient amount of food is being produced globally, it is alarming that malnutrition is estimated to be the cause of 30% infant deaths, that approximately 850 million people are undernourished,¹ and yet “globally there are more people overweight than there are underweight (...),”² therefore posing questions not only of food availability and accessibility but of food quality and intake. Across low and middle income countries, food insecurity is predominantly rural and small holder farmers are particularly afflicted.³ And even though the proportion of the population in developing countries that is undernourished has fallen over the past two decades, statistics show that the pace of decline is slowing down and represents a world challenge for a growing middle class in developing countries, with more urbanization and growing nutritional needs, suffering the effect of climate change, having more meat consumption⁴ and less amount of land.⁵

In a world where famines and undernourishment are causes of poverty, crucial questions arise on how to address food security⁶ and in this sense; the discussion is anchored in three dimensions: food production, food trade and investment in food. My research focuses on the pillar of investment, where studies show that there is a recent trend of increasing interest in FDI in agriculture⁷ and that this investment offers better, long-term results than subsidies⁸ and therefore contributes more to the fight against food insecurity and if it is responsible, then it forms part of the sustainability climate. However, this recent trend implies a revision of its legal framework. On one hand, it is a fact that countries pursuing economic growth rely

¹ OECD, Global Food Security (Paris: Organization for Economic Co-operation and Development, 2013), 22, <http://www.oecd-ilibrary.org/content/book/9789264195363-en>.

² Ibid., 14.

³ Ibid., 24. WB 2007; IFAD, 2010.

⁴ Feeding animals takes up to 1700 calories per person out of the chain whereas livestock add only 500 calories. In:

Craig Pearson, “A Fresh Look at the Roots of Food Insecurity,” in *The Challenge of Food Security: International Policy and Regulatory Frameworks*, ed. Rosemary Gail Rayfuse (Edward Elgar Publishing, 2012), 23.

⁵ FAO states that “the amount of food needs to increase by 70% by 2050”, but studies from the IIASA show that there could be 1.3 billion hectares of grassland and open woodland suitable for agriculture, and this means 80% of current crop fields. Still authors coincide that the best approach is agricultural intensification and not extensification, in: Paul McMahon, *Feeding Frenzy: The New Politics of Food* (London: Profile Books, 2013), 79–81.

⁶ Definitions in: FAO World Food Summit, “Rome Declaration on World Food Security” (FAO, United Nations, November 13, 1996).

⁷ OECD, Global Food Security.

⁸ Paul J. Block, Kenneth Strzepek, and Balaji Rajagopalan, “Integrated Management of the Blue Nile Basin in Ethiopia,” 700, 2007, [http://water.columbia.edu/files/2011/11/Block2007Integrated\(1\).pdf](http://water.columbia.edu/files/2011/11/Block2007Integrated(1).pdf).

heavily on FDI as a way forward and that this investment is needed for food security,⁹ but on the other hand, policy makers might have an incentive to lower standards of protection in their race to promote FDI,¹⁰ treaties and state contracts might have served this purpose creating tension between the protection of fundamental goods and the search for economic growth.

In my research, I look into the various sources of law at the international, multilevel governance,¹¹ about how FDI in agriculture differentiates and then I look at how international rules interact with national regulations by analyzing the case of Costa Rica. Costa Rica is a small economy in Central America, but with a steady process of trade liberalization, a long tradition of investment protection and a friendly environment towards FDI. This is reflected in the amounts of FDI which have accelerated in the past ten years to reach an annual growth rate of 13%.¹² Since mid-1980's GDP per capita has been increasing and the share of population living in poverty fell from 29% to 18.5% in 1987-2009 and moreover extreme poverty fell from 9% to 4%.¹³ Costa Rica has bilateral investment treaties with more than thirteen countries to June 2013, such as Canada, Chile, France, Germany and Switzerland¹⁴ and it has also concluded regional trade agreements with investment chapters, such as the DR-CAFTA.¹⁵ Some of the national regulations have made it possible to attract FDI, to participate successfully in global value chains (GVC) and to avoid some problems in agricultural sustainability such as large land acquisitions¹⁶ and "land grabbing".¹⁷ However, other commitments at the international level have not been adjusted to these sustainability objectives and for instance in bilateral trade agreements (BITs) policy space is limited and on these ground four new pending cases at ICSID have been presented in the last three years. Moreover, the term of sustainable development as a national goal is nowhere to find in BITs.

How to find a coherent and sustainable policy in treaty making in Costa Rica? How to successfully attract FDI without lowering standards? How to support the country's food security that has slightly deteriorated in the last three years but is still one of the best prognoses in Latin America?¹⁸ How to draft national policies for responsible and sustainable investment? These are some of the questions that are addressed in my research and some of the issues that need to be further analyzed in a country that could well serve as a model for other developing economies in the future.

9. UNCTAD, Investment Policy Framework for Sustainable Development, 2012, http://unctad.org/en/PublicationsLibrary/diaepcb2012d5_en.pdf. And other previous UNCTAD and World Bank texts

10 In this sense in the literature: Thomas Cottier, Katja Gehne, and Maria Schultheiss, "The Protection of Property in International Law: The Missing Pieces," in *Coexistence, Cooperation and Solidarity*, vol. I, Coexistence, Cooperation and Solidarity (Boston, USA: Martinus Nijhoff Publishers, 2012); Christian Häberli and Fiona Smith, "Food Security and Agri-Foreign Direct Investment in Weak States: Finding the Governance Gap to Avoid 'Land Grab,'" *The Modern Law Review* 77, no. 2 (2014): 189–222; Lorenzo Cotula, *Foreign Investment, Law and Sustainable Development: A Handbook on Agriculture and Extractive Industries*, vol. No. 26, Natural Resource Issues (London: IIED, 2014); Lorenzo Cotula, *Investment Contracts and Sustainable Development: How to Make Contracts for Fairer and More Sustainable Natural Resource Investments* (IIED, 2010).

11 Ernst-Ulrich Petersmann, *Human Rights, Constitutionalism and International Economic Law in the 21st Century* (Oxford: Hart, 2010) at 5–57. Also in this sense: Thomas Cottier, "Poverty, Redistribution, and International Trade Regulation", in Krista Nadakavukaren Schefer, ed, *Poverty and the International Economic Legal System: Duties to the World's Poor* (Cambridge University Press, 2013) at 50.

12 OECD, *OECD Investment Policy Reviews: Costa Rica 2013*, OECD Investment Policy Reviews (OECD Publishing, 2013).

13 OECD, "KNOWLEDGE-INTENSIVE FDI", online <http://gp.gub.uy/sites/default/files/documentos/e-book_fdi_to_costa_rica_2012.pdf>. and OECD, OECD Investment Policy Reviews.

14 Full list available at: http://unctad.org/Sections/dite_pcbbs/docs/bits_costa_rica.pdf

15 A list of BITS and FTAs can be found at www.comex.go.cr

16 Lorenzo Cotula, *The Great African Land Grab?: Agricultural Investments and the Global Food System* (London: Zed Books, 2013) at 75.

17 Herrera, Mariana. *El Estado de la Información sobre tenencia de la tierra para la formulación de Políticas de Tierra en América Latina*. OEA 2006. P. 231

18 "The Global Food Security Index," accessed February 28, 2014, <http://foodsecurityindex.eiu.com/>.

The multifaceted nature of Food Security (FS) can be assumed as a network of complicated global value chains (GVCs) which requires the design and implementation of sophisticated policy measures. It includes a wide range of stakeholders varying from small farms, to large manufacturing companies, retailers, research and academic institutions assessing scientific and socio economic aspects, government policymakers, charity organizations and NGOs among others³⁷. The diversity of FS is mirrored in the 2014 Global Food Security Index (GFSI). "For example, reduced Quality & Safety pulled down scores in Central & South America and in Asia & Pacific, both of which were hurt by reduced diet diversification. By contrast, Europe and MENA experienced declines in their Availability scores, owing to more limited food supplies in both regions, tightening public expenditure on agricultural research and development (R&D) in Europe, and higher volatility of agricultural production in MENA"³⁸.

According to Filippaios et al. (2009)³⁹ the top 100 F&B MNCs account for one third of production and more than one half of the technological activities of the world's food and beverage industry. Active in all aspects of GVCs they internationalize their R&D activities, in pursue of competitiveness and in response to the high cultural impact of local tastes (despite the strong global trends) and to diverse climatic conditions, they have extensive production networks and they collaborate closely with their supplier networks by providing, developing and exchanging information, products and services.

Thus, one key component of understanding the multidimensional nature of FS is that of complex global production networks (Dicken, 2011)⁴⁰. Global production networks are mostly led by Multinational Corporations (MNCs) and are organized through GVCs (Porter, 1991⁴¹; Kaplinsky and Morris, 2001⁴²) creating a close link between trade and foreign direct investment (FDI). "GVCs involve cross-border trade of inputs and outputs taking place within the networks of affiliates, contractual partners and arm's-length suppliers of MNCs" (UNCTAD, 2013, p.x⁴³; Dunning, 1993⁴⁴).

Food Security is an integral part of the agenda on the impact of climate change and human activity on the environment. Consequently, the role of governments and NGOs is essential in ensuring the derivation and implementation of the appropriate policy measures in partnership with MNCs in formulating strategies leading to the sustainable reshaping of GVCs.

³⁷ See, <http://www.who.int/trade/glossary/story028/en/>

³⁸ See, <http://foodsecurityindex.eiu.com/Index/Overview>

³⁹ Filippaios, F., Papanastassiou, M., Pearce, R. and Rama, R. (2009) "New forms of organisation among the world's 100 largest food and beverages multinationals", *Research Policy*, 38, 6, pp. 1032-1043.

⁴⁰ Dicken, P. (2011). *Global Shift: mapping the Changing Contours of the World Economy*, London: Sage.

⁴¹ Porter, M. E. (1991). Towards a dynamic theory of strategy. *Strategic Management Journal*, 12(S2), 95-117.

⁴² Kaplinsky, R., and Morris, M. (2001). *A handbook for value chain research*. Vol. 113. IDRC.

⁴³ World Investment Report (2013) *Global Value Chains: Investment and Trade for Development*, Geneva: UNCTAD.

⁴⁴ Dunning, J., (1993). *Multinational Enterprises and the Global Economy*, New York: Addison.

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Towards a New Model of Sustainable Finance at the Base of the Pyramid: Investing for Social, Environmental, and Community Impact in Emerging Economies

In recent years, environmental, social, community (ESC) investing has shed its common perception as a niche market and has begun to develop as an important global financial market instrument. It is clear that we are about to enter what may be described as the third stage of socially responsible investing, in which ESC investing becomes a market reality in a number of emerging economies. What is less certain how quickly the mainstreaming of ESC investing will materialize outside of North America and Western European regions, specifically in the emerging economies in Asia-Pacific, Latin America, and Africa. To improve the theoretical as well as business practice-based understanding ESC investing on the global level, we need to better understand the strategic, operational, and leadership dimensions at the nexus of investing, emerging economies, and social & environmental Impact.

Future research questions

With the threats posed by climate change and food & natural scarcity dilemmas intensifying around the world, finding ways to meet the basic human needs without exhausting our finite resource base will be imperative. The good news is that there are emerging passionate entrepreneurs are introducing innovative products and ways of doing business that use natural resources sustainably and can help ensure their long-term viability.

However, many environmental and social enterprises, particularly those operating in emerging economies, never get off the ground because traditional sources of capital like banks tend to shy away from sectors that seem unfamiliar or too risky. This is unfortunate because poverty and environmental conservation critical to global sustainability remain two of the biggest challenges confronting the international community.

To meet this gap, there needs to greater long-term qualitative and quantitative assessment of new and current models of sustainable entrepreneurship and business ventures in emerging markets. Also, there needs to be more research on how different (or similar) sustainable entrepreneurial challenges and opportunities within emerging economies as well as between OECD/industrialized countries and emerging economies.

In the light of the increasing number of investor-State arbitration cases in recent years, several concerns about the present functioning of the Investor-State Dispute Settlement (ISDS) under international investment agreements (IIAs) have been raised, exposing apprehensions about deficiencies in the regime that have been extensively documented in current literature. Although different paths of action and of reform have emerged from these debates, little attention has been paid to the role that regional forums might play as alternative mechanisms to the settlement of foreign investment disputes.⁴⁵

This research is focused in Latin America, the region where more countries have faced treaty-based investor-State arbitration cases⁴⁶ – including the main respondent State (Argentina); where some countries have decided to exit the system - terminating IIAs and even denouncing the ICSID Convention (Ecuador, Bolivia and Venezuela); while others have confirmed their adhesion to the system after including an investment chapter in a common regional agreement (Chile, Colombia, Peru and Mexico); and one has consistently rejected to adhere at the ISDS system (Brazil).

All these countries, with their diverse background and outlook with respect to ISDS, have agreed to work in the creation of a regional arbitration center as an alternative to ICSID, that would become part of the institutional system of UNASUR (Union of South American Nations), also embodying the legal culture and languages of the region. A working group has been preparing a project during the past three years, trying to deal with the major problems that have been exposed with respect to the ISDS regime. This project has also been endorsed by the Bolivarian Alliance for the Peoples of Our America (ALBA) and the Common Market of the South (MERCOSUR).

Future research questions

In my research I look into several questions posed by the use of regional mechanisms as an alternative forum for investor-State arbitration: Can a regional system overcome the challenges and critiques that are currently faced by the ISDS regime? How it would deal with conflicting decisions stemmed from existing investor-State arbitral tribunals? What are the experiences in this regard of existing regional dispute settlement mechanisms, like the Andean Court or the European Court of Justice? How to promote the use of regional alternatives to foreign investors that do not share Latin American legal background and languages? Without answering these questions, is not possible to assess the chances of such a project to effectively fulfill its intended goals, or to predict if it will become just a new extra layer in an already complex network for the settlement of investment disputes.

⁴⁵ United Nations Conference on Trade and Development (UNCTAD), IIA Issue Note (2013 and 2014).

⁴⁶ Latin American countries account for 33% of the cases registered before the International Centre for Settlement of Investment Disputes (ICSID), 'The ICSID Caseload - Statistics' (*Issue 2014-2*, no date). <<https://icsid.worldbank.org/ICSID/FrontServlet>> accessed 29 April 2014 Argentina and Venezuela are the most frequent respondent States in ISA cases by the end of 2013. United Nations Conference on Trade and Development (UNCTAD), 'Recent Developments in Investor-State Dispute Settlement (ISDS)' (n 8) 8.

This article focuses on the management of circumstances of calamity generally in IEL, as well as calamity as a necessity in international economic relations in the framework of State Responsibility. The focus on calamity as a necessity defence to State Responsibility is however from a 'necessity paradigm'—i.e., from the view point of responding effectively to circumstances of calamity, which call for a necessary response, wherein the calamity is the centre of focus. This is in contrast to the stand-point of State Responsibility wherein honouring State Responsibility is central and informs the response to the necessity circumstance (the 'State Responsibility paradigm'). The necessity paradigm of calamity is grounded mainly on justice and development imperatives, along with the conclusion that the State Responsibility paradigm can be incomplete in its response to the calamity; as well as incoherent from the perspective of the world economic order as a whole. The general focus on calamity in International Economic Law adopted here is with specific reference to its key spheres viz., international monetary and financial law within the framework of the IMF; international trade in the context of the WTO; International Development Law, particularly with reference to international investment practice; and finally with an examination of global economic crisis management.

Future research questions

- International institutional structures in International Investment Law from a Development Perspective
- Mainstreaming Development into International Investment Law in particular with a focus on host state interests.
- Co-coordinating/integrating International Investment Law in International Economic Law
- Defenses (necessity) in terms of development.*

My current research programme focuses on the international policy for sustainable development in international investment law (IIL). More specifically, it focuses on the 'sustainable development provisions', e.g. 'no-lowering standards provisions', which, as noted by UNCTAD⁴⁷, bring international investment agreements (IIA) beyond their traditional role of investment protection. Central to my research is the fact that these provisions address a web of conflicts of interests, especially conflicts between various public interests, in a way that limits states' regulatory power. In that sense, my programme duly takes into account the fact that the IIL international policy for sustainable development interferes with state sovereignty and internal affairs in an unprecedented manner for this field.

My programme inquires into the new challenges raised by this policy in IIL with the view to design policy options and legal solutions that foster sustainable development. It does so notably along two lines that constitute a forward-looking agenda for research:

- First, it focuses on substantive provisions. Based especially on the analysis of domestic policies, treaty-provisions and the emerging 'case law', my programme intends to propose type of provisions and draftings that can largely be accepted by states without sacrificing the promotion of sustainable development.
- Second, it focuses on procedural provisions. It inquires into both cooperative and dispute settlement mechanisms. Relying especially on the examination of existing mechanisms in IIL and in other fields of international law, my programme aims at proposing mechanisms that can attract states' consent while efficiently fostering sustainable development.

⁴⁷ UNCTAD, 'Investment Policy Framework for Sustainable Development' (2012), 59.

The objective of my research is to analyse the various actors in an International Investment Arbitration and applicability of the Rule of Law principle in respect of each constituent actor. The applicability of the Rule of Law is not confined only to investors and host states, but includes arbitrators, international organisations and other actors. The research begins with the hypothesis that all actors are equal before the law, but would like to explore the position of the State and the effects of the Rule of Law principle on the sovereign functions of the State like public policy. The crisis arising out of Investment Arbitration awards on sovereign functions of a democratic State shall be analysed.

My idea for forward looking research would be how policies of States for sustainable development and policies of States on attracting investment converge or diverge. In essence I would be interested in the shaping of public policy of a state at domestic and international level in relation to sustainable development. Are states willing to compromise investment and short term growth for a long term sustainable growth? What would be the legal wrangles and economic implications that a state shall get into for enforcing sustainable investment as opposed to traditional forms of investment?

Summary

General exceptions provisions or provisions on exception issues are generally not included in the current international investment agreements (IIAs) and one of the reasons is that 'international tribunals tend to read exceptions from a pro-investment perspective.' In contrast, contemporary IIAs are increasingly containing a whole array of exceptions that can be invoked in seeking justification for the acts of host states. Among all the exceptions, environmental exception 'challenges' the pro-investment IIAs to ensure green and sustainable investment.

Although environmental exception, together with other exceptions including national security, human life, etc., provides mechanism to balance host states and private investors under the regime of international investment law, they also give rise to a fundamental problem relating to the genuine origination of these exceptions. Is the drafting of environmental exception in IIAs really for the sustainable development of foreign investment or is it just a gaming of states interests? The answer attempted by this paper covers both sides after a research of Chinese BITs since 1982 and a comprehensive analysis of international tribunals practice. On the one hand, the concern on environmental issues heavily depends on the development of each state, which is illustrated through Chinese BITs since 1982. Environmental exception in recent Chinese BITs therefore reflects the compelling need to protect environment in China after 2010. On the other hand, where investment-attraction apparently outweighed environmental-protection in the early Chinese BITs, regulatory space was still reserved for environmental issues, which is regarded as an outcome of the compromise of states interests achieved through treaty negotiations. In this regard, the analysis of the genuine origination for environmental exceptions from the historical perspective of BITs will be of avail.

This paper begins with the clarification of 'exceptions' and 'environmental exception', which are invoked to justify states' regulatory acts out of environmental protection, security protection, etc. International tribunals' expansive and restrictive interpretations of exceptions are then discussed. Based on all the Chinese BITs since 1982, the next part analyzes the dual-side of the origination for environmental exception: states interests gaming and sustainable development. An outcome of interests gaming is further illustrated by the variety of the content of exceptions in different BITs, including environment, human health, national security, energy security and international peace.

Key Words : Exceptions, environmental exception, states' interests gaming, international investment law, sustainability

Summary of current and future research

Dr. Tim Rogmans is serving on the Program Committee of the Sustainability Research and Training Program, a multiyear US\$2.9 million collaboration between Diamond Developers (UAE) and the University of California Davis. The collaboration also involves four leading Universities in the Middle East (AUB, Birzeit, LAU, UAC). Diamond Developers is the company developing the Sustainable City in Dubai.

Current research by Dr. Rogmans is focused on the measurement of sustainability along environmental, social and economic dimensions in the context of property investment. A number of competing national sustainability rating systems have been developed for various types of investments (e.g. homes, offices, hotels, schools, communities). The applicability of any existing rating system across geographies is very limited, resulting in both the continuing fragmentation of sustainability measurement systems and the application of existing systems to geographies for which they are not relevant. This situation is of particular concern to international investors who require a consistent sustainability measurement framework for investments in different countries.

Dr. Rogmans is leading the research effort to develop a sustainability measurement framework that is both consistent and can be adapted to a location's particular characteristics, such as local climate or landscape. Only by being able to assess and measure the sustainability impact of international investment, can its impact be enhanced.

My research agenda draws on my experience, prior to joining the legal academy, in the private sector and as a Special Counsel at the United States Securities and Exchange Commission. In the latter position I worked on matters before courts, Congress, and multiple government agencies and departments. I worked on both domestic and international subject matters, such as market access and foreign technical assistance. Since becoming an academic, I have continued to advise the private sector and government in the United States and abroad.

My most recent work considers regulatory coordination, including responses to crises and scandals, and includes projects in three particular areas:

- 1) I currently am on a research sabbatical examining the operations of the relatively new U.S. Financial Stability Oversight Council (FSOC). I am interested in how effectively FSOC coordinates the variety of financial regulators in the United States and positions national regulators for cooperation with counterparts abroad. This project builds on past work in my journal articles and testimony before Congress on problems of coordination of regulatory activities between different government entities, especially in the wake of crises and scandals, in a variety of contexts such as executive compensation reform and the use of settlements in financial agency enforcement activities.
- 2) I also am working on a paper exploring the limits of extraterritorial regulation's ability to foster corporate social responsibility (CSR) abroad, and hence the parallel need to explore reinforcement of positive behavioral norms in other jurisdictions through the efforts of international organizations and lenders, local regulation, and private efforts. The paper will be part of an upcoming inter-disciplinary symposium examining new perspectives on CSR. This project builds on my prior interest in corporate governance and behavior and comparative approaches of different jurisdictions in these areas. For instance, I recently served as the United States Reporter on Company Law and the Law of Succession at the International Academy of Comparative Law's 2014 Vienna Congress.
- 3) Another focus on my scholarship is on legal pedagogy, which continues with my recent election as a Co-Chair of the American Society of International Law's Teaching International Law Interest Group. I am pursuing pedagogy questions, such as how legal educators can better prepare student for practice around the globe, including in the policy-making arena. This work draws on my own policy-making experience and prior in-country experiences of teaching and research in Africa, Asia, Europe, Latin America, and Oceania.

I believe that in moving forward effectively with a research agenda for investment for development, academics such as myself and others will only have more need to focus on the potential for clashes of regulation and identifying both public and private sector mechanisms to promote regulatory coordination to support economic growth. While such mechanisms might include some formal legal components, they will be identified most effectively by research utilizing insights from a variety of academic disciplines. Moreover, in conducting such research, the academic community must better coordinate with the public policy community and private sector both in engaging in the initial research and in determining how such research, after it is conducted, might positively affect policy.

SAEE John, ESB Business School

The Impact of Current Economic Situation in Europe and Germany on the production Strategy of European Firms - Internationalization strategies of German SMEs into the Chinese market"

Professor Dr. John Saeë's research is based on an interdisciplinary research paradigm focusing on various themes relating to International Business and International Trade and Investment, including organizational themes/strategies and issues within contemporary global economy with some reference to emerging markets/BRICS countries, in particular China. Professor Dr. Saeë has authored more than 250 publications made up of books and research articles, which have been published by globally leading and respected publishing houses and refereed academic and professional journals as well as refereed international conference proceedings in Australia, Europe, Asia and the USA.

Of particular relevance to International Trade and Investment research have been his recent publications for example, his research book (2011) titled *"China and the Global Economy in the 21st Century"*, Routledge -Taylor and Francis Group of Publishing, New York and London and Canada – which deals with issues of inbound and outbound trade and investment as well as other organizational and societal issues in China. His other research papers in an area such as international trade and investment are: Foreign Direct Investment in Australia: A Major Catalyst for Economic Development; "The Role of Russia in Lithuanian Oil Business", in: *Expansion or Exodus: Why Do Russian Corporations Invest Abroad*; "Go Out 2.0: Identifying the Challenges Facing China's Internationalizing Enterprises", and "Does Institutional Design Matter for the Success of the Lisbon Agenda? The Institutional Determinants of Public and Private R&D Expenditures in EU-27".

His current research studies are as follows:

1. The Impact of Current Economic Situation in Europe and Germany on the Production Strategy of European Firms, this study critically reviews the global competitive environmental factors and particularly external shocks like the recent worldwide economic crisis and the Euro crisis that have had a significant impact on companies' FDI and relocation strategies (Kinkel, S. et al., 2014). Given the ongoing uncertainty and volatility inherent in today's European economic conditions, the study in this paper looks at how manufacturers in Europe are strategizing their international production and investment policy and practices.
2. Internationalization strategies of German SMEs into the Chinese market, this study initially establishes the exponential growth in services sector world-wide. At the same time, this research paper establishes that many German manufacturing SMEs are currently facing challenges with respect to Internationalization of their services into Chinese market notwithstanding the fact that German SMEs regard China as the most attractive market for future growth (Simon, 2009). This study will empirically examine the challenges associated with German manufacturing SMEs while entering into Chinese market being considered the major driving-force for economic growth within contemporary global economy.

Professor Dr Saeë's future studies will examine (1): Technological Innovations in Asia and Their Impacts on European and German Firms' Competitiveness in the 21st Century; (2) Strategic Directions on Internationalization strategy of Asian and BRICS Countries; and (3) The Role of Fair Trade in Economic Development in Developing Countries.

**SALDARRIAGA Andrea, Laboratory for Advanced Research on the Global Economy -
Centre for the Study of Human Rights of the London School of Economics and
Political Science**

The Investment & Human Rights Project

The **Investment & Human Rights Project** (the 'IHR Project') is an initiative of the Laboratory for Advanced Research on the Global Economy (the 'Lab') at the Centre for the Study of Human Rights of the London School of Economics and Political Science. The Lab is a dynamic new space for research and engagement that explores the complexities of the global economy and their implications for human well-being. The IHR Project is the first major initiative of the Lab and is led by Andrea Shemberg (A.R.Shemberg@lse.ac.uk) and Andrea Saldarriaga (A.Saldarriaga@lse.ac.uk).

Background

International investment plays a significant role in our globalised economy mobilizing vast amounts of capital from the financial markets through to thousands of businesses and projects around the world. Investment can have both positive and negative impacts on the lives of people. Positive impacts can include, for example, employment opportunities, training, improved technological know-how, the introduction of clean technologies and revenue generation, which can help States to provide and maintain public services. Negative impacts can include, for example, damage to existing livelihoods, physical or economical displacement without either proper consultation or remediation, environmental degradation that reduces food and water sources, and damage to culturally significant locations or resources. Normative developments over the last few years, including the UN Guiding Principles on Business and Human Rights ('UNGPs'), specify that government and market actors have respective duties and responsibilities to safeguard human rights in the context of all business activity, including investment. While there is a flurry of activity directed towards improving company practices in line with these recent normative standards, a serious gap exists: few efforts, if any, consider what these new standards imply for international, governmental and commercial structures, rules, policies and practices that facilitate, support and protect international investment. For example, there is an urgent need to understand what these new norms imply for the negotiation and interpretation of international investment agreements and State investor contracts; for the structure and functioning of investment dispute resolution mechanisms; for the provision of capital, credits, guarantees and insurance; and the design of business investment strategies.

The IHR Project

The IHR Project seeks to address this urgent need by:

- building awareness about how international investment works and how it relates to both positive and negative impacts on human rights;
- creating constructive spaces for learning, research, discussion and the sharing of practical tools in the area of investment and human rights; and
- facilitating and carrying out training and capacity building activities for civil society, representatives of governments, practitioners and other relevant groups on the relationship between investment and human rights.

To begin its work, the IHR Project has setup the **Investment & Human Rights Learning Hub** as a dynamic, free, online learning tool for a range of practitioners, including lawyers, institutional investors, lenders, investment consultants and advisors, government and civil society. The IHR Project will also develop a line of applied

research that responds to the needs of governments and private practitioners. The research will help identify the potential impact that economic activity can have on human rights and catalyse the development of good practices to ensure their protection and respect. The research may include such themes as:

- Exploring financial institutions, their product and services and potential positive and negative impacts on people and their human rights
- Integrating human rights in investment policymaking including in IIAs and investment contracts
- Exploring possible reform of international arbitration to integrate concern for human rights

India is an emerging market which is predicted to become one of the biggest consumers of energy and one of the biggest polluters in the world. While the liberalisation of the economy and the resulting economic growth have helped to lift millions of Indians out of poverty, environmental degradation in many of the cities in India have reached highly hazardous levels. For example, recent data from WHO show Delhi as having the highest level of airborne particulate matter PM2.5, considered as extremely harmful to health. At 153 micrograms, Delhi has secured the highest spot and it is closely followed by another Indian city, Patna, with 149 micrograms. One should note here that this is nearly six times the safe limits prescribed by WHO - 25 micrograms. Even more shockingly, the WHO pollution data show that half of the top 20 cities in the world with the highest levels of PM2.5 are in India. Similar are the results in most of the other environment quality indicators.

Fortunately, the nation is slowly awakening to the tragic reality gripping the nation and several measures are now being announced at federal and state levels to control pollution and shift to renewable energy sources. But a major challenge in the shift to renewable energy resources and cleaner pollution management systems is addressing the existence of various layers of intellectual property rights associated with those technologies. The patents associated with many of the green technologies is just one example in this regard. Trade Secrets is yet another form of intellectual property with huge implications on access to green technologies. In this context, my research explores the optimal measures that India and the international community may take with regard to intellectual property rights for increasing investments in green technologies in India. The first part of the presentation will specifically look at the optimal legal and policy changes at the national level, by analysing the legislation/ cases that have come up in the area of IP protection of green technologies and how it affects incentives for investments in this area. The second part of the presentation will focus on measures that needs to be discussed by the international community for increasing incentives for investments in this area and this section will also look at the implications of some of the recent disputes that have come up before the WTO.

Investment efficiency, FDI efficiency especially, hinges on ability to increase value added production (after investment process). In the literature and in WIR 2013 particularly, we can find analyses of value added production growth – by increasing economy of scale and scope (S&S).

Scaling-up the economy practically possible through setting-up "long" (multinational and global) value chains (LVC) and their further investment management, and scope the economy is possible through industrialization of technological innovations.

In keeping with this approach we understand that the main drivers of economy of S&S in the world are MNC's with their own and affiliated transnational suppliers and services networks, with wide geography of distribution and high potential of innovation industrialization. Actually, they form the basis of global competitiveness of world TNC.

From this point of view, the chance of transitional economies to raise such investment mainly depends on their attractiveness for such TNC's.

In addition, the biggest enterprises (the main driving force in Post-Socialist economies) are often in a position of junior partners of world TNC's, but other companies, especially SME, have lack of possibilities for self-attractiveness of such investment.

Furthermore, as we can see from the surveying (f.e. Prof. Dani Rodrik from Harvard University) private business on its own generating not enough energy for development.

Consequently without creation of special supporting institutes – development facilitators, it will be hard to make an effective structural and innovation-oriented transformation of Post-Socialist economies (exclusively based on market mechanism).

Based on such understanding we've developed an experimental model of hub-network industrial innovation regional system as "territorial puzzle" for further trans regional, trans border and transnational cooperation and integration. International Industrial Parks (IIP) are responsible for configuration, design and practical promotion of long value chains, they fulfill the role of hub in such "territorial puzzle".

Therefore IIP also becoming instruments of multiple-access and on the same time main exporters of industrial innovation activity of the region, primarily for SME's.

In turn it helps to investment in increasing regional economy of S&S and to develop it's potential in terms of international production, service and innovation technology cooperation on micro level of enterprises.

At the bottom of "territorial puzzle" hub structure (with IIP on the top on it) underlie local industrial parks (LIP), with their primary goal to attract investment, including FDI, in transfer (import) and dissemination of industrial and innovation technologies based on local SME networks.

Of course IIP at that are playing the role of main promoters of such technology-oriented attractiveness of FDI in regional economy, thereby conduce its structural and innovation transformation.

Organization of such territorial systems becoming especially up to date due to the signing of EU Association Agreement with Ukraine, Moldova and Georgia. Whereas this Agreement can expand the areas of free trade zones and possibilities of economic integration with EU for Post-Social economies, especially in Central-East and South-East Europe.

In practice this idea is at under developing stage (conception) of IIP in Kiev (the land area of the IIP covering more than 300 Hectares).

Such development, as pilot model of regional “territorial puzzle” for transeuropean, transcontinental system of industrial-innovation cooperation for SME’s, and especially realization and investment of this idea, needs wide collaboration of international efforts.

Evidence for European countries indicates that, there has been significant and widespread increase in income inequalities during the past ten years. While cautious optimism is in order, many advanced European countries' growth patterns have underpinned a dramatic shift in income and wealth toward the upper quantile of the distribution.

In the light of current structural changes, modified multidimensional inequality index (MQ) is designed to have a fresh look at the inequality developments in Europe. Since neglecting public in-kind transfers gives an incomplete picture of the distribution of economic inequality, suggested index includes missing dimensions such as the redistributive role played by the government through the provision of public services. To the best of our knowledge, this index has not yet been used in the literature.

Using quarterly data from 1996:1 to 2013:4, a Global Macroeconometric Modelling (GVAR) framework is adopted to deal with identification and the large dimensionality of the empirical exercise, that begs to differ from the existing methodology by using not only trade weights, but also bilateral migration flows, geographical distances and financial weights to link the countries.

The variables included in each country model are, GDP growth rates, at risk of poverty rates (after social transfers), inflation, short-term interest rates, and modified inequality index. Also, to measure the magnitude of political instability, lack of confidence in government policy is included in the country specific models.

The theoretical framework adopted in the paper covers seventeen European countries, accounting for 80 percent of World output. Not only to represent the cross-country dynamics better, but also to sharpen the focus of interactions of the countries with their counterparts, regions are based upon their GDP-PPP rankings and income inequality levels. Since studying on country specific level does not aid to provide a full picture, the linkages across countries of interest are considered together. The groupings are as follows:

The first group consists of highly vulnerable countries, and includes Greece, Hungary and Estonia. Vulnerable group includes three southern European countries: Portugal, Italy and Spain. France, United Kingdom, and Ireland constitute the third group, unbalanced countries. The Balanced European group consists of: Sweden, Finland, Germany, and Belgium. The leading group includes Netherlands, Denmark, Luxembourg and Austria.

In consideration of the headline targets of the European Union 2020, main aim is to design a strategy for the reduction of income inequalities, by forming an inclusive growth engine that consists of a set of policy recommendations to derive what should remain on the to-do list.

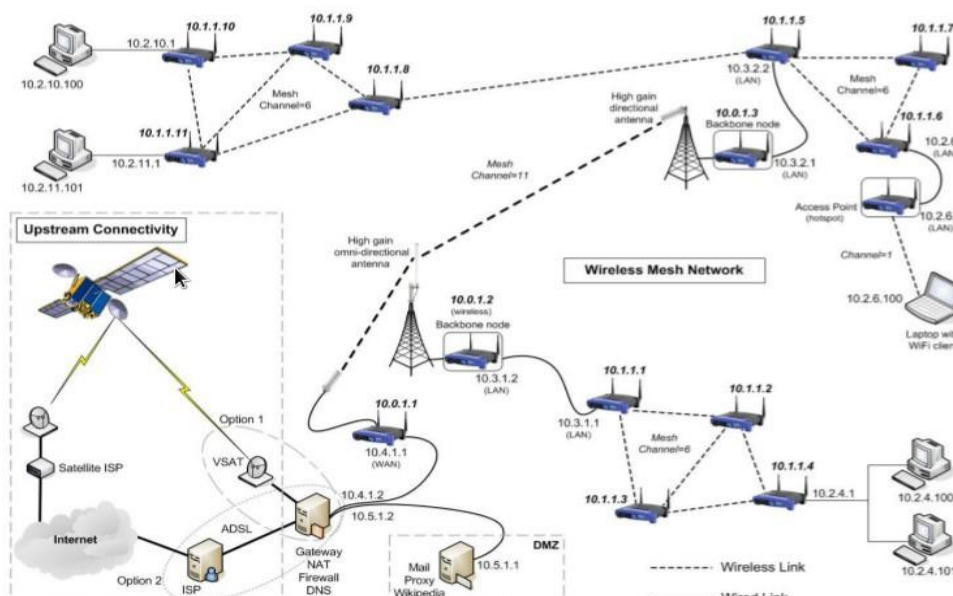
Research Programme to instal a [ByzantiumMeshInternetService](#) in low-income areas of cities

With the creation of the Internet of Things, internet access is now become a key part of daily life in First-World and Second-World cities. Access to information about the items and services around people leads to a healthier and more fulfilling life.⁴⁸

Currently, broadband wire access to the Internet is costly and is focused on connecting nodes. But, the last mile of cable is the most costly. My proposal focuses on connecting that last mile at the lowest possible cost in cities.

The Byzantium Wireless mesh network consists of mesh clients, mesh routers, and gateways.⁴⁹

The mesh clients are electronic devices, such as locally owned laptops, cell phones, and other wireless devices, form a network of routers minus the cabling between nodes while the mesh routers forward traffic to and from the gateways which may, but need not, connect to the Internet. The local school library would act as the gateway server to the Internet. The software and applications have already been created to deal with the low bandwidth. The owners of the electronic devices would just instal plug and play software onto the electronic devices through crowd sharing campaigns. A mesh network is reliable and offers redundancy. Below is a graphic display of the idea.⁵⁰



STADTLER Lea, University of Geneva

A Future Research Agenda for Development Investment – Acknowledging the Role and Challenges of Public-Private Partnerships

⁴⁸ Rebecca Steinbach, Equality, Equity and Policy: Public Access to Information, <http://www.healthknowledge.org.uk/public-health-textbook/medical-sociology-policy-economics/4c-equality-equity-policy/public-access-information> (last visited 1 August 2014).

⁴⁹ Byzantium Mesh Network, HacDC at <http://project-byzantium.org/about/> (last visited 1 August 2014).

⁵⁰ [Building a Rural Wireless Mesh Network: A do-it-yourself guide to planning and building a Freifunk based mesh network](#) 25 January 2014, Photo (CC-SA) by David Johnson, Karel Matthee, Dare Sokoya, Lawrence Mboweni, Ajay Makan, and Henk Kotze (Wireless Africa, Meraka Institute, South Africa).

At the Geneva PPP Research Center (University of Geneva), I am working on several research projects to advance our understanding of how to effectively design public-private partnerships (PPPs) for development. This stream of research acknowledges that PPPs, in which actors from the public, private, and civil society sectors join forces in development projects (Selsky & Parker, 2005), have become an important means of investing in sustainable development (Andonova & Levy, 2003; Bäckstrand, 2006). However, PPPs are often insufficiently designed, and, consequently, do not use their scarce development investments effectively.

The focus of this work is therefore to advance our understanding of how to design PPPs from four perspectives: First, taking the company perspective, I have developed a conceptual framework for aligning corporate economic interests with the partnership's social goal. Second, based on a theoretical analysis, I have examined the role that different structures play in the handling of common design challenges and how this role contributes to building a framework that facilitates more informed and tailored decisions regarding structuring PPPs for development. Taking an empirical approach, my research also investigates best practices in terms of managing a PPP's boundaries and using the service of broker organizations, such as the World Economic Forum and various UN organizations, which are increasingly facilitating the partnering process of PPPs for development. Several of my articles on this topic have been published in the *Journal of Corporate Citizenship*, *M@n@gement*, and the *European Management Journal*.

I wish to develop this research agenda further in the near future. I will therefore take a specific look at the design of well established, global PPPs. These PPPs' multi-level structure (e.g., global knowledge sharing, national plans and sub -projects, and regional implementation) is a specific design characteristic. Little is known about the best practices regarding using this multi-level structure to provide efficient coordination and to balance the need for standardization with the promotion of locally owned, innovative approaches. The research question is thus: How can global PPPs are designed to facilitate best-practice sharing, ensure efficient and well-coordinated processes while fostering local ownership and adaptation?

In view of the explorative nature of this research agenda, I plan to take a qualitative approach. Specifically, by conducting case studies of four to six multi-layered PPPs (e.g., GAVI, GAIN, Grow Africa, PACI, and The Global Education First Initiative), I will first explore the challenges involved in this PPP structure and then identify design components that help manage these challenges effectively.

The results of this research will help development actors design effective PPP structures that not only counteract the fragmentation of sub-initiatives, but also promote the development of tailored, regionally adapted solutions. An effective PPP design will, in turn, support the effective utilizing of investment in sustainable development.

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Emerging economies can be distinguished from developed countries based on institutional constraints (Child and Tsai, 2005; Peng, 2000; Wright, et al., 2005), institutional distance (Xu and Shenkar, 2002), and institutional voids (Khanna and Palepu, 1997). Many strategic perspectives have been used to explain investment, sustainable investment and business transactions in emerging economies, including transaction cost economics (Brouthers & Brouthers, 2003), agency theory (Pruthi, Wright, & Lockett (2003); Ramaswamy, Li, & Veliyath, 2002), and the resource-based view of the firm (Hitt, Dacin, Levitas, Arregle & Borza, 2000). Although these theories have gained a foothold in explaining domestic and sustainable investment in emerging economies, the interest in using institutional theory as a foundation for studying corruption (Uhlenbruck, Rodriguez, Doh, and Eden, 2006), entry strategies (Meyer, Estrin, Bhaumik and Peng, 2009), and the interactions of firms and institutions (Hoskisson, Eden, Lau, and Wright, 2000; Grosse and Trevino, 2005; Trevino, Thomas, and Cullen, 2008; Meyer, et al., 2009) in emerging economies has increased dramatically in recent years.

Institutional theory emphasizes the role of political, social, and economic systems surrounding organizations that shape social and organizational behavior (North, 1990; Scott, 1995). Institutions are defined as “a complex of positions, roles, norms, and values lodged in particular types of social structures and organizing relatively stable patterns of human resources with respect to fundamental problems in ... sustaining viable societal structures within a given environment” (Turner, 1997:6). At the level of the nation state, Oxley (1999) suggested that a nation’s institutional environment is the set of political, economic, social and legal conventions that establish the foundational basis for production and exchange. According to Scott (1995: 33) “institutions are social structures that have become resilient over time and they are composed of cultural-cognitive, normative, and regulative dimensions that provide stability and meaning to social and organizational behavior”.

Indeed, social institutions influence organizational characteristics within and between nations (Meyer & Rowan, 1977; Scott, 2001; Whitley, 1994). Drawing on Scott’s institutional theory (2001), Kostova (1997: 180) defined the regulative component of a country’s institutional characteristics as those “existing laws and rules in a particular national environment that promote certain types of behaviors and restrict others.” The normative component of a nation’s institutional profile consists of “social norms, values, beliefs and assumptions that are socially shared and carried out by individuals” (Kostova, 1997: 180). The cognitive component of a nation’s institutional profile reflects the cognitive structures and symbolic systems shared among individuals (e.g., shared knowledge). I posit that a nation state’s institutional profile will have a profound impact on the capacity of the country to receive international sustainable investment.

Extending this approach in a study that envisioned the three pillars working interdependently as a process in the development of institutions in Latin America, Trevino, et al., (2008) argued that a foundation of New Institutional Economics coupled with a sociological perspective of institutional structures based on regulative, normative, and cognitive processes leads to an understanding of institutional effects that are more complex than that resulting from examining market characteristics alone. It is within an institutional context that

the present study presents a research agenda that provides a roadmap for the nation state to build institutions that will facilitate sustainable investment.

An important plank of national, regional and sub-regional policymakers centres on the promotion of economic growth and sustainable development through the enhancement of productivity levels, increase in exports, creation of new jobs, and skilled employment, via promotion of higher value added activities (HVA). Inward foreign direct investment (FDI) and the activities of foreign owned firms in their host locations play an important role in this process. The focus of inward investment agencies is therefore not only the attraction and retention of FDI but also the upgrading of existing FDI towards more HVA operations.

The issues were investigated by a research program that garnered micro-level evidence via large-scale representative surveys in a number of developed host countries and involved foreign investors and subsidiaries from major developed outward investor countries, such as USA, Germany and France. The insights of this research hold important policy lessons for developing/emerging countries, as well as international organisations, such as UNCTAD in their work to promote frameworks for FDI that contribute to sustainable development, inclusive growth and economic upgrading.

The findings showed that even in a developed country context, only a minority of TNCs are strategically developing their subsidiaries towards HVA. The majority of subsidiaries are geared to supply and develop domestic markets. This is also the case in the fast-growing high tech and knowledge intensive industries. A large number of subsidiaries are only lightly embedded in their host locations, few have mandates associated with high-level decision making autonomy, or experienced an upgrade towards more HVA over the recent years.

However, those subsidiaries that have been conferred high-level mandates, strategic autonomy, embed deeply in host countries in terms of local linkages and networks, are positively related to enhanced export intensity, skilled employment and productivity growth. Thus, these do exhibit superior subsidiary performance, do make a positive contribution to overall TNC performance and provide economic benefits for host countries in terms of economic upgrading. In short, FDI upgrading confers benefits to both TNCs and host countries. Yet, only a minority of foreign investors even in mature industrialised countries are developing and upgrading their subsidiaries towards HVA. This raises questions as to the magnitude of these effects. It also highlights that even in a developed country context, relatively few TNCs are actually attaching a great deal of importance to the type of location factors, institutional frameworks, linkages and network factors that are conducive to deepen and upgrade their FDI in host locations. In turn, this highlights the enormous challenges faced by policy-makers in developing countries in deepening and upgrading FDI.

The findings suggest that policies aimed to upgrade FDI to capture the related benefits crucially depend on a complex interplay of various factors at different levels. These include inter alia: (i) cultivation and development of sophisticated locational asset bases, clusters of innovative domestic firms and efficient institutional frameworks; (ii) deep levels of local embeddedness in terms of local linkages and networks; (iii) high level mandates and strategic autonomy; (iv) a good understanding of the overall strategic objectives of the TNC and the related types of factors they might be looking for in host locations to trigger upgrade

their operations towards more HVA; (v) the contribution of foreign owned subsidiaries to boost overall competitiveness of the TNC; (vi) a good understanding of the complexities of internationalisation processes in TNCs, the role and position of subsidiaries within the TNC network; (vii) good subsidiary performance as a requisite for promotion of subsidiary upgrading with decision-makers in the TNC.

Based on the large-scale micro-level studies in the developed country context, similar studies are called for in an emerging/developing country context. Issues to be addressed relate to capacity building at local, regional and national level; policies that match the emerging needs of TNCs; the development of differential industry specific approaches to cultivate, to develop and sustain asset and network bases in all industries where the county/region is competitive, but tailor these to capture the high value added and skills intensive segments in these industries, i.e. those that require embeddedness. In short, avoid naïve policies that assume that encouraging extensive linkages and networks, and upgrading of locational asset base and institutional frameworks will automatically trigger development of foreign owned subsidiaries towards HVA and associated contribution to economic development objectives. This will only work if foreign investors are actually looking for these factors in their host locations, and if subsidiaries are likely to deliver competitive advantages to the TNC. However, our subsidiary performance evidence equips subsidiary managers and host country agencies with evidence vis-à-vis TNC parent companies with requisite evidence to promote subsidiary upgrading within the TNC.

Future research questions

Based on the evidence from developed to developed country FDI in our studies, it will be a tall order for developing countries to design effective policies and programs that go beyond the attraction of FDI to upgrade existing FDI toward HVA and the associated benefits for economic development and growth. And what role can UNCTAD play in this?

VAN AAKEN Anne, University of St. Gallen

(together with Susan D. Franck, James Freda, Kellen Lavin, Tobias Lehmann)

Enhancing the sustainable development impact of international investment (Multidisciplinary Academic Conference on “Shaping a Future Research Agenda for Investment for Development”)

States have several means at their disposal to control delegation to arbitrators if they want to retain more control over the interpretation of their treaties with a special view on sustainable development. Proposals for reform can be discerned in three broad directions: institutional control (“who?”), controlling substantive law (“what?”) as well as controlling interpretational methods (“how?”). I have worked recently on the “who” questions by exploring the role of joint administrative commissions deciding on certain issues (e.g. prudential measures in financial market crises or tax issues. This issue has been developed in the US Model BIT 2012 and the Canadian FIPA 2004). I have also recently explored the prescription of certain interpretative methods since investment tribunals tend to use those which do not allow for the inclusion of sustainable development goals.

Anne van Aaken, *Interpretational Methods as an Instrument of Control in International Investment Law*. In: 108th Proceedings of the American Society of International Law (Panel 9d: Paradigmatic Changes in the Settlement of International Investment Disputes?), forthcoming

Anne van Aaken, *Control Mechanisms in International Investment Law*. In: Zacharias Douglas/Joost Pauwelyn/Jorge Vinuales (Eds.), *The Foundations of International Investment Law: Bringing Theory into Practice* (Oxford: Oxford University Press 2014), pp. 409-435.

Anne van Aaken, *Smart Flexibility Clauses in International Investment Treaties and Sustainable Development: A Functional View*. In: *Journal of World Investment and Trade*, forthcoming 2014.

Anne van Aaken, *Delegating Interpretative Authority in Investment Treaties: The Case of Joint Administrative Commissions*. In: Jean Kalicki and Anna Joubin-Bret (eds.), *Reform of Investor-State Dispute Settlement: In Search of a Roadmap* (Brill/Nijhoff Publishers, forthcoming 2014)

Future research questions

There are several research desiderata in the field of international investment law, I group them thematically

- IIAs have been well researched but in the conflicts arising out of FDI, often the state contracts (concessions and the like) are the reason for conflict – and a basis for prevention of conflict. UNCTAD should in my view encourage more research in the field of state contracts, built a platform on them (grouped by business activity, e.g. natural resources, water, electricity, telecom, agricultural investment). This platform should be openly accessible for other states in order to encourage learning and best practices with a view to sustainable development. We do not know enough about those contracts and avoidable mistakes may be repeated.

- We need more evidenced based information on both, IIAs and state contracts. Research needs to be conducted in 1) the reasons why states conclude which IIAs, 2) why states conclude which state contracts, 3) what are the consequences of IIAs (and their respective ways in which they are written or interpreted for sustainable development or other indicators, 4) what are the consequences of IIAs (and their respective ways in which they are written or interpreted for sustainable development or other indicators. What is the impact of IIAs on good governance of host states and especially their judicial systems?
- We need more information on why there is missing diversity in international arbitration and how to mitigate the situation. Diversity is an issue of legitimacy and might also impact the outcome of disputes. Who are the actors determining the appointment of arbitrators, how does one enter the college of arbitrators?
- We need to conduct research on the different dispute resolution mechanisms in investment disputes: mediation, conciliation, arbitration. Under what circumstances do parties use mediation or the other ADR mechanisms? What are the outcomes of non- arbitration dispute settlement mechanisms?
- What is the best way of interaction of remedies on the national and international plane, given that many countries are now critical of ISDS?
- How does trade and investment interact? We need to explore the economic/business rationale and draft treaties accordingly.

I hope this helps to formulate some agenda for the WIF and am happy to assist in any way.

VOOLA Ranjit, University of Sydney Business School

Associate Professor Ranjit Voola examines market based mechanism for poverty alleviation. Specifically he applies the Base of the Pyramid and the Subsistence Marketplace lens to understand the context in which poverty alleviation can occur and businesses can make profits, simultaneously. This counter intuitive proposition raises a myriad of challenges (e.g., ethical, economic and strategic). His research identifies and rigoursly examines these challenges.

He is the Director of the Poverty alleviation and Profitability Research Group, at the University of Sydney Business School, University of Sydney, Australia.

http://sydney.edu.au/business/research/poverty_and_profits/home

This group is a multidisciplinary research group that investigates various aspects of poverty and the role of business in it. His current projects include; food wellbeing and poverty; understanding the perceptions of the poor in the context of a for profit firm engaging with them, the role of gender at the Base of the Pyramid and evaluation of business strategies that attempt to simultaneously alleviate poverty and make profits. The titles of his papers include:

- 'Poverty alleviation whilst making profits: “Voices” from the Base of the Pyramid'
- 'Poverty Alleviation in Business Curriculum: the Case of the University of Sydney Business School'
- 'Food Freedom and Food Well-being in Poverty: Towards a Transformative Consumer Research Perspective'

Ranjit has also pioneered a unique course in business curriculum in Australia. His course titled “Poverty alleviation and Profitability” was introduced to the Masters of Management (CEMS) students in 2014. This course challenges management students to rethink profitability and poverty alleviation.

http://www.youtube.com/watch?v=N4HZN9Tr6dU&list=UUteZ0dO_967c40TioQn_WKw

Among different types of transjudicial communication, the subject of this project is the judicial dialogue among different trade and investment tribunals. The research objective of this project is two-fold. First, it aims to delineate the overall picture of judicial dialogue in international trade and investment, identifying the format and approach that have been engaged by different economic tribunals. Second, it assesses the *status quo* in legitimacy terms and proposes an apposite module for judicial dialogue among sustainable resolutions of trade/investment-related disputes. In particular, the assessment and proposals will focus on adjudication legitimacy of international trade/investment tribunals against the general background of global economic governance.

Research agenda

In the field of dispute settlement, one pressing research task is to search resolution for the emerging legitimacy crisis of investment arbitration. In this regard, outstanding examples include the highly fragmented, or even conflicting, decisions among different tribunals and the prioritization of most arbitrators upon investment protection over legitimate domestic policy. Among various possible resolutions, this project focuses upon systemic judicial dialogue among trade and investment tribunals.

Future research questions

- Under what circumstances judicial dialogue between tribunals has taken place? Why does the tribunal decide to use or refer to the ruling from others?
- How has such dialogue been developed, and what format and approach have been used?
- In what areas, communication between tribunals hardly happens? What are the potential reasons for such non-communication and whether it should be encouraged or discouraged?
- What are the functions, consequence and practical effects of the existing dialogue, as well as its implications in respect to the forming of global economic governance?
- What are the legitimacy advantages/deficits raised by such dialogue?
- What is the apposite module of judicial dialogue among trade and investment tribunals?
- Is it possible to use judicial dialogue to solve the current legitimacy deficits among trade/investment tribunals, e.g. inconsistent decisions and jurisdiction conflicts?

Focusing on the determinants of a sustainable foreign investment, this study examines the strategic choices of foreign and native decision-maker within a host market setting. Relying on a cognitive dimension, the project analyses aspects that determine foreign business owners' efforts to make the necessary strategic decisions that allow their companies to stay competitive within a host market.

Based on the comparative ignorance hypothesis developed by Fox and Tversky (1995), the project is able to show that foreign decision-makers are more likely to perceive decisions under uncertainty as decisions under ambiguity instead of decisions under risk. Those different perceptions affect decision-makers' strategic choices. The perception of ambiguity causes them to make choices in a more conservative and possibly less rational manner in the context of an unfamiliar host market environment.

This subjective bias causes less optimal economic decisions. As result, foreigners' perception of ambiguity inhibits them from taking advantage of all the opportunities available within a host market setting. That causes foreign decision-maker, such as foreign business owner, to neglect new economic opportunities that might, from an objective perspective, seem to offer a better fit for their organization's competencies and capabilities. Consequently, they put their companies at a relative economic disadvantage that prevents a long-lasting and successful economic activity within a host market.

Future research questions

The above mentioned findings have important policy implications. While policy efforts already recognize the importance of legal ambiguity, respective causes and consequences of strategic decision-makers perception of ambiguity is less considered.

The application of the comparative ignorance hypothesis and the respective empirical results (as mentioned above) support the importance of existing efforts to establish trade agreements in order to support more sustainable foreign investment activities.

However, the applied argumentation suggests considering cognitive aspects of foreign investors too. That allows for a more detailed understanding of the characteristics that prevent foreign decision-maker from performing the necessary strategic investments; it supports an improvement of existing trade agreements in order to reduce foreign investors' misperceptions; and respective policy efforts that enable foreign decision-maker to carry out long-lasting economic efforts within a host market environment. Moreover, considering a cognitive dimension allows for the establishment of complementary (and cost-efficient) policy measures in order to spur foreign investment activities.

Respective research efforts should focus on policy measures that reduce perceived ambiguity in order to initiate and support investments within a host market. That might include measures to reduce the regulatory uncertainty through (1) more precise regulations, (2) the reduction of the complexity of existing regulative frameworks, as well as (3) the establishment of complementary policy instruments helpful to reduce perceived liabilities (e.g. insurance models).